

EQUITY GROUP HOLDINGS PLC

INVESTOR BRIEFING

H1 | 2026 PERFORMANCE





Equity Group Holdings Plc Headquarters
Equity Centre, Upperhill, Nairobi

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Equity Group's Philosophies

Our Purpose:

Transforming lives, giving dignity and expanding opportunities for wealth creation.

Our Vision:

To be the champion of the socio-economic prosperity of the people of Africa.

Our Mission:

We offer integrated financial services that socially and economically empower consumers, businesses and communities.

Positioning Statement:

We provide inclusive financial services that transform livelihoods, give dignity and expand opportunities.

Our Inspiration:

That when years turn our vision dim and gray, we shall still see beauty in the tired wrinkles of our faces and shall take comfort out of the fact and knowledge that when we were given the opportunity, we did all we could to empower our people to exploit opportunities and realize their full potential on the road to economic prosperity.

Our Core Values:



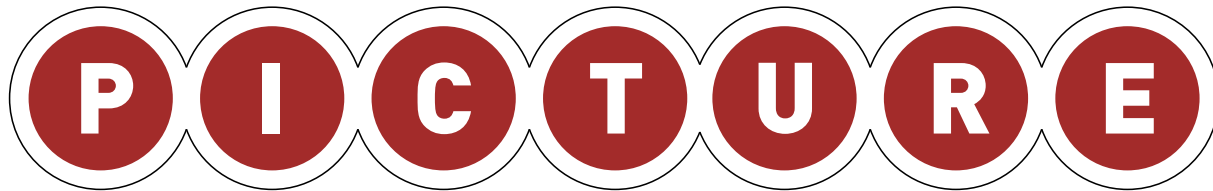
Integrity



Teamwork



Respect and Dignity
for the Customer



Professionalism



Creativity & Innovation



Unity of Purpose



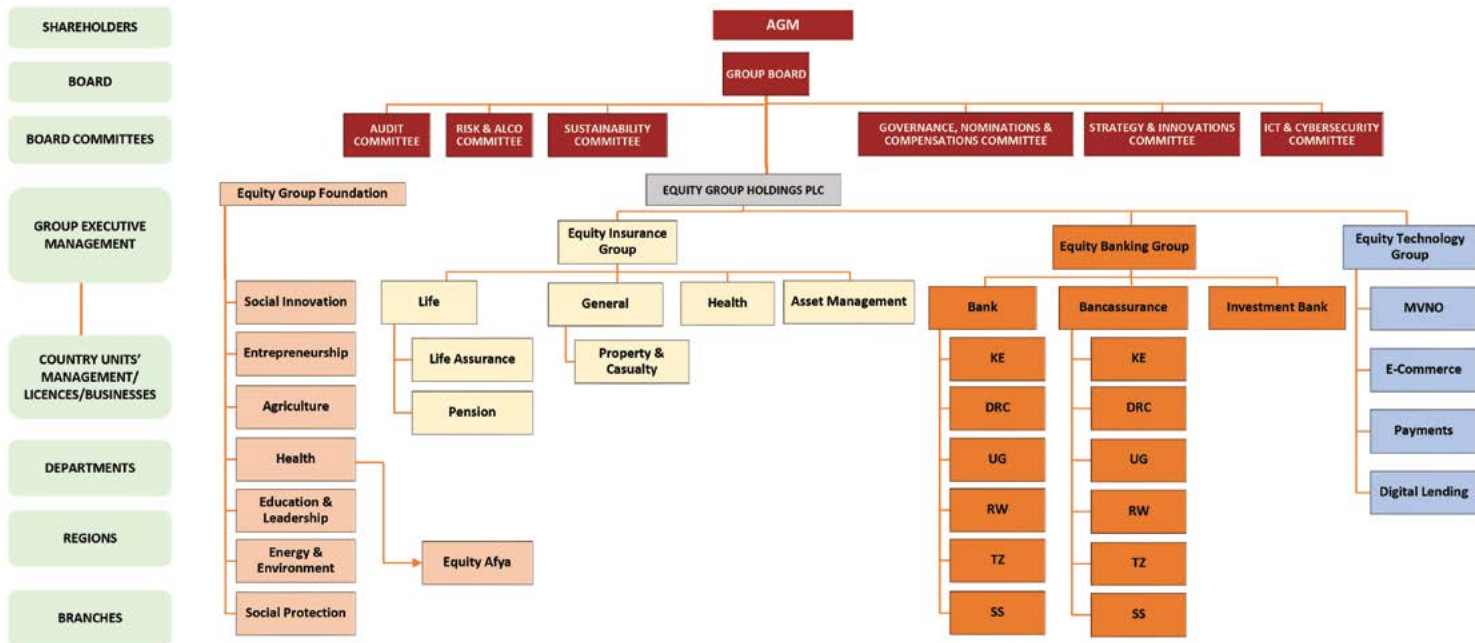
Effective Corporate
Governance





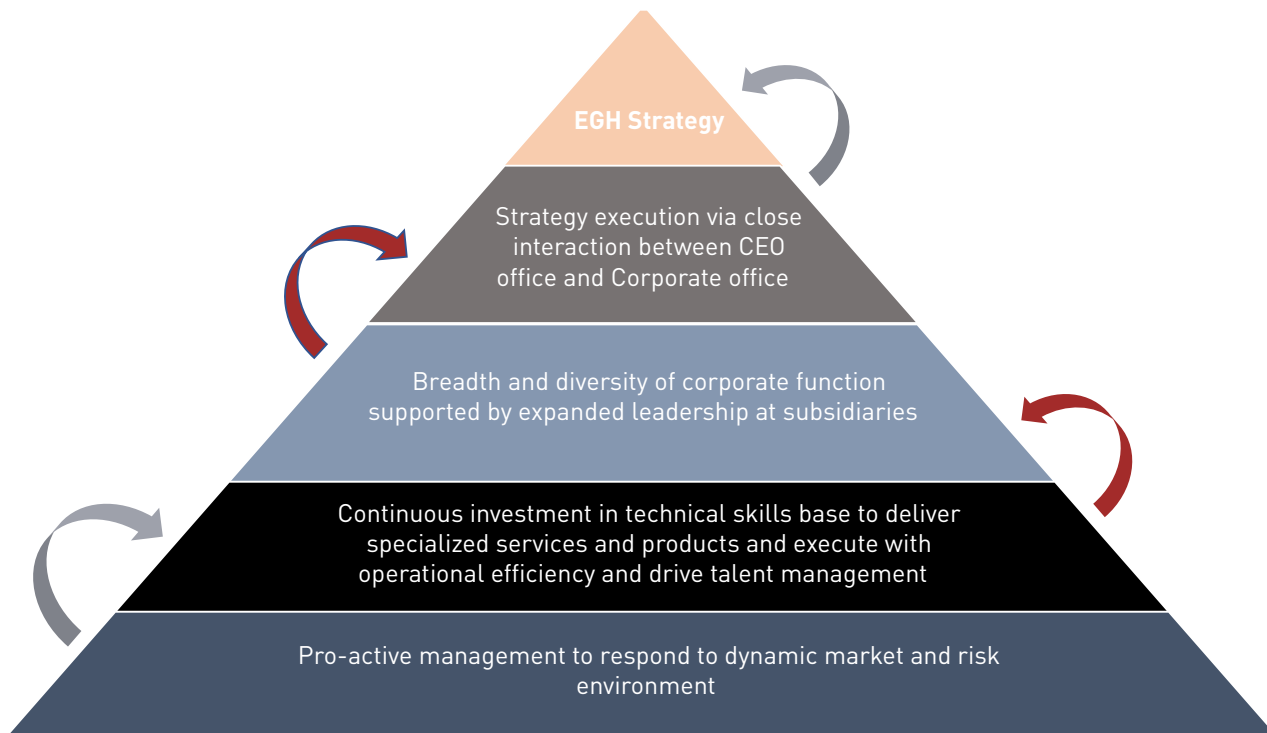
Governance and Organizational Structure

Governance & Risk Management Framework



Governance and Organizational Structure

Breadth and Depth of the Management Team



Group Executive Management



Dr. James Mwangi, CBS
Group Managing Director &
Chief Executive Officer



Samuel Kirubi
Group Chief Operating
Officer



Brent Malahay
Group Chief Strategy Officer



Gertrude Karugaba
Chief Legal Officer



Anthony Murage
Group Chief Finance and
Transformation Officer



Emmanuel Deh
Group Chief Credit Origination
Officer



Beth Kithinji
Group Chief Internal Auditor



Sam Gitwekere
Group Chief Credit Risk Officer

Group Executive Management



Stephen Owuyo
Group Finance Director



Rene Kalonji
Chief Product Officer



Christine Browne
Group Director Special Assets



Joy DiBenedetto
Group Chief Global Affairs,
Strategy, Relationships and
Communications Officer



James Muhia
Group Director Human Resources



Paul Wafula
Group Director Internal
Controls and Compliance



Lydia Ndirangu
Group Company Secretary
and Head of Tax

Group Executive Management

Equity Group Holdings Plc Investor Briefing

H1 2026 PERFORMANCE



Moses Nyabanda
Managing Director,
Equity Bank Kenya



Isabella Maganga
Managing Director,
Equity Bank Tanzania



Willy Mulamba
Managing Director,
Equity BCDC S.A



Gift Shoko
Managing Director,
Equity Bank Uganda



Hanningot Namara
Managing Director,
Equity Bank Rwanda



James Kiarie
Ag. Managing Director,
Equity Bank South Sudan



Angela Okinda
Managing Director & Principal Officer,
Equity Life Assurance (Kenya) Limited



Kris Mbaya
Managing Director & Principal Officer,
Equity General Insurance (Kenya) Limited



Dr. Patrick Gitonga
Managing Director & Principal Officer,
Equity Health Insurance (Kenya) Limited

Group Board of Directors



Prof. Issac Macharia
Non-Executive Chairman



Dr. James Mwangi, CBS
Group Managing Director and
Chief Executive Officer



Mr. Samuel Mwale
Non-Executive Director



Mr. Jonas Mushosho
Non-Executive Director



Ms. Farida Khambata
Non-Executive Director



Dr. Evans Baiya
Non-Executive Director



Dr. Lakshami Shyam-Sunder
Non-Executive Director



Mr. Biraro Obadiah
Non-Executive Director



Mr. Nick O'Donohoe
Non-Executive Director



Dr. Aloysius Uche Ordu
Non-Executive Director



Ms. Lydia Ndirangu
Group Company Secretary and
Head of Tax



Press Release

Press Release

EQUITY GROUP REPORTS STRONG HALF YEAR 2026 RESULTS, UNDERPINNED BY STRONG BALANCE SHEET GROWTH, REGIONAL STRENGTH AND TECHNOLOGY-DRIVEN GROWTH

- *Equity Group delivered a 32% year-on-year increase in Profit After Tax of KSh45.5 billion from KSh34.6 billion with Profit Before Tax increasing by 39% to KSh57.8 billion up from KSh41.5 billion.*
- *Equity Bank Kenya recovery momentum continued posting a 32% increase in Profit After Tax with the balance sheet growing 13% on the back of 24% growth in customer deposits and 8% growth in loans. Importantly, the bank reported double digit quarter-on-quarter loan growth for the first time since Q3 2021, growing by 11%.*
- *Regional subsidiaries continued to deliver strong growth, led by Equity Bank Tanzania and Equity Bank DRC whose profits after tax increased by 82% and 30% respectively.*
- *Group net loans grew 19% year on year, driven by expansion across the different segments including Corporate, Retail, MSME, and Public Sector Institutions (PSI) segments, with the strongest contributions from Tanzania, DRC and Uganda.*
- *Equity Insurance Group sustains strong momentum as it reports a 24% increase in gross written premiums, strongly contributing to the growth in profit before tax of 34% year-on-year.*
- *The Group continued on its robust growth trajectory, expanding its balance sheet by 20% to KSh2.16 trillion from KSh1.80 trillion, driven by a 21% rise in customer deposits to KSh1.59 trillion from KSh1.31 trillion and a 19% growth in the loan book to KSh981 billion from KSh825 billion.*
- *Non-funded income contribution grew to 44.5% of the Group's total income, up from 40.8% in H1 2025, a growth of 36% to KSh55.6 billion from KSh40.9 billion.*
- *NPL improved to single digit at 9.5% down from 13.7% while NPL coverage increased to 70% from 68%.*
- *Cost to income ratio improved to 48.6% from 51.7%.*
- *Group performance exceeded management guidance in nearly all parameters.*

Nairobi, 19th August 2026: Equity Group Holdings Plc has announced a solid first-half performance for 2026, underscoring its continued regional leadership and the momentum of its transformation into a resilient, people-centric, technology-enabled pan-African financial services institution. Profit After Tax rose by 32% to KSh45.5 billion from KSh34.6 billion for the same period, a reflection of improved balance sheet quality and growth, rising contributions from its regional subsidiaries and increased non-funded income contribution.

Net interest income continued to strengthen, rising 17% to KSh69.3 billion from KSh59.3 billion, reflecting the depth of the Group's lending franchise and disciplined balance sheet management. Total income grew 25% to KSh124.9 billion, up from KSh100.2 billion, driven by a sharp rise in non-funded income, which expanded 36% to KSh55.6 billion from KSh40.9 billion. Non-funded income now contributes 44.5% of the Group's total income, up from 40.8% in H1 2025, underscoring Equity's multi-line business, geographic diversification and revenue quality mix.

The balance sheet also continued its upward trajectory, expanding 20% to KSh2.16 trillion. This growth was anchored by a 21% rise in customer deposits to KSh1.59 trillion and a 19% increase in net loans to KSh981 billion, demonstrating sustained customer confidence and strong credit demand across the markets where Equity operates. Shareholders' funds grew 27% to KSh350 billion, reinforcing the Group's capital strength. Equity now serves 23.3 million customers through various digital platforms, including Equity Online for Business & Individuals, Eazzy FX, the Equity Mobile App, *247#, and Equitel, complemented by 410 branches, 886 ATMs, 92,572 agency outlets, and 1.4 million merchants. Together, these channels reflect one of the region's most extensive and diversified financial services ecosystems.

Press Release (continued...)

While releasing the half-year results Dr James Mwangi, Group Managing Director and CEO said, “The Group’s performance is unfolding against a backdrop of resilient regional economic growth. Kenya is projected to expand by 4.5%-5%, the Democratic Republic of Congo by 5.6%, Tanzania by 5.9%, Uganda by 6.4%, Rwanda by 6.8%, and South Sudan by 20%. These growth rates are supported by firm commodity prices and policy reforms and are expected to sustain, making the region where we operate one of the fastest growing regions in the world. Equity’s half-year 2026 performance is the outcome of a multiyear transformation agenda focused on resilience, diversification, and technology enablement. The Group has repositioned its operating model, strengthened its regional presence, and invested heavily in digital and AI-enabled capabilities to build an institution equipped for the future.”

Operational efficiency continued to improve, with the cost-to-income ratio improving to 48.6% from 51.7%, driven by productivity gains, shared services, and a decisive customer shift toward digital channels. Return on Assets stood at 4.5%, while Return on Equity reached 26.5%, demonstrating strong asset productivity and disciplined capital allocation.

He added:

“Our H1 2026 performance reflects the success of our deliberate transformation into a diversified, regional, technology-enabled financial services Group. We are building a future ready institution; scalable, secure, and impact led, anchored in digital capabilities, staff upskilling, and a culture of disciplined execution. As we progress towards our Africa Recovery and Resilience Plan (ARRP) 2030 ambitions, we are evolving beyond traditional banking into an integrated tech enabled financial institution that mobilizes capital, connects ecosystems, and accelerates inclusive, sustainable prosperity across Africa.” Equity’s technology-enabled transformation is now firmly embedded across the Group. Customer behavior continues to shift decisively toward digital channels, with 98.3% of all transactions occurring outside branches and 89.7% processed through digital platforms, demonstrating that customers are actively choosing the convenience and reliability of Equity’s digital ecosystem.”

Digital adoption continues to accelerate across the Group, with 98.3% of all transactions now occurring outside branches and 89.7% processed through digital platforms. These trends highlight customers’ growing preference for Equity’s digital ecosystem and the reliability of its technology infrastructure.

The Group has continued modernizing core systems, payments infrastructure, and risk analytics. Workforce capability has also advanced significantly: 82% of staff have completed a business focused generative AI course. Furthermore, 55% of staff have completed two additional courses via the Huawei ICT Academy. Combined, staff completed 119,980 hours of guided AI instruction. 406 staff were admitted to Masters degree programs through WorldQuant University in Financial Engineering and Applied AI. These investments enable faster service delivery, enhanced risk management, and scalable growth across all markets.

The Group has continued to reinforce its risk buffers and strengthen asset quality. NPL coverage improved to 70%, up from 68%, while loan loss provisions fell 6% year-on-year. The loan book recorded a notable improvement in non-performing loans, declining from 13.7% to 9.5%, driven by disciplined underwriting, improved analytics, and a diversified portfolio. Cost of risk improved to 1.4% down from 1.7% These gains reflect the Group’s commitment to long-term resilience and sustainability.

Equity Bank Kenya’s recovery momentum continued posting a 32% increase in Profit After Tax to KSh25.7 billion (H1 2025: KSh19.5 billion) demonstrating strong leadership in the Kenya market with a 13% growth in assets underpinned by a 24% deposits growth and 8% loans growth. The bank recorded a return on average assets and a return on average equity of 4.8% and 34.7% respectively, all while maintaining its MSME leadership by disbursing 36% of the KSh101 billion MSME loans issued in Kenya between January and March 2026.

Regional subsidiaries delivered strong and accelerating performance, now contributing 42% and 50% of the Group’s banking profitability and revenue respectively, 51% of Group deposits, 54% of Group loans and 52% of Group banking assets, a testament to the success of the Group’s pan African expansion strategy. Equity BCDC in the Democratic Republic of Congo achieved a 30% rise in Profit After Tax to KSh11.8 billion. Equity Rwanda grew Profit After Tax by 12% to KSh2.9 billion, and Equity Tanzania delivered exceptional performance with 82% growth to KSh2.0 billion.

Press Release (continued...)

Equity Insurance Group maintained its strong trajectory, with gross written premiums rising 24% to KSh6.4 billion and profit before tax increasing 34% to KSh1.25 billion. The life and general insurance businesses wrote KSh4.5 billion and KSh0.6 billion while the health insurance business wrote KSh1.2 billion in Gross Written Premiums. The number of policies issued to date increased to 22.6 million life insurance policies and 7.2 million unique customers consuming life insurance products and further, 24,745 Micro and Small Enterprises (MSMEs) consuming general insurance covers, strengthening the resilience of the families and communities. 79% of the policies issued by the Insurance Group were distributed digitally, demonstrating strong growth driven by technology. Insurance is increasingly becoming a meaningful third pillar of growth alongside banking and payments.

The Group's non-banking subsidiaries improved and enhanced their contribution, contributing 4.8% of the Group's revenue, up from 4%. Profit before tax contribution is up to 4.2% from 3.8% while profit after tax contribution has grown to 3.7% from 3.2%.

The Equity Group Foundation (EGF) continued to deliver transformative social impact across Africa through Equity Group's integrated model of economic empowerment, social impact and sustainability. Across its Education and Leadership Development pillar, EGF currently supports over 11,663 active high school scholars and has expanded global university opportunities with 121 new global university admissions in 2026, valued at USD 23,422,515 (Kshs. 3,021,504,435). To date, EGF under the Wings to Fly scholarship program and the Elimu Scholarship Program has benefitted 60,009 scholars. The Equity Leaders Program has also surpassed 10,505 cumulative paid internships, strengthening Africa's future leadership and workforce pipeline. The total number of scholars accessing global universities reached 1,236 scholars while those who have transitioned to public universities are over 35,300 scholars across Kenya, Rwanda, Uganda and the Democratic Republic of Congo (DRC). To date, over 4,039 youth in Kenya and the DRC have benefited from the Wings to Fly TVET Scholarship Program, with 33% pursuing IT and 31% science and engineering, alongside agriculture, hospitality, business and other fields.

Under Enterprise Development and Financial Inclusion, EGF has cumulatively trained over one million entrepreneurs facilitating more than KSh436 billion in credit access to MSMEs, accelerating entrepreneurship, financial inclusion and job creation across the region.

In Food and Agriculture, the Foundation continued to deepen agricultural commercialisation and climate resilience, including through the USD 25 million SASTAIN programme in partnership with Mastercard Foundation targeting 60,000 smallholder farmers and Agri-MSMEs in Tanzania and DRC.

Through its Energy, Environment and Climate Action pillar, EGF advanced sustainability efforts by planting over 48.7 million trees and scaling clean energy, water and sanitation solutions to strengthen environmental resilience and green growth across communities. Equity Group Holdings received its accreditation as a Direct Access Entity (DAE) to the Green Climate Fund (GCF) marking a transformative milestone that positions the Group to directly mobilize global climate finance to further support Africa's climate resilience and sustainable development agenda. The accreditation significantly strengthens Equity Group Foundation's ability to scale high-impact climate adaptation and mitigation programmes by unlocking access to catalytic concessional funding, blended finance and strategic partnerships for climate-smart agriculture, nature restoration, renewable energy, resilient health systems, green enterprise development and community resilience. Riding on the Foundation's proven implementation capacity and deep community reach across the region, the GCF accreditation will accelerate the delivery of innovative, locally led climate solutions to protect livelihoods, create green jobs, strengthen vulnerable communities and ecosystems, while advancing Equity Group's mission of transforming lives and livelihoods.

Equity Afya continued to expand access to affordable and quality healthcare through a growing network of 156 medical centers that have now served over 5.3 million patient visits. Additionally, Equity Afya opened its first community pharmacy outlet, taking a first step into its vision to promote access to affordable, high-quality medicines through a targeted network of 1000 community pharmacies across the region.

Press Release (continued...)

EGF's Innovation and Technology Pillar also scaled its initiative that targets rapidly to train 600,000 youth in AI, machine learning and data analytics through partnerships with iamtheCODE, Huawei ICT Academy and WorldQuant University and other partnerships. 12,882 staff completed the GenAI course and have progressed to undertake two additional prescribed Huawei certification courses of which a total of 5,743 staff have completed. Through the existing partnership with WorldQuant University, 406 staff have been admitted to the MSc in Financial Engineering programme. Simultaneously, Equity was also invited to participate in a new pilot certificate programme in Applied AI Certificate that will inform the rollout of the envisioned future master's programme in Applied AI. In addition, 6,073 users are now enrolled at the iamtheCODE Digital Academy, with 11,456 hours of instruction completed to date further strengthening staff technology and upskilling programs. These achievements continue to position Equity Group as a future-ready institution driving inclusive prosperity, sustainable development, and long-term resilience across Africa through innovation, human capital development, and transformative partnerships.

With ROA and efficiency at peak levels, the Group is properly positioned for the next chapter of growth as part of its 2030 strategy, anchored on the Africa Recovery and Resilience Plan (ARRP). The strategy outlines ambitions to augment operations to 15 countries, serve 100 million customers, and implement next-generation digital and AI-enabled systems to scale transformation finance across the continent. The Group remains well-capitalized and equipped to support these growth objectives.

ENDS.



Macroeconomic and
Operating Environment

Global and Regional Macroeconomic Developments

Renewed oil and rate pressures test the region's resilient growth as inflation trends diverge across East Africa

- The oil price plunge in June partially reversed in July, which once again puts inflation/FX/GDP pressure on oil-importing east Africa, as well as much of the rest of the world.
- The European Central Bank (ECB) and Bank of Japan (BoJ) already hiked central bank rates by 25bp in June to 2.25% and 1.0% respectively partly because of oil price inflation, while the Bank of England (BoE) and Fed kept the rates unchanged at 3.75% and 3.5-3.75% respectively.
- **Gold and copper:** Prices have diverged this year. Gold is down but remains highly overvalued, although ,central banks purchasing may put a floor under the price. We see a good long-term case for copper.
- **Kenya:** Kept rates unchanged at 8.75% in August. Kenya's inflation dipped from 6.7% in May to 6.4% in June. The World Bank granted \$750m of Development Policy Operation (DPO) budgetary funding. Around 4.5-5% GDP growth is projected for this year.
- **DRC:** Experiencing an Ebola outbreak. It is likely to push up health care spending, but the IMF remains on board, and the virus has thus far not impacted Kinshasa or the copper provinces. Around 5-6% GDP growth is expected this year. The central bank cut rates by 100 bp to 12.5% on 17th July.
- **Uganda:** Inflation remained low at 3.7% in June, up from 3.2% in April. GDP growth was 5.8% YoY in Q1 2026.
- **Rwanda:** Urban inflation remained high at 13.6% in June. The central bank hiked rates 100 bp to 8.25% in May and another hike of at least 50bp is likely in August. A new 3-year \$250m deal with the IMF was agreed in April and approved in June. GDP was up a strong at 10.0% in Q1 2026.
- **Tanzania:** Inflation remains benign, dipping from 4.2% in May to 4.0% in June. On 3rd July, the central bank hiked rates by 50bp to 6.25%. GDP growth of 6% is projected this year.
- **South Sudan:** Saw another month (June) of relatively high oil exports, despite which the parallel rate has been weakening.

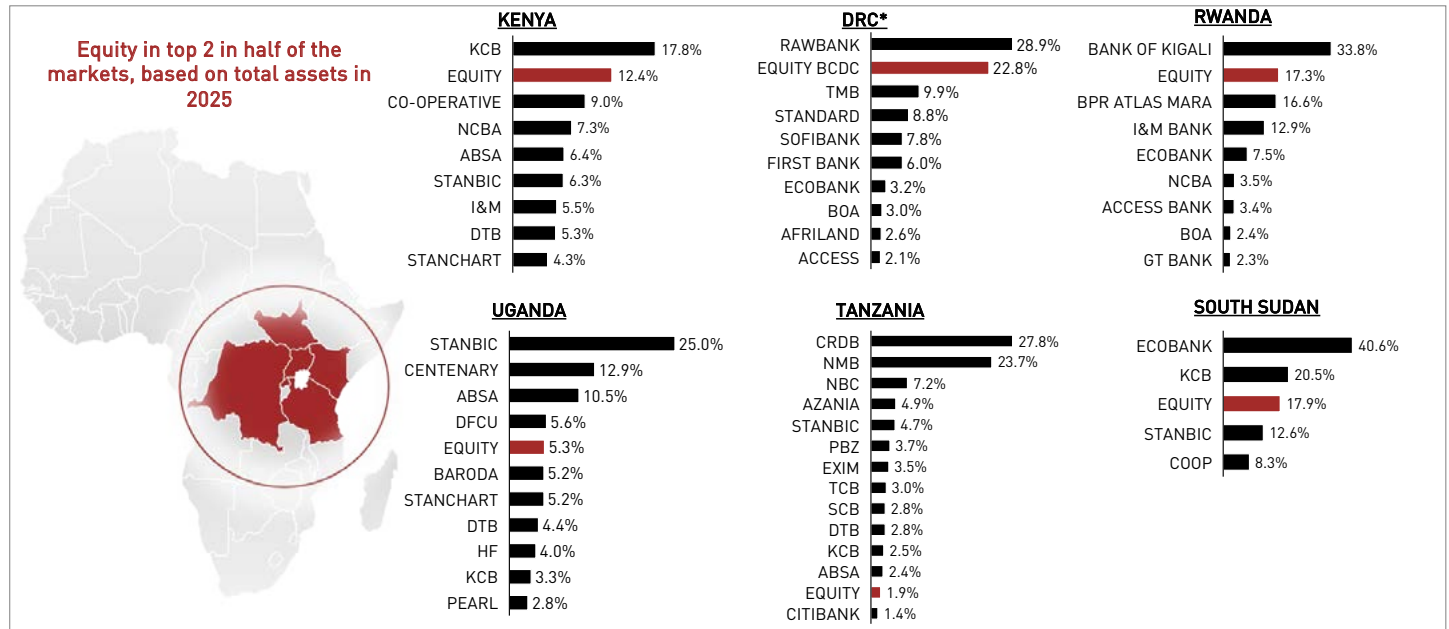
East African Sovereign Ratings: Improving, but Turning Cautious

Ratings gains through early 2026 give way to a cautious bias as the Hormuz oil shock and regional risks reshape diverging country outlooks

- **Momentum slowing as external risks rise** - Ratings improved across East Africa in 2025 and early 2026; however, the Hormuz disruption introduces downside risk, shifting the outlook to a more cautious stance.
- **Diverging country trajectories** - Kenya is expected to remain stable but with rising risk of a negative outlook given fiscal pressures and the oil shock. Uganda retains upgrade potential (higher probability with IMF support), while Rwanda remains stable and DRC shows emerging upside following recent outlook improvements.
- **Upside vs downside risks balanced** - Further rating improvements - particularly in DRC - are supported by commodity strength, but risks from regional conflict (DRC/Rwanda) and prolonged Strait of Hormuz disruption could delay or reverse positive rating momentum.

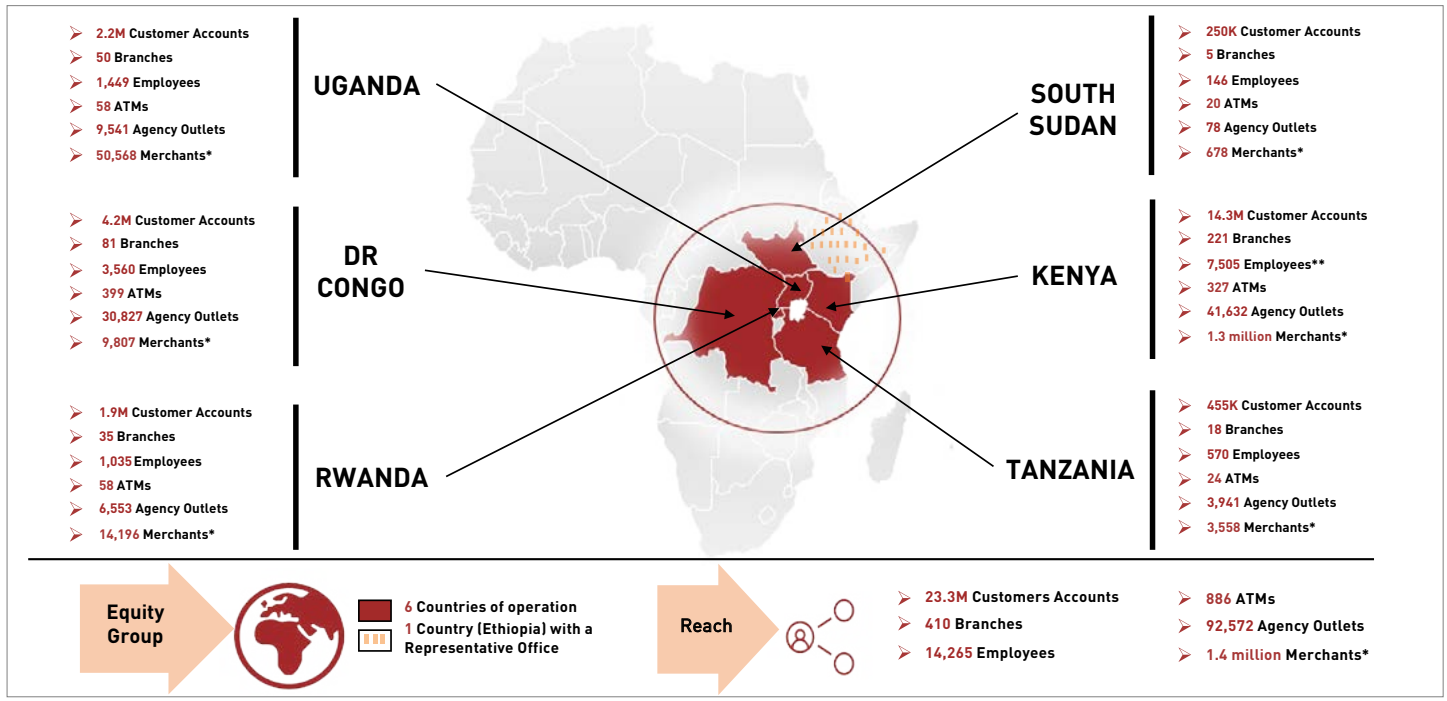
Country	Rating Agency	2024	2025	Current	
		Rating	Rating	Rating	Outlook
Kenya	Moody's	Caa1u	Caa1u	B3	Stable
Kenya	S&P	B-	B	B	Stable
Kenya	Fitch	B-	B-	B-	Stable
Rwanda	Moody's	B2	B2	B2	Stable
Rwanda	S&P	B+	B+	B+	Stable
Rwanda	Fitch	B+	B+	B+	Stable
Uganda	Moody's	B3u	B3u	B3u	Stable
Uganda	S&P	B-	B-	B-	Positive
Uganda	Fitch	B	B	B	Stable
Tanzania	Moody's	B1u	B1u	B1u	Stable
Tanzania	Fitch	B+	B+	B+	Stable
DR Congo	Moody's	B3	B3	B3	Stable
DR Congo	S&P	B-	B-	B-	Positive

Equity Group Presence and Market Position



Source: Central banks and bank financial statements

Transforming Lives in Africa: Regional Footprint

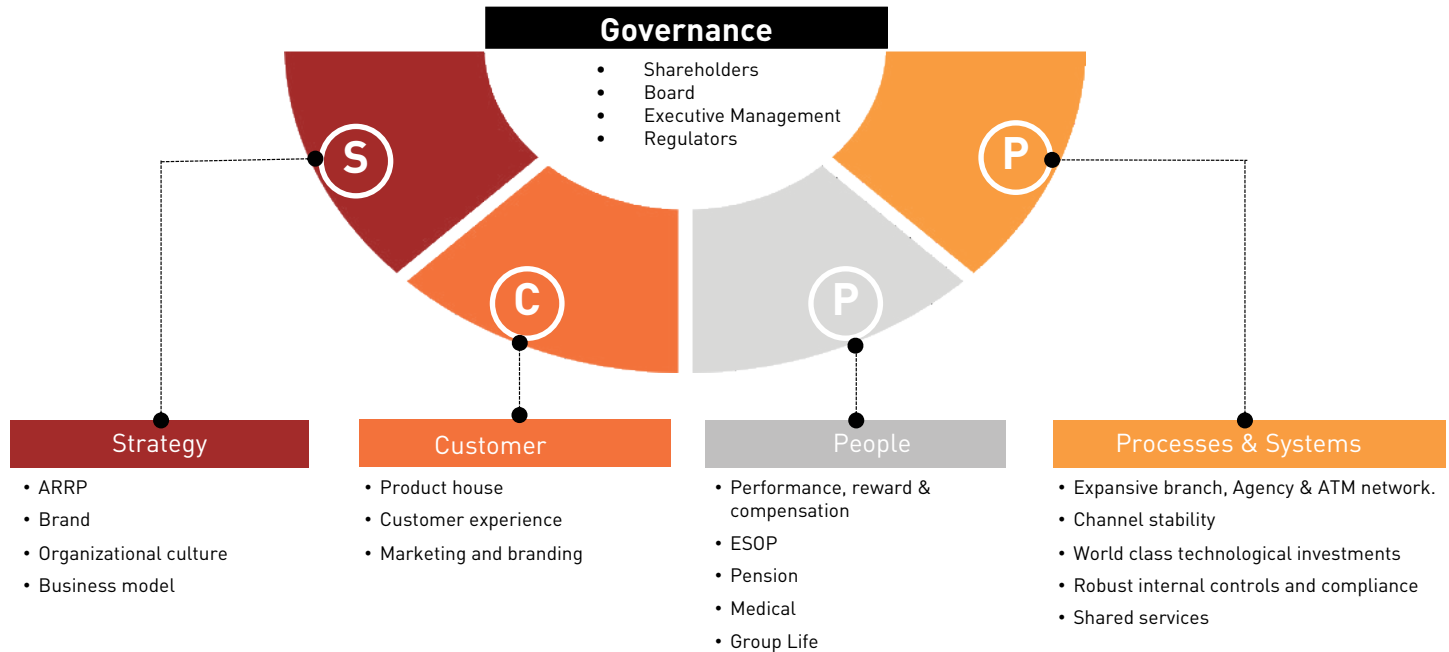


*Merchants - Includes POS, Pay With Equity and Billers
 ** Employees - includes employees in EGH and all the subsidiaries within Kenya



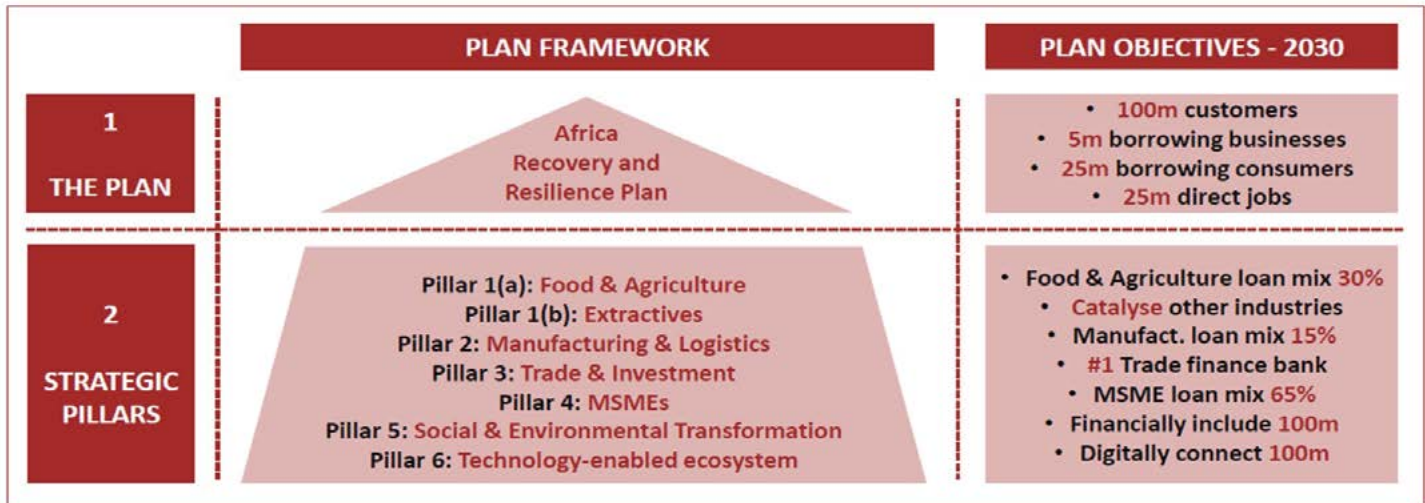
Strategy Overview

Equity Group Transformation

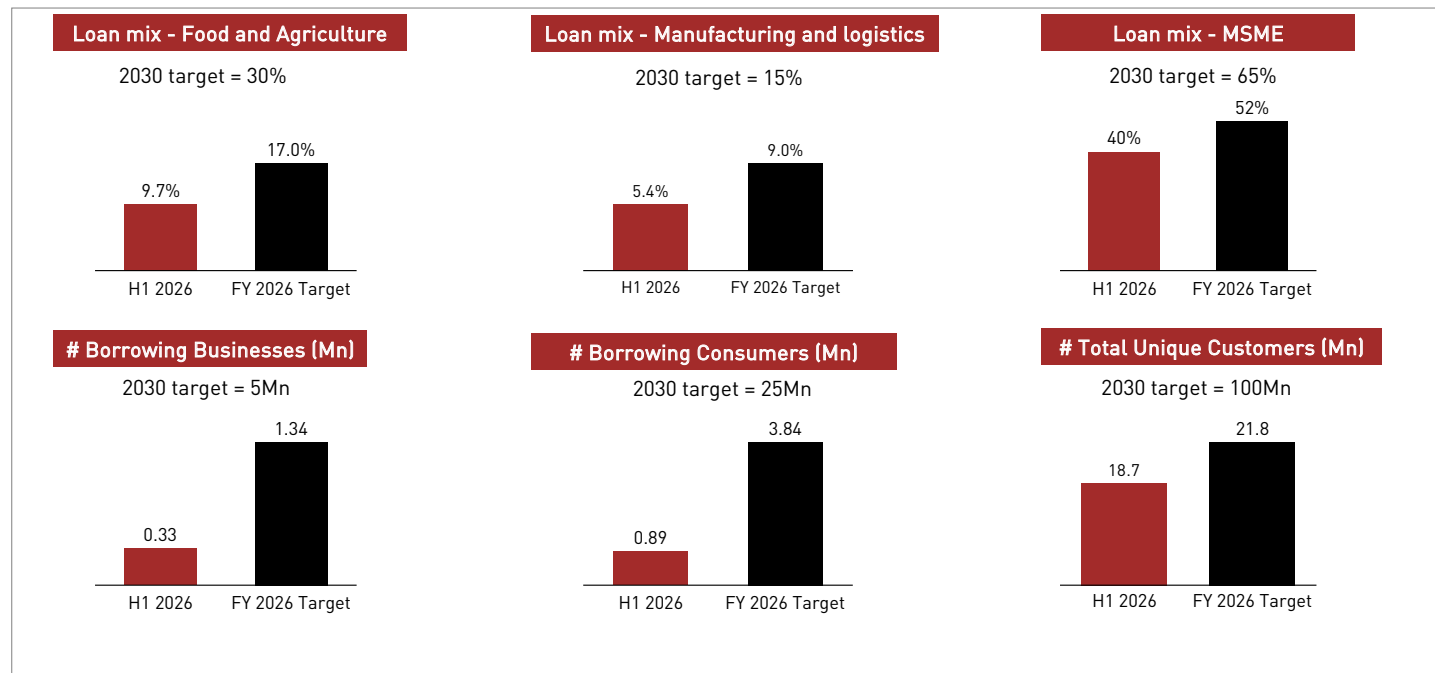


2030 Strategy Framework

Holistic solution to achieve social and economic transformation of Africa. The plan comprises interconnected pillars that aim to catalyse, capacitate, connect and finance enterprises and households across Africa.

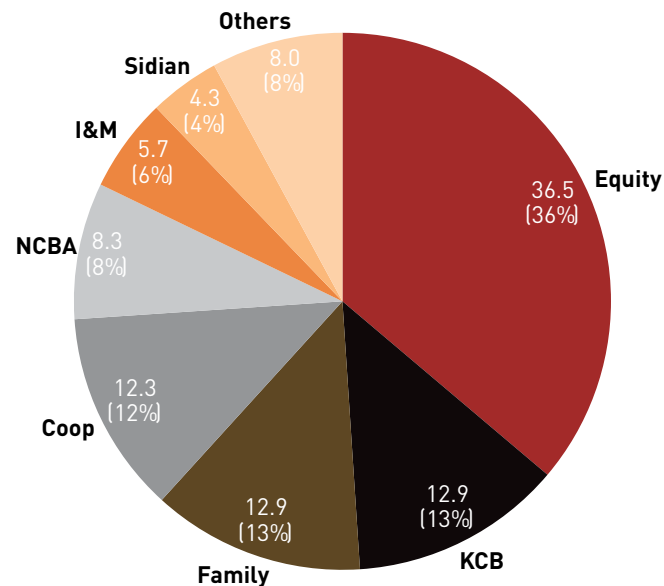


Performance against ARRPs targets



Equity continues to lead in MSME lending

Equity Bank disbursed 36% of the Kes 100.9Bn in MSME loans disbursed between January and March 2026





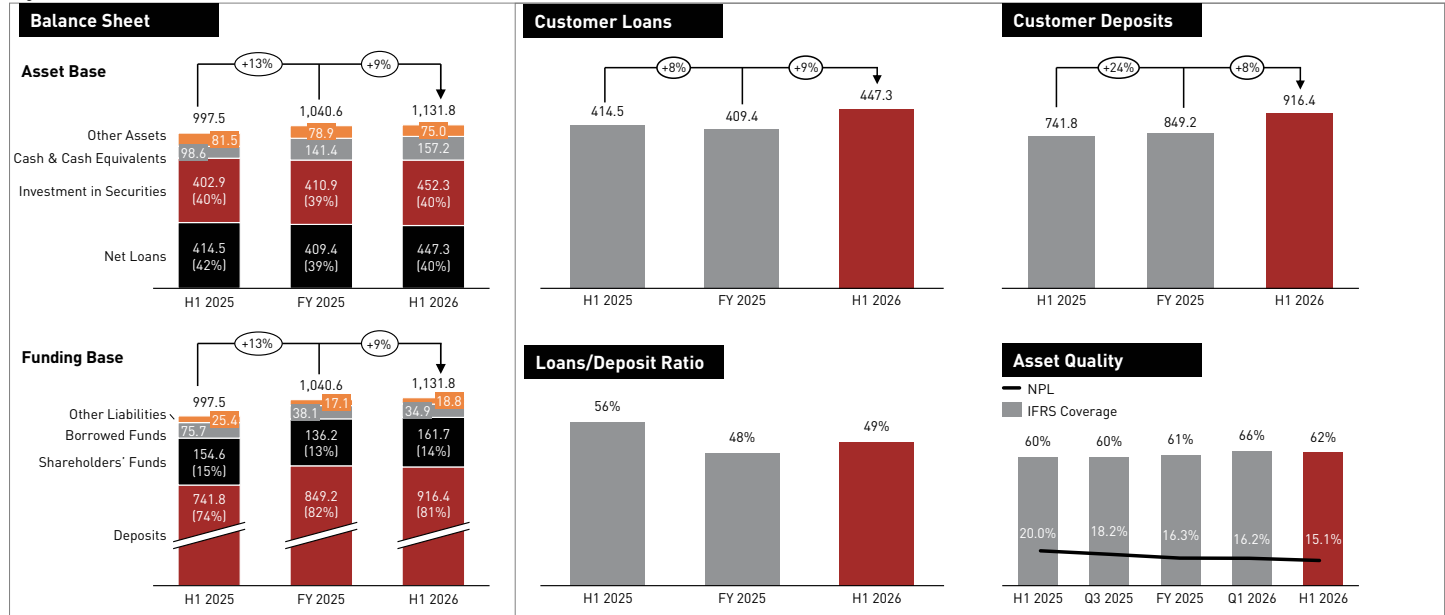
Banking Group

Banking Group Balance Sheet Optimization and Efficiency

	Net Interest Margins			Return on Average Assets			Return on Average Equity			H1 2025	H1 2026
EBKL	7.5%	8.6%	↑	3.9%	4.8%	↑	28.1%	34.7%	↑		
EBCDC	7.1%	5.8%	↓	3.1%	3.1%	↔	23.5%	22.4%	↓		
EBUL	9.2%	8.2%	↓	3.4%	2.7%	↓	25.1%	17.3%	↓		
EBRL	7.4%	8.2%	↑	4.1%	4.4%	↑	29.6%	27.3%	↓		
EBTL	8.7%	6.1%	↓	4.0%	5.0%	↑	27.0%	28.4%	↑		
EBSSL	2.1%	2.1%	↔	-0.8%	1.0%	↑	-3.7%	5.9%	↑		

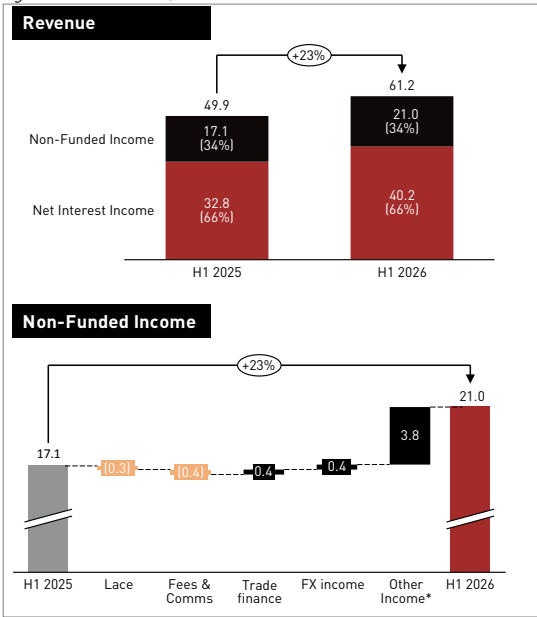
EBKL Balance Sheet

(Figures in Kes Billions)

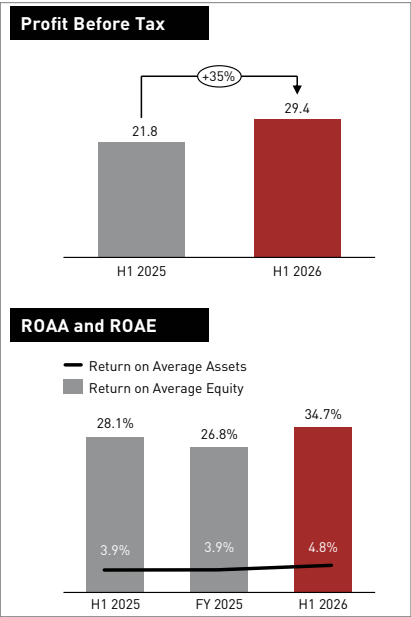
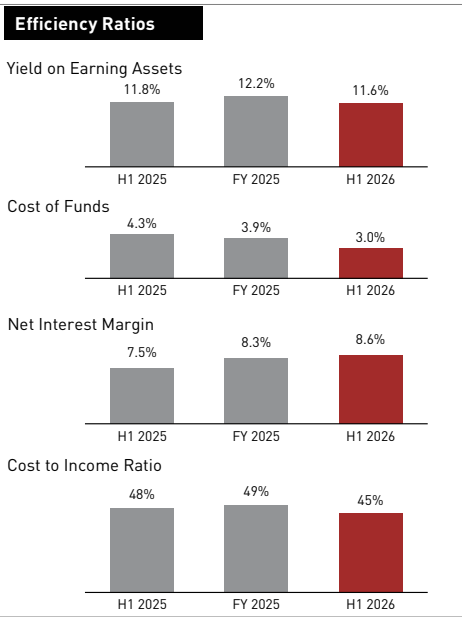


EBKL P&L

(Figures in Kes Billions)

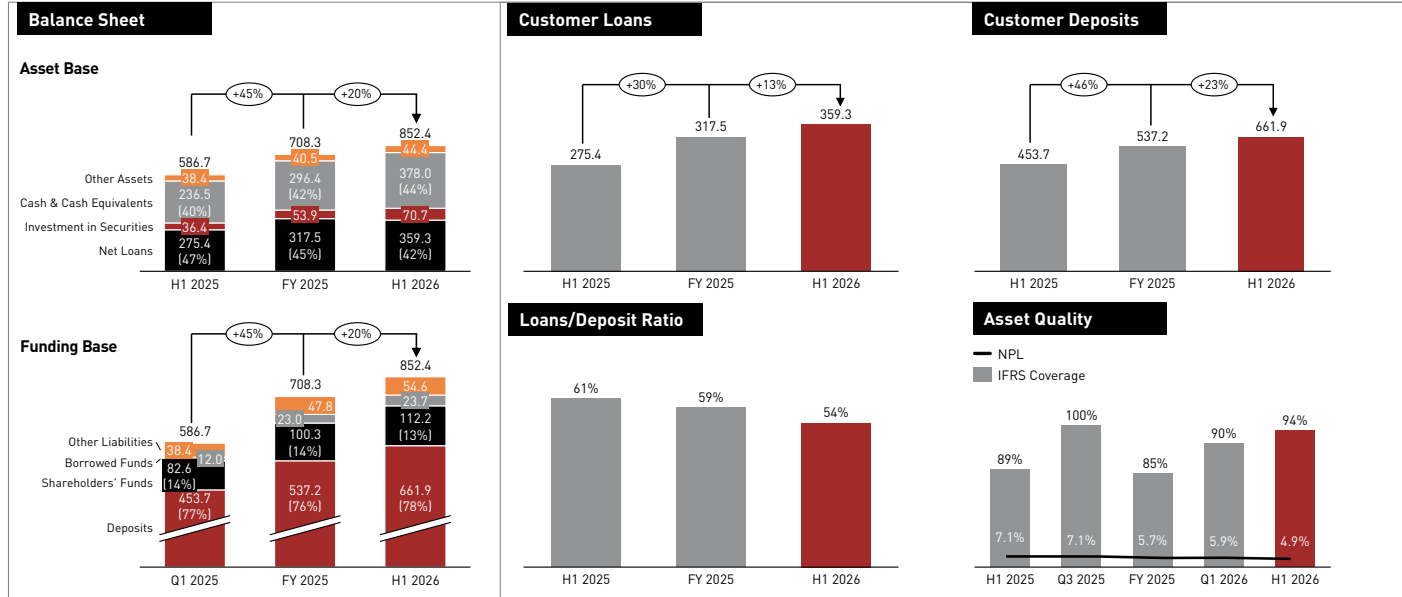


*Other income relates to loan recoveries, trading gains, unrealized revaluation gains/losses and other commissions

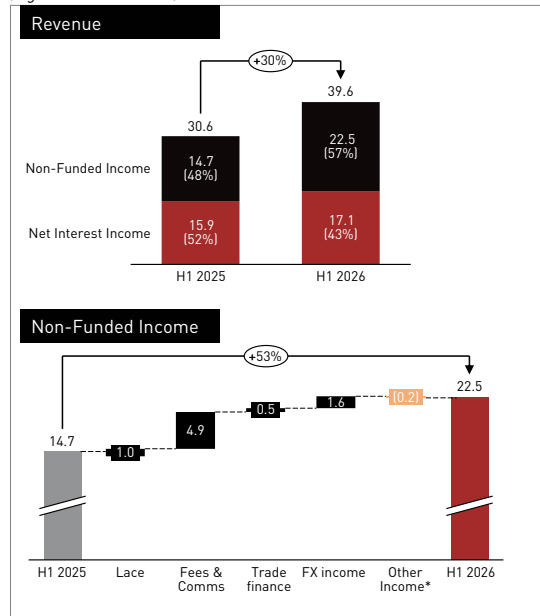


EBCDC Balance Sheet

(Figures in Kes Billions)



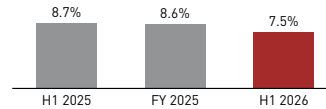
EBCDC P&L

(Figures in Kes Billions)

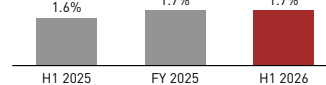
*Other income relates to loan recoveries, trading gains, unrealized revaluation gains/losses and other commissions

Efficiency Ratios

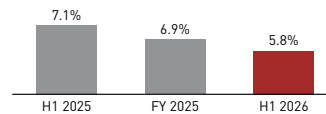
Yield on Earning Assets



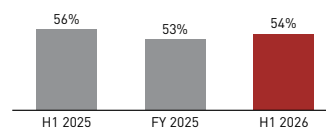
Cost of Funds



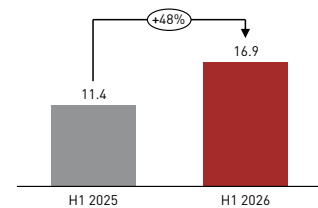
Net Interest Margin



Cost to Income Ratio

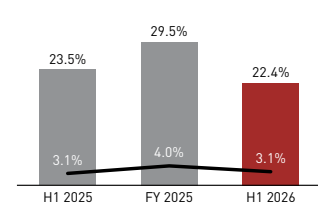


Profit Before Tax



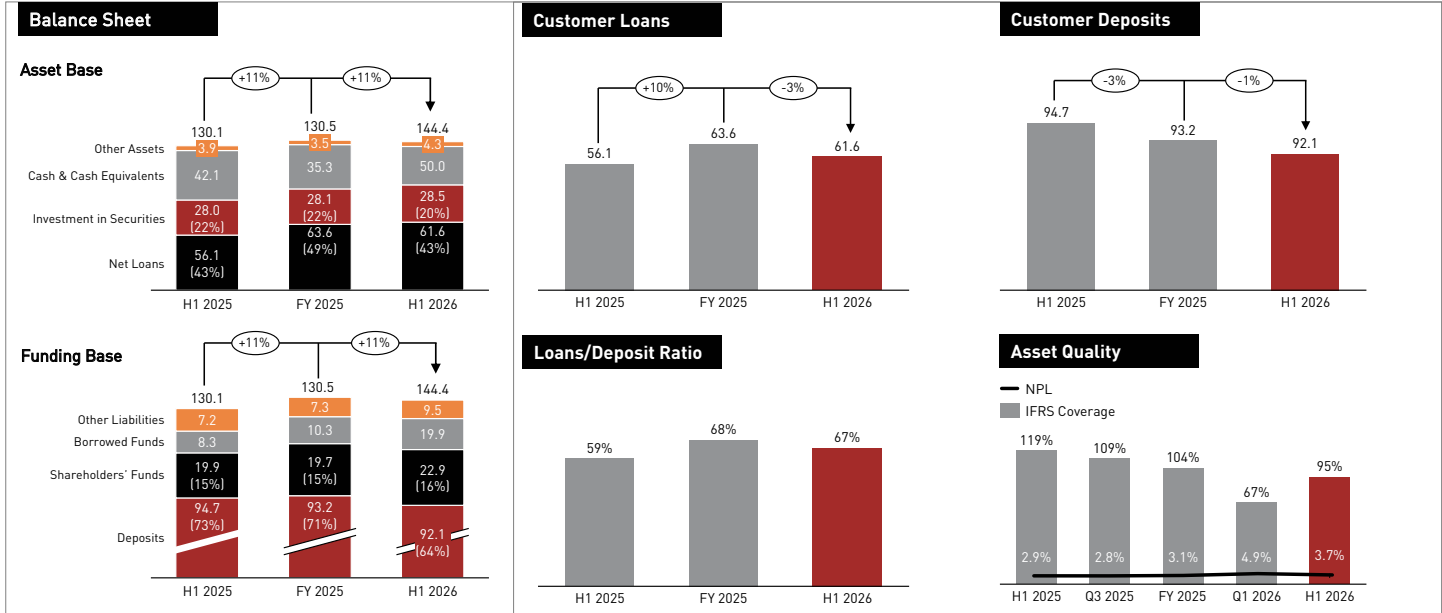
ROAA and ROAE

— Return on Average Assets
 ■ Return on Average Equity



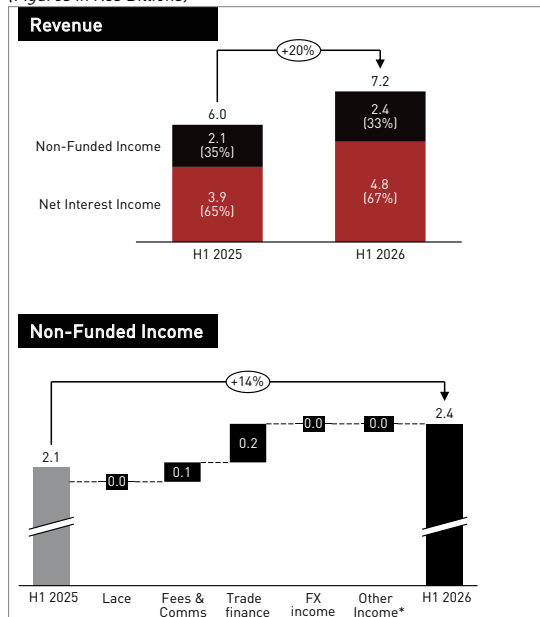
EBRL Balance Sheet

(Figures in Kes Billions)



EBRL P&L

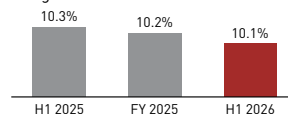
(Figures in Kes Billions)



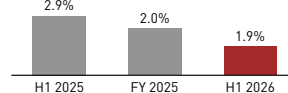
*Other income relates to loan recoveries, trading gains, unrealized revaluation gains/losses and other commissions

Efficiency Ratios

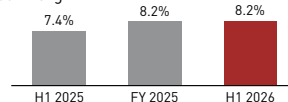
Yield on Earning Assets



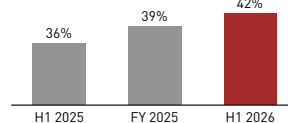
Cost of Funds



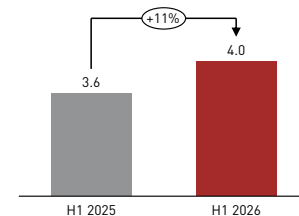
Net Interest Margin



Cost to Income Ratio

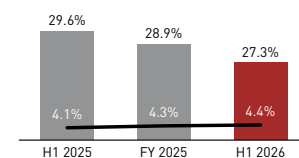


Profit Before Tax



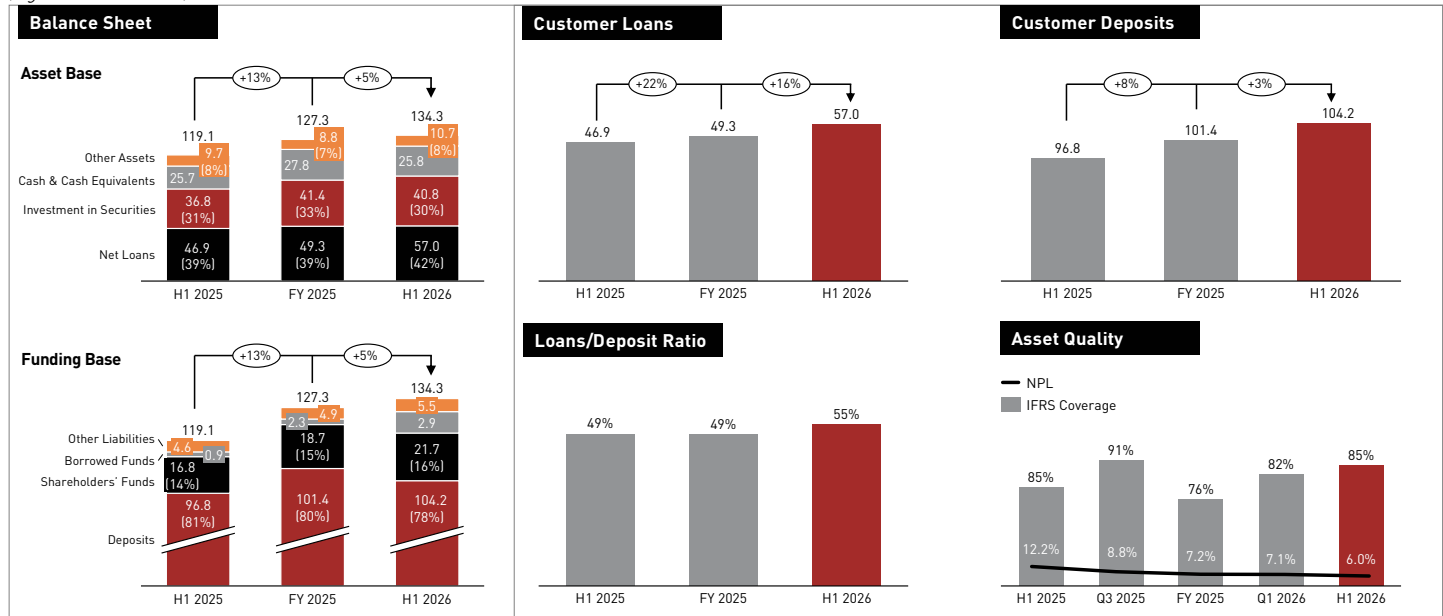
ROAA and ROAE

— Return on Average Assets
 ■ Return on Average Equity

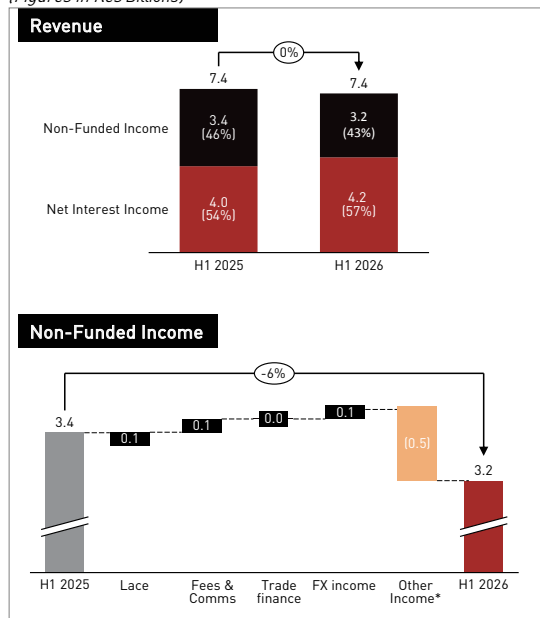


EBUL Balance Sheet

(Figures in Kes Billions)



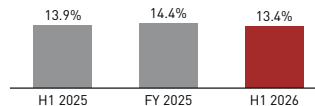
EBUL P&L

(Figures in Kes Billions)

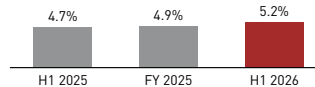
*Other income relates to loan recoveries, trading gains, unrealized revaluation gains/losses and other commissions

Efficiency Ratios

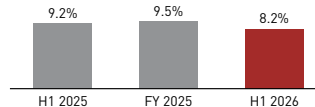
Yield on Earning Assets



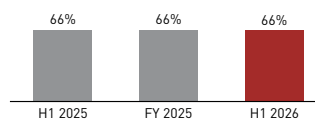
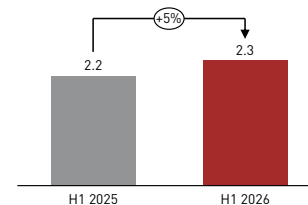
Cost of Funds



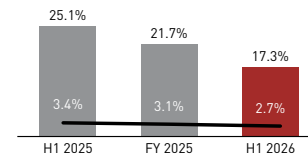
Net Interest Margin



Cost to Income Ratio

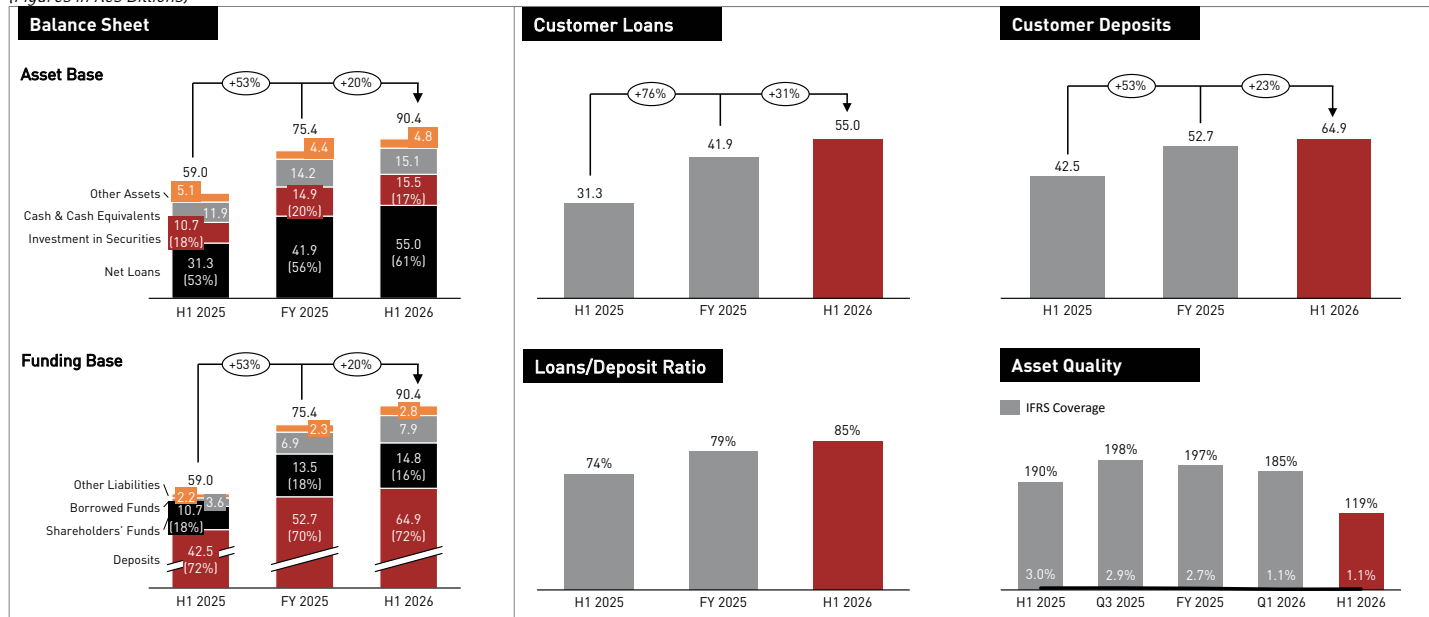
**Profit Before Tax****ROAA and ROAE**

— Return on Average Assets
 ■ Return on Average Equity

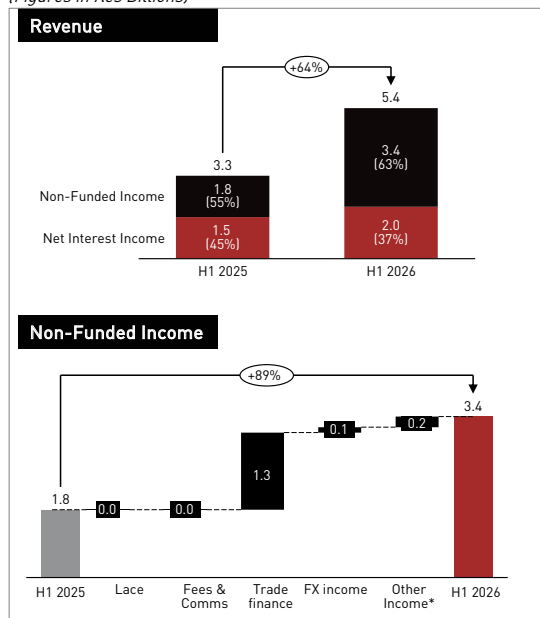


EBTL Balance Sheet

(Figures in Kes Billions)



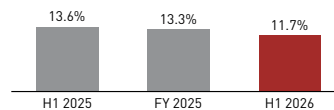
EBTL P&L

(Figures in Kes Billions)

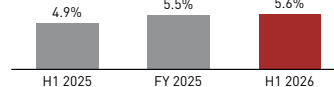
*Other income relates to loan recoveries, trading gains, unrealized revaluation gains/losses and other commissions

Efficiency Ratios

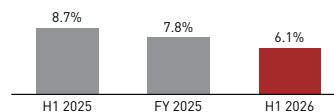
Yield on Earning Assets



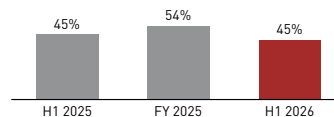
Cost of Funds



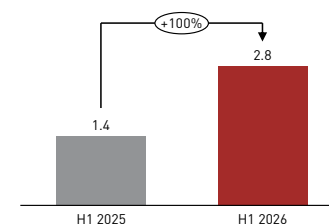
Net Interest Margin



Cost to Income Ratio

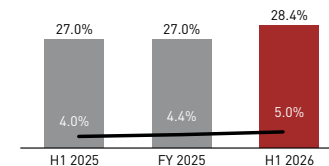


Profit Before Tax



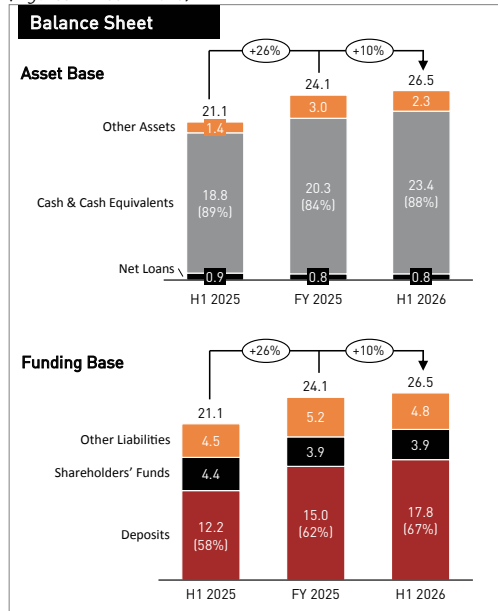
ROAA and ROAE

— Return on Average Assets
 ■ Return on Average Equity

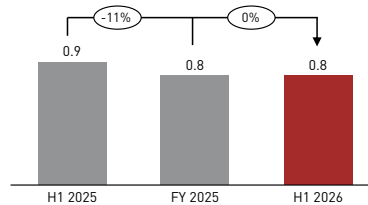


EBSSL Balance Sheet & P&L

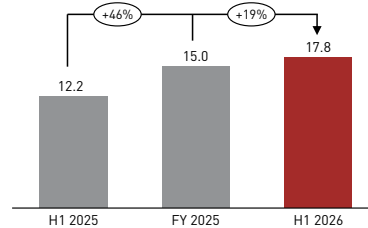
(Figures in Kes Billions)



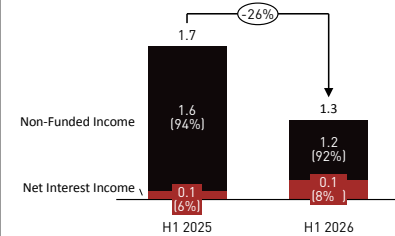
Customer Loans



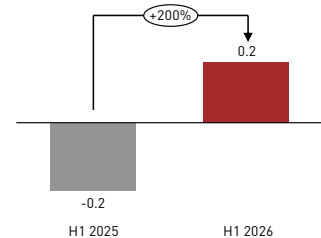
Customer Deposits



Revenue*



Profit/(Loss) Before Tax



*Revenue includes unrealized revaluation gains which are netted off with monetary losses to arrive at PBT



Overall Banking
Group Performance

Regional Diversification of Banking Business

Contribution of banking subsidiaries

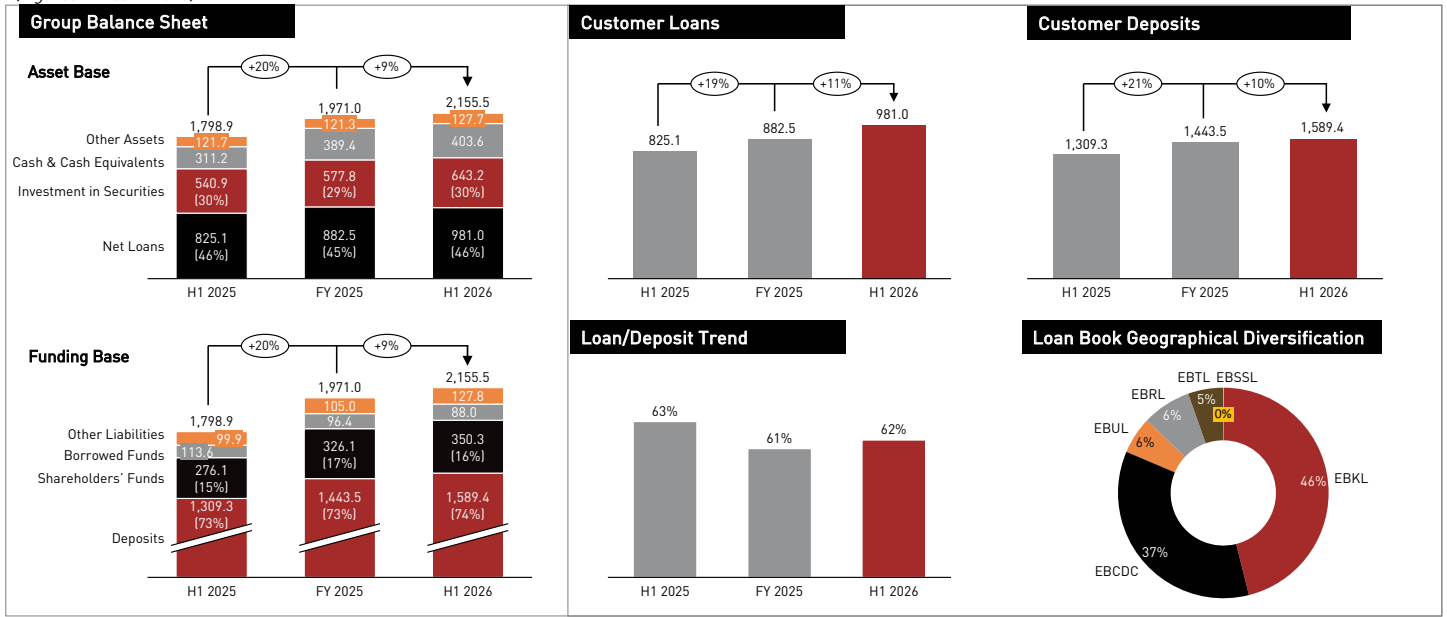
(Figures in Kes Billions)

H1 2026	EBCDC	EBRL	EBUL	EBTL	EBSSL	Regional Subs Total	EBKL	Banking Group Total	Other Subs Contribution H1 2026	Other Subs Contribution Q1 2025
Deposit	661.9	92.1	104.2	64.9	17.8	940.9	916.4	1,857.3	51%	49%
YoY Growth	46%	-3%	8%	53%	46%	34%	24%	29%	2%	2%
Loan	359.3	61.6	57.0	55.0	0.8	533.7	447.3	981.0	54%	50%
YoY Growth	30%	10%	22%	76%	-11%	30%	8%	19%	4%	3%
Assets	852.4	144.4	134.3	90.4	26.5	1,248.0	1,131.8	2,379.8	52%	48%
YoY Growth	45%	11%	13%	53%	26%	36%	13%	24%	4%	2%
Revenue	39.6	7.2	7.4	5.4	1.3	60.9	61.2	122.1	50%	50%
YoY Growth	30%	20%	0%	64%	-26%	24%	23%	24%	0%	-5%
Operating Costs	21.3	3.0	4.9	2.4	1.0	32.6	27.4	60.0	54%	53%
YoY Growth	23%	43%	-2%	71%	-44%	18%	14%	16%	1%	2%
PBT	16.9	4.0	2.3	2.8	0.2	26.2	29.4	55.6	47%	46%
YoY Growth	48%	11%	5%	100%	200%	42%	35%	38%	1%	-9%
PAT	11.8	2.9	1.8	2.0	0.1	18.6	25.7	44.3	42%	43%
YoY Growth	30%	12%	-5%	82%	200%	27%	32%	30%	-1%	-7%
RoAE	22.4%	27.3%	17.3%	28.4%	5.9%	22.6%	34.7%	28.4%		
RoAA	3.1%	4.4%	2.7%	5.0%	1.0%	3.3%	4.8%	4.0%		

*Banking group totals and subsidiary contributions are computed before intercompany eliminations

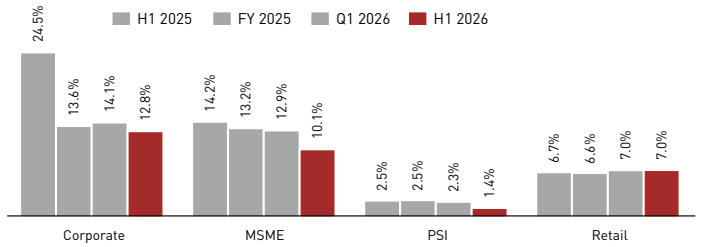
EGHL Balance Sheet

(Figures in Kes Billions)

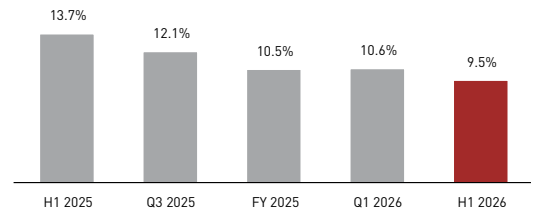


Asset Quality, Distribution and Risk Mitigation

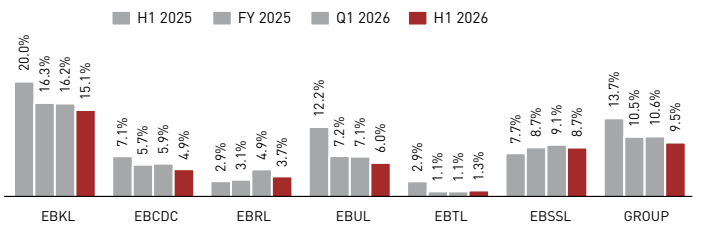
NPL Ratio by Segment



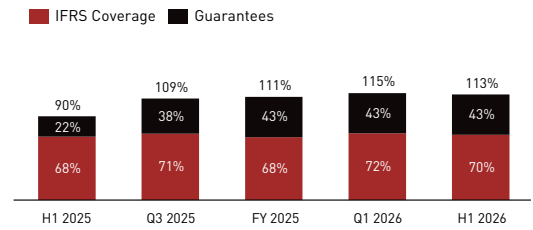
Group NPL Ratio



NPL Ratio by Country



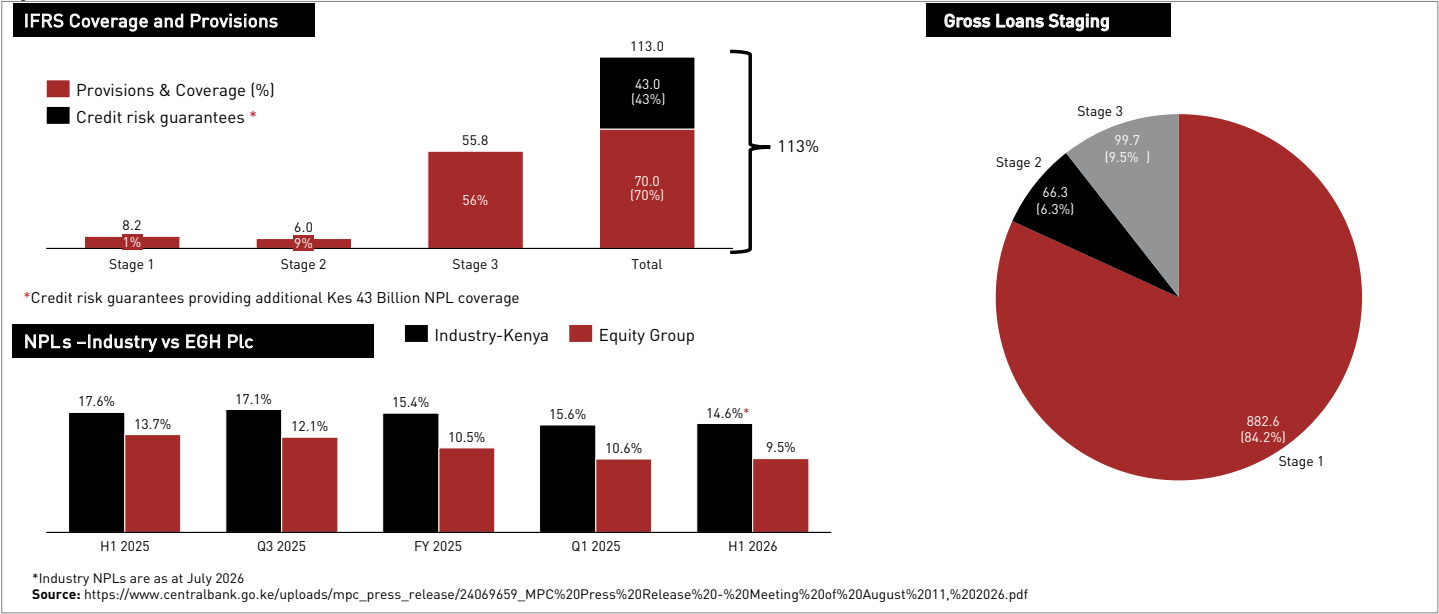
IFRS Coverage Ratio



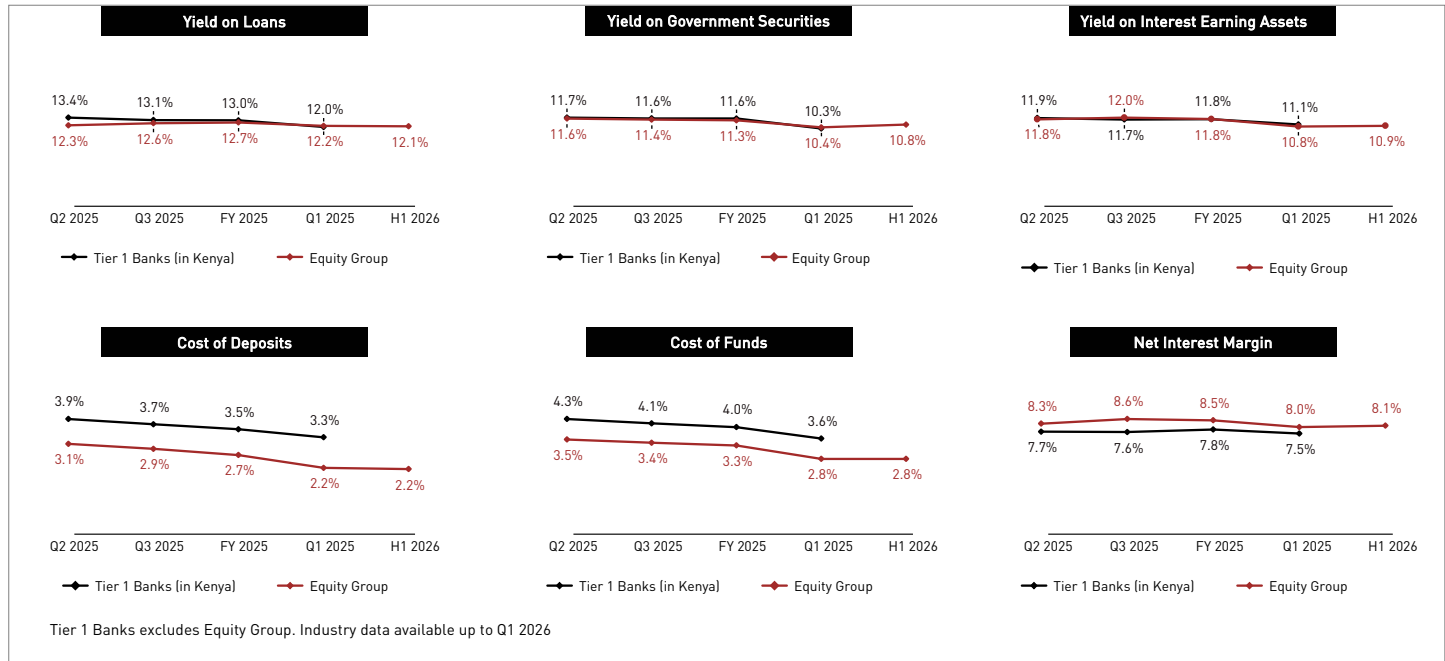
Asset Quality, Distribution and Risk Mitigation

Prudent approach to credit risk management

(Figures in Kes Billions)



Asset Quality, Distribution and Risk Mitigation





Insurance Group

Equity Insurance Group: The Opportunity

Opportunity in Africa & the Equity Strategic Intent

East Africa Market & Industry Statistics (2025)

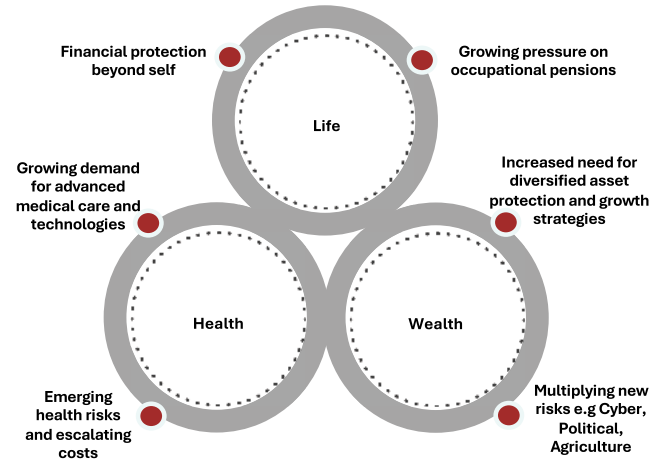


GDP (Billion USD)	136.5	92.8	66.0	87.3	16.0
Saving rate	15.0%	9.6%	17.0%	33.8%	15.3%
Adequacy level	Low	Low	Low	Low	Low
Life expectancy	64	62	69	67	68
Working population	22.0Mn	38.5Mn	23.0Mn	37.0Mn	5.7Mn
% of workforce to population	74.4%	63.0%	69.8%	83.2%	56.3%
Insurance penetration	2.4%	0.5%	1.0%	2.1%	2.1%

- Low average insurance penetration rates. The average Insurance penetration rate across the countries that Equity operates in stands at only 1.6%. Insurance penetration in Africa at 2.8%.
- Africa is <3% of global insured losses compared with 18% population representation.
- Consumers in Africa are an event away from financial distress.
- Insurance has a social and economic role to play in society.
- Opportunity lies in resolving challenges facing the industry in Africa such as access, relevance or suitability, affordability, reliability.

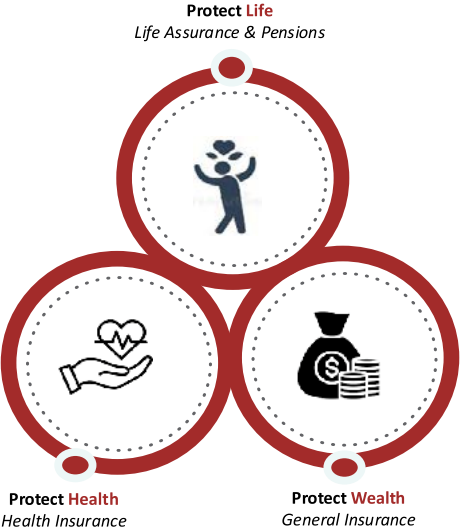
Sources: World Bank, IMF, ILO, KNBS, World Population Review, IRAs etc as at end of 2025

Value Creation Areas



Equity Insurance Group: Strategic Market Alignment

Equity Strategic Market Alignment



Impact/Desired Outcome

Equity Insurance as a trusted partner aims to transform lives through insurance solutions that

- Provide peace of mind for members
- Offer financial protection from unexpected shocks
- Deliver optimal investment returns
- Ensure business continuity and resilience

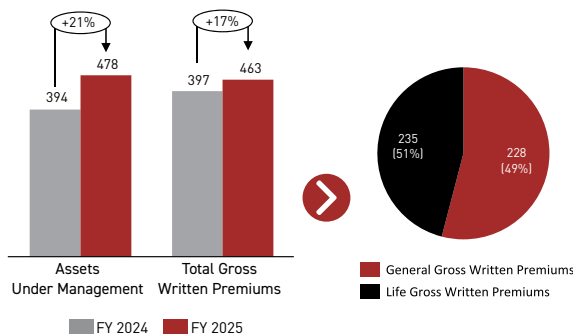


Market Positioning | Strong Start

Kenya Insurance Industry Market Affirmation

(Figures in Kes Billions)

Kenya Insurance Industry Statistics



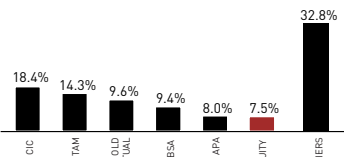
- **Huge potential:** Life business growth an indicator for growing demand for deposits administration and asset management.
- **Investments income, driving majority of profits** in the Kenya Insurance industry as opposed to underwriting incomes.
- **Fastest growing life assurance solutions:** Deposit Administration (and Pensions), Individual Life Assurance & Group Credit Life.

First Insurance subsidiary, Equity Life Assurance (Kenya) Limited, (ELAK) was operationalized in March 2022 to undertake life assurance & pension business.

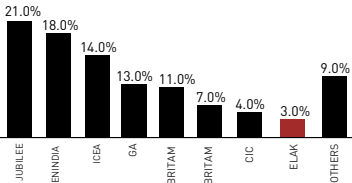
Second subsidiary, Equity General Insurance (Kenya) Limited, (EGIK) was operationalized in 2025 handling general insurance business while the 3rd subsidiary Equity Health Insurance (Kenya) Limited, (EHIK) commenced operation in September 2025.

Equity Life Assurance Market Positioning

Group Life & Credit Life Market Share FY 2025



Deposit Administration Market Share - FY 2025



Return on Assets

1

Insurance Service Result

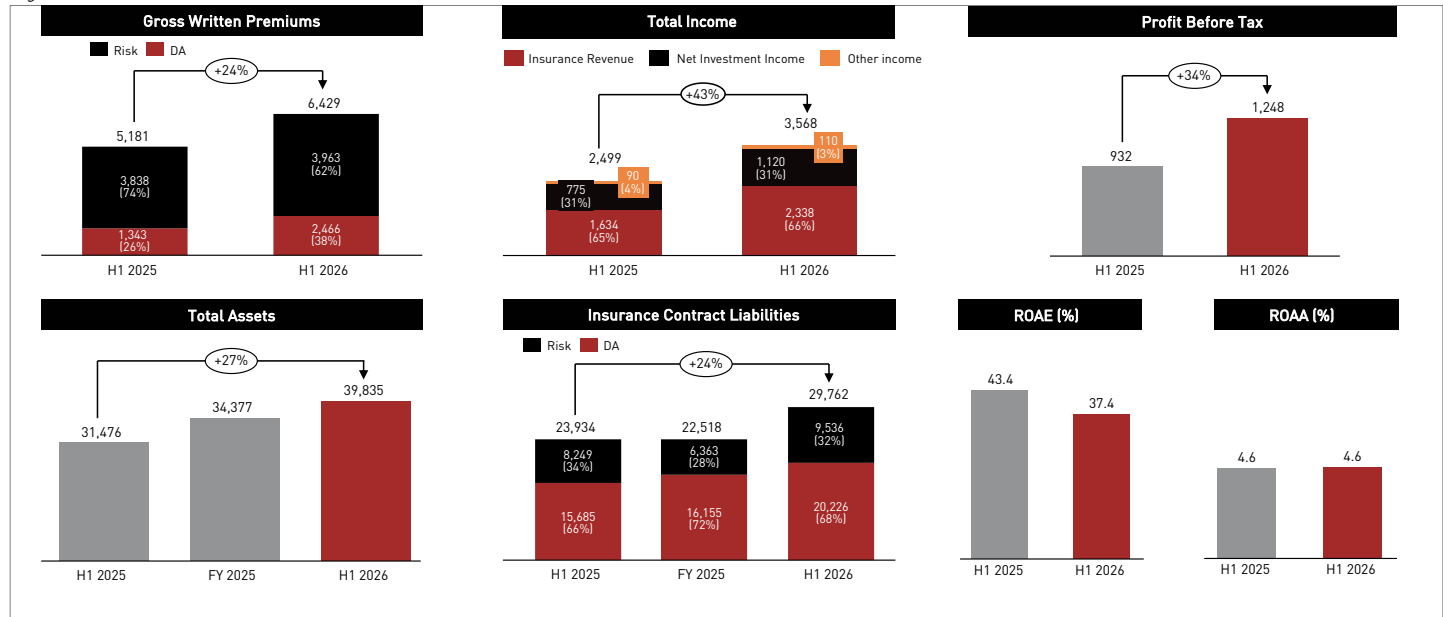
5

Profitability

5

Equity Insurance Group

(Figures in Kes Millions)

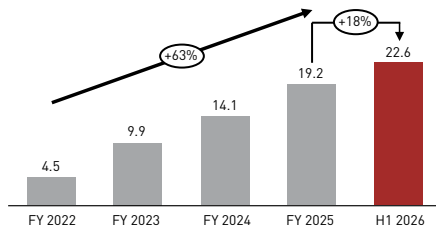


DA: Deposit Administration (relating to pension funds)

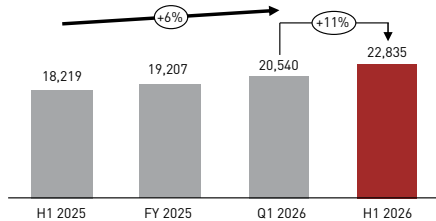
Equity Insurance Group

Performance & Growth | Demonstrated Distribution Capability

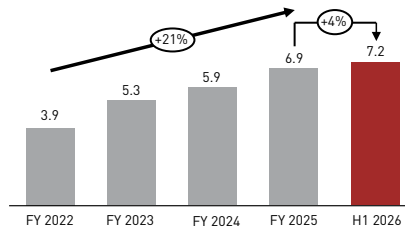
Life: Cumulative No. of Policies Issued to date (in Mn)



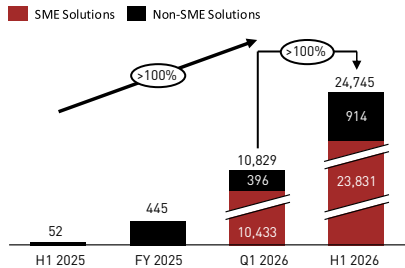
Health: Number of Lives Covered



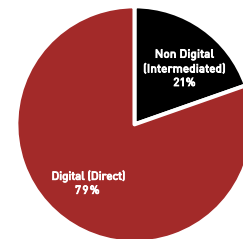
Life: Cumulative No. of Unique Customers (in Mn)



General: Number of Unique Customers



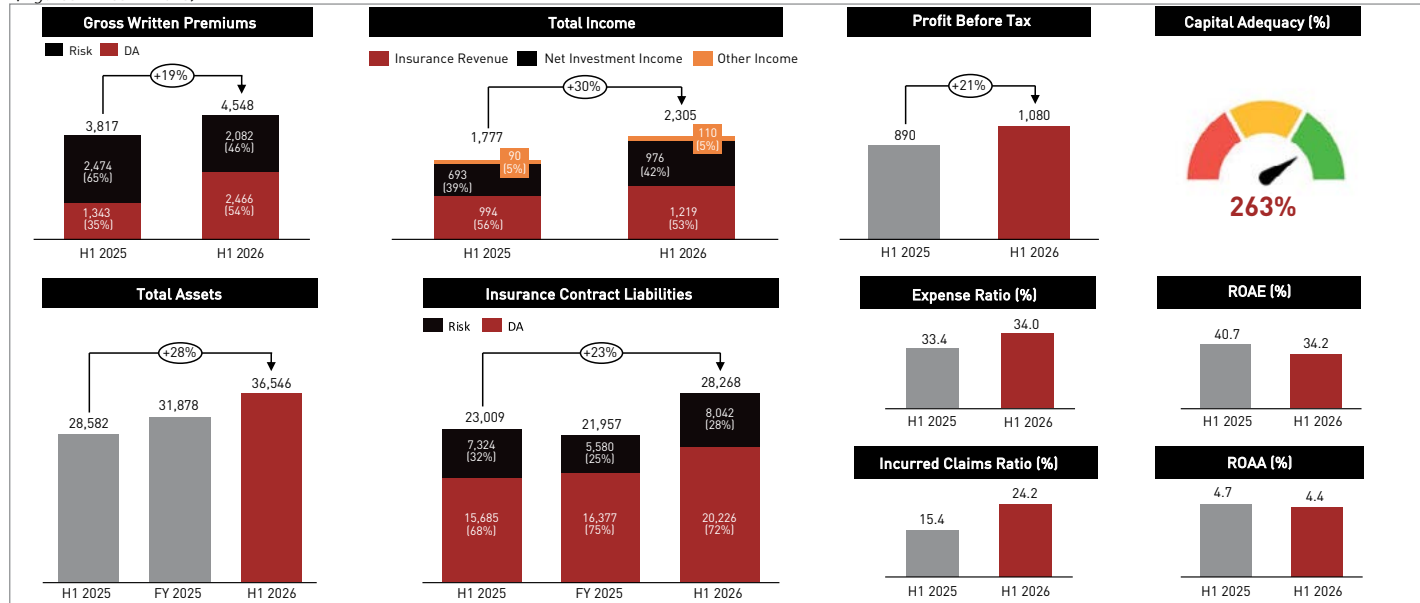
Life: Distribution Channel (No. of Policies)



- 22.6 million Life Insurance policies issued as of 30th June 2026.
- 7.2 million unique customers consuming Life Insurance products.
- 22,835 Health Insurance lives.
- 24,745 General Insurance covers.
- Digital native insurer with +79% of policies issued digitally due to the Insuretech strategy.
- Equity bank branch network a critical part of the distribution strategy particularly for non-SME and non-consumer segments.

Equity Life Assurance Kenya (ELAK)

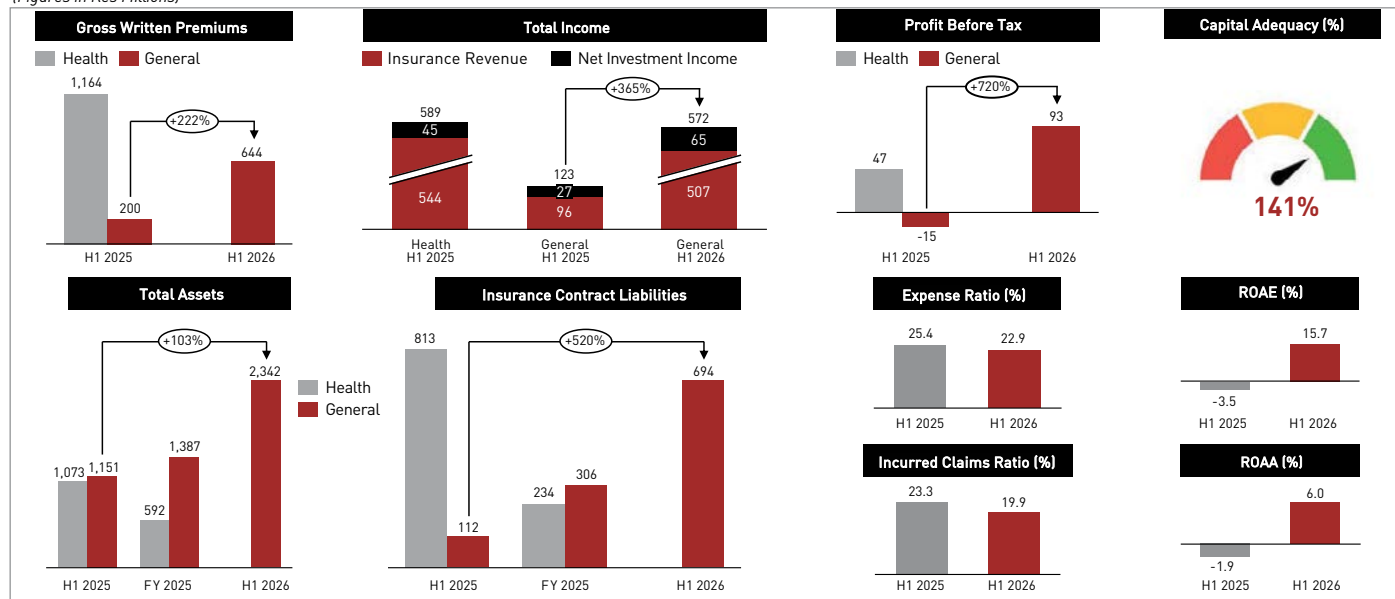
(Figures in Kes Millions)



Equity General Insurance Kenya (EGIK)

Performance & Growth | Demonstrated Distribution Capability

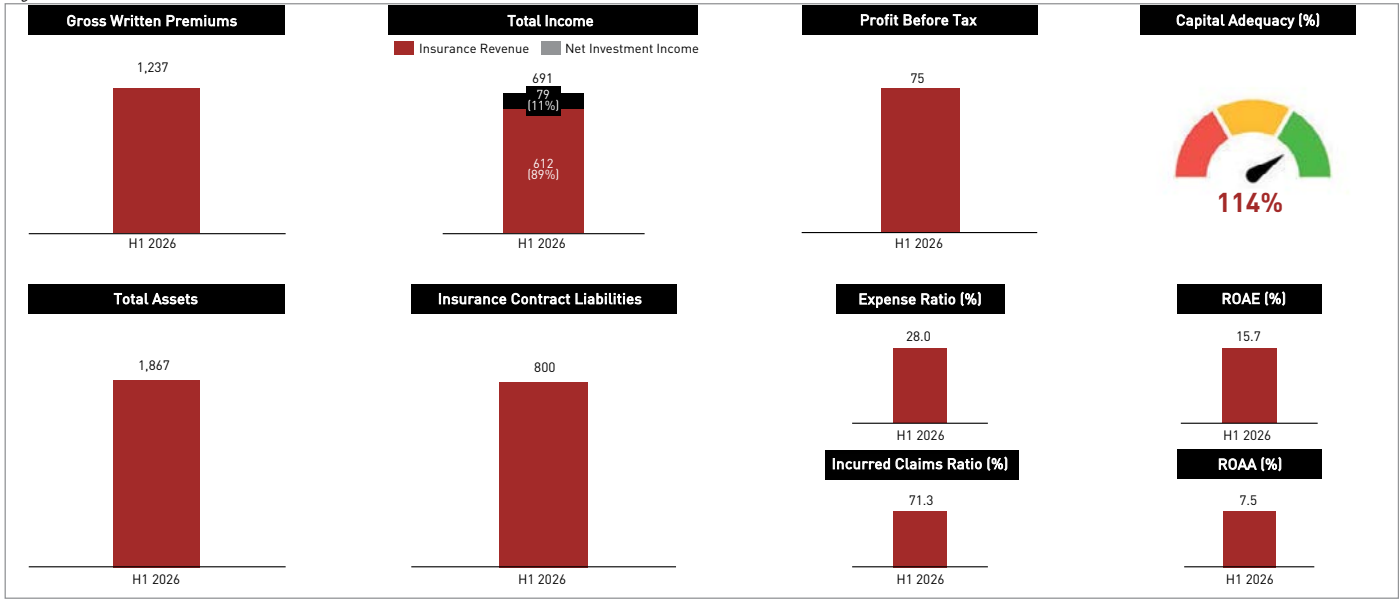
(Figures in Kes Millions)



EGIK was operationalized in January 2025. The 2025 results of EGIK included medical policies underwritten prior to operationalization of the medical business license (EHIK) which started operations in September 2025. Ratios computed for EGIK in 2025 therefore include the impact of the medical policies underwritten in EGIK. With the full operationalization of EHIK, all the medical policies underwritten under EGIK in 2025, have been renewed in EHIK from January 2026.

Equity Health Insurance Kenya (EHIK)

(Figures in Kes Millions)



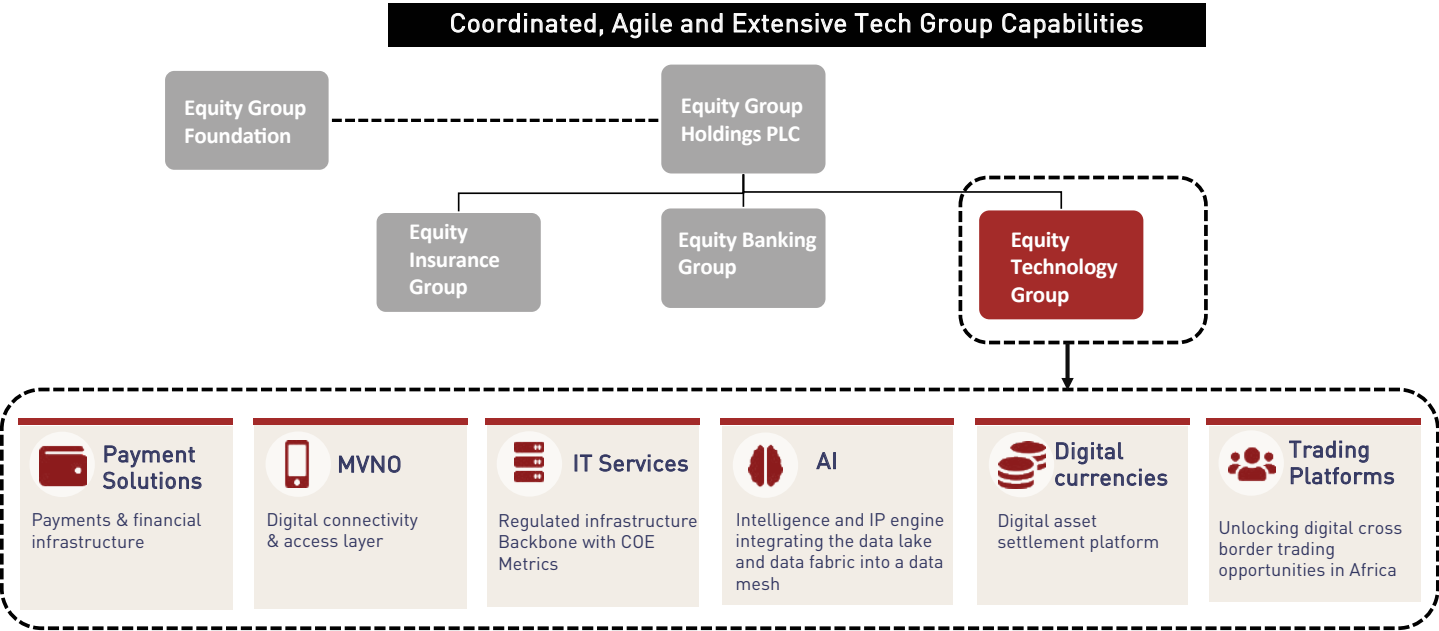
EHIK was only operationalized in September 2025 thus, no comparatives shown. With the full operationalization of EHIK, all the health policies underwritten under EGIG in 2025, have been renewed in EHIK from January 2026.



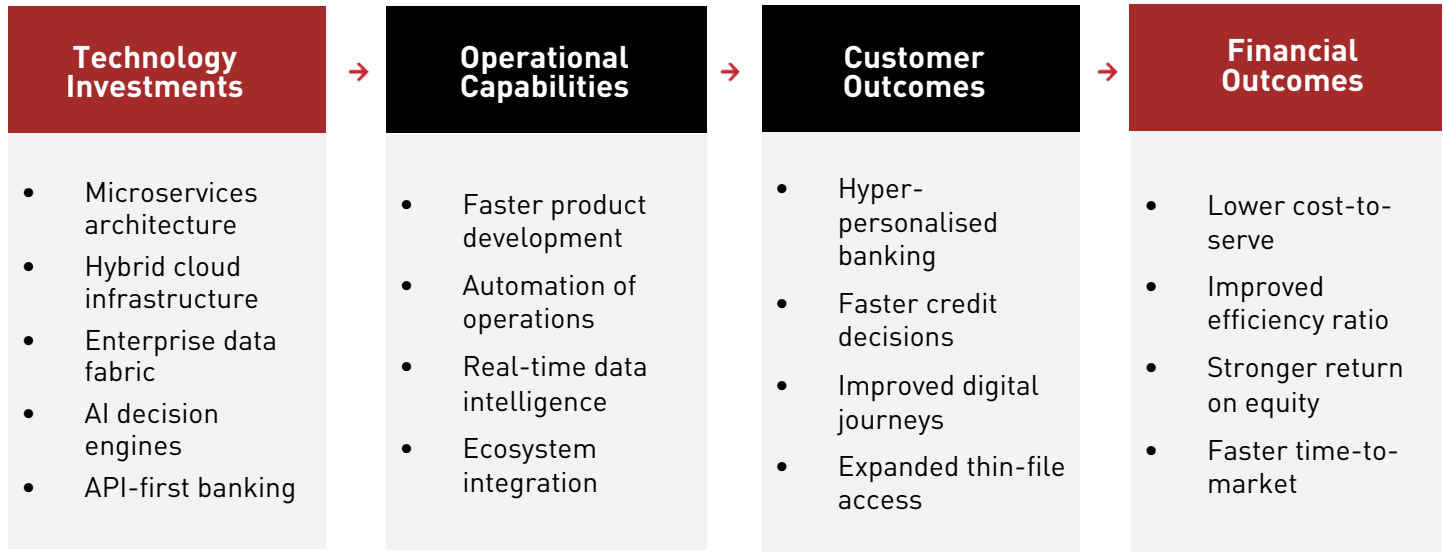
Technology Group

Technology Group Capabilities

Creating a System of Advantage that integrates modern technology, data intelligence, and AI to create a sustainable competitive moat.



From Investment to Business Impact



Strengthening One Equity Position

Shared Assets create a system of advantage for the Equity Group to tap into at scale.



Identity

Unified KYC across all subsidiaries reduces onboarding friction and compliance costs



Wallet Rails

Shared payment infrastructure enables instant cross-entity settlement and lower transaction costs



AI Models

Centralized model training leverages group-wide data for superior risk scoring and personalization



Data Intelligence

Consolidated data fabric delivers a single customer view driving cross-sell and retention



APIs

Open API layer accelerates third-party integrations and partner ecosystem growth



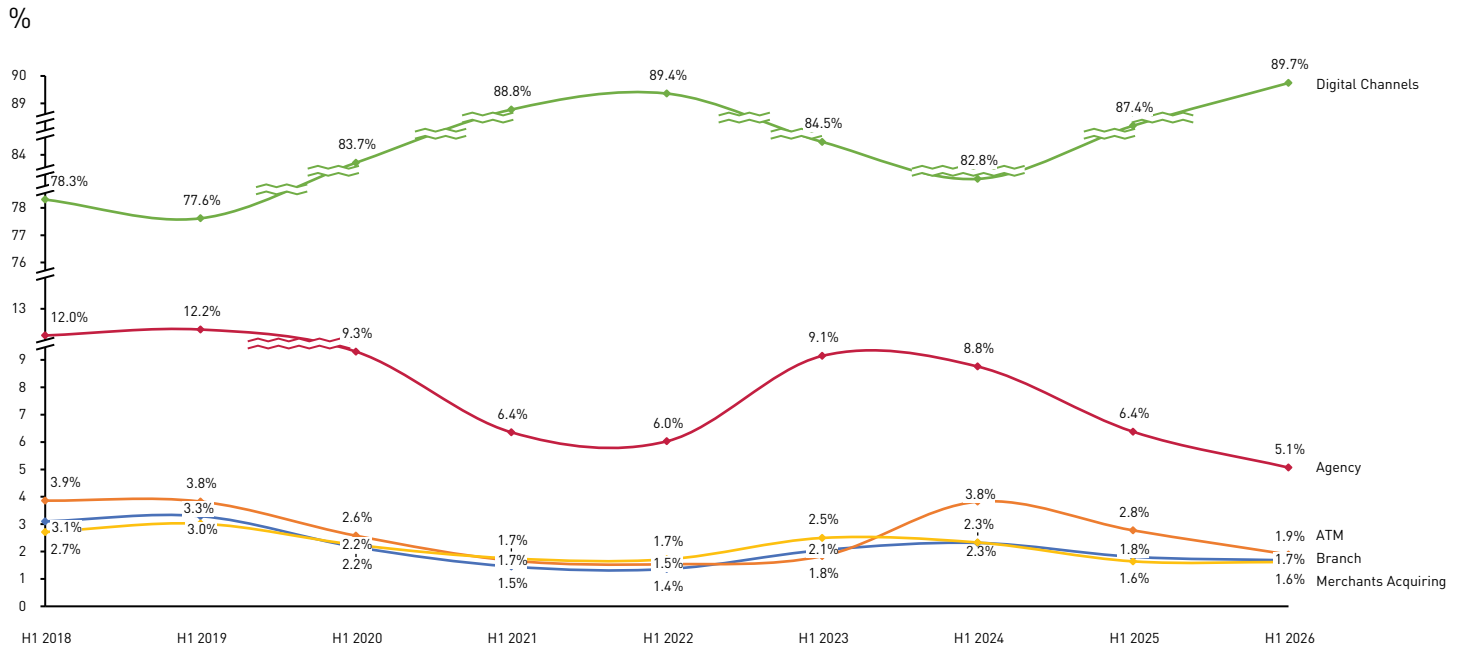
Distribution

Shared digital channels amplify reach, lowering customer acquisition cost across the Group

RESULT: Every new user strengthens the Equity Group. Unlocking internal synergies across the Group.

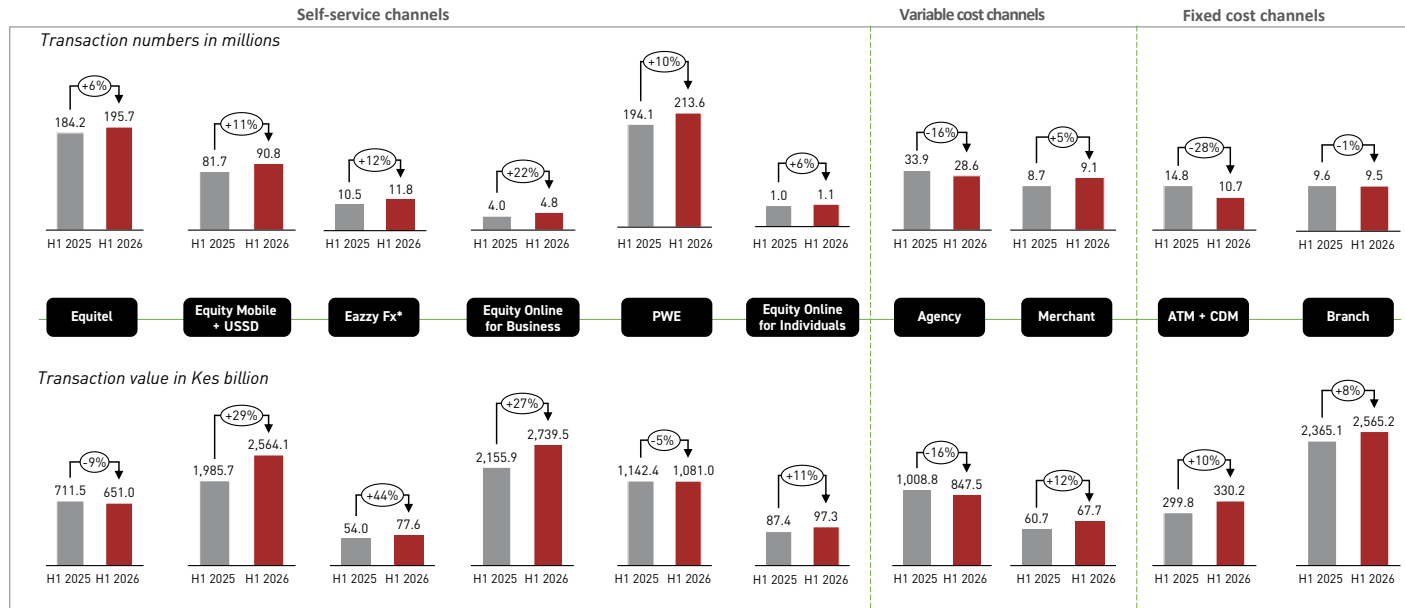
The Technology Group enabling the banking business

Migrating from fixed and variable cost channels to self-service channels. 98.3% of our transactions are outside the branch with 89.7% being via digital channels.



The Technology Group enabling the banking business

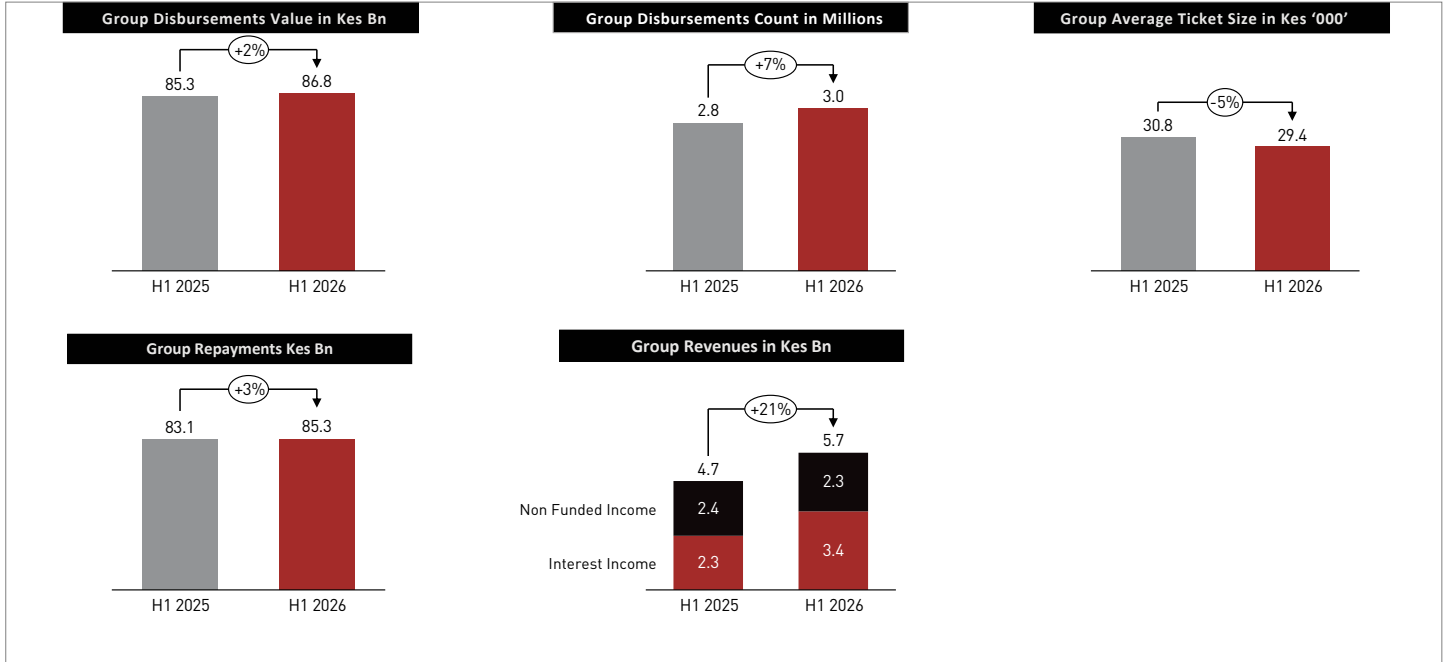
Migrating from fixed and variable cost channels to self-service channels



*Eazzy FX transaction numbers in thousands

The Technology Group Enabling the Banking Business

Technology Enabled Lending





Equity Investment Bank

Market Opportunity and Strategic Alignment

Africa's central problem statement: 17% of the world's population (as at 2021) but only 3% of world's wealth.

1

Severe market development deficit: Africa's capital markets hold just USD 1.7Tn in financial assets, 1.4% of the global total, despite the continent representing 17% of the world's population. Pension assets at 15% of GDP and mutual fund penetration at 5% of GDP lag global averages by 4 – 12 times. World Bank 2023

2

Massive market access gap: Only %3 of Africa's population participates in formal capital markets. Investment minimums averaging %250 of monthly income, combined with limited distribution, systematically exclude most savers from wealth-building instruments. African Securities Exchanges Association 2023

3

Compounding structural barriers: T+5 settlement (vs. T+2 globally), 54 separate regulatory frameworks, %73 higher transaction costs and persistent currency volatility compound to create systemic barriers — suppressing market depth and foreign investor participation. African Securities Exchanges Association

4

Unprecedented demographic dividend: Median age of 19.7 years and a projected population of 2.4B by 2050 make Sub-Saharan Africa the world's largest emerging investor base — with a working-age population growing at %2.7 annually. UN Population Division

5

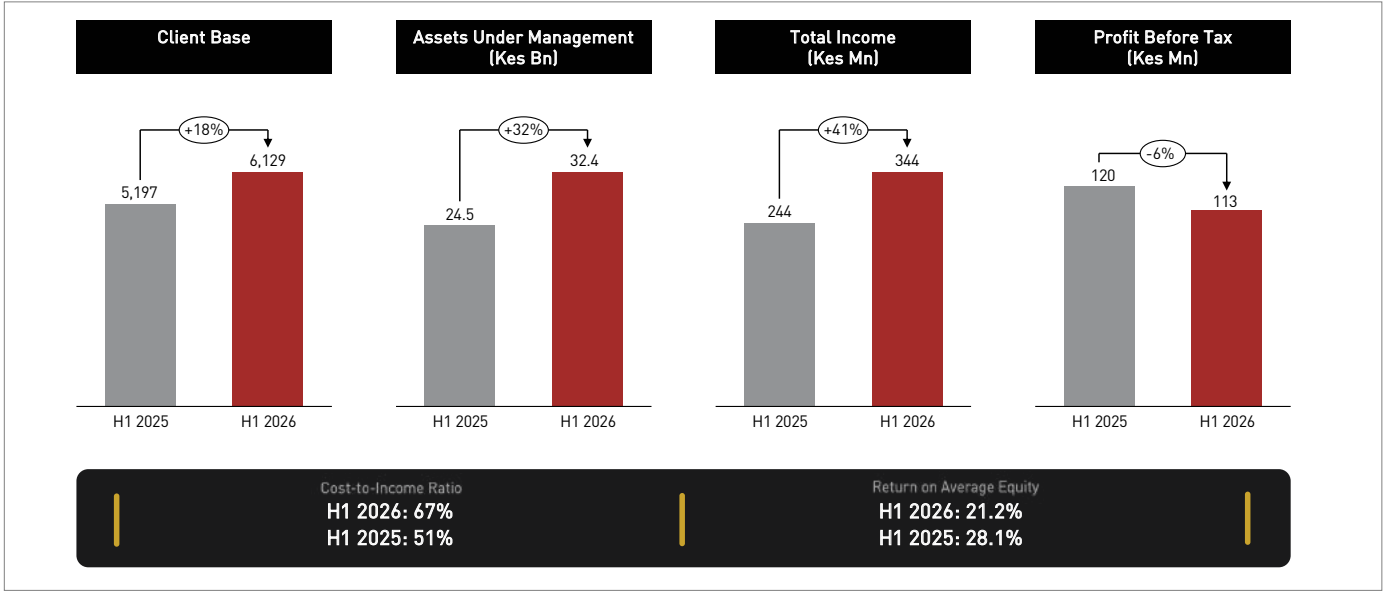
Accelerating middle-class growth: USD 2.1Tn in annual middle-class consumer spending by 2030. Household investable assets projected to reach USD 1.3T. Demand for financial products growing %15 annually — far outpacing existing supply. AFDB 2023

6

Digital financial revolution: 495M digital payment users by 2025, USD 701Bn in mobile money transactions (2021) and %62 projected smartphone penetration create the digital rails for democratised, scalable capital market access. GSMA 2023

EIB is building the infrastructure that will enable Africa's 2.4 billion people to participate in and benefit from economic growth.
This is foundational to closing the 3% wealth gap.

EIB Performance Highlights H1 2026





Contribution of
Non-Banking Business

Business Diversification

(Figures in Kes Billions)

H1 2026	Insurance Group	Finserve	EIB	EBIL	Non-Banking Total	Banking Business Total	Group (After Elimination)	Non-Banking Contribution H1 2026	Non-Banking Contribution H1 2025
Assets	39.84	4.42	1.24	1.14	46.6	2,379.8	2,155.5	1.9%	1.9%
YoY Growth	27%	35%	26%	-28%	25%	24%	20%	0.0%	0.5%
Revenue	3.57	1.77	0.34	0.42	6.1	122.2	124.9	4.8%	4.0%
YoY Growth	52%	84%	41%	-27%	48%	24%	25%	0.8%	1.2%
Operating Costs	2.32	0.83	0.23	0.26	3.6	60.1	60.6	5.7%	4.7%
YoY Growth	63%	8%	87%	14%	43%	16%	17%	1.0%	1.8%
PBT	1.25	0.94	0.11	0.16	2.5	55.6	57.8	4.2%	3.8%
YoY Growth	34%	394%	-6%	-53%	55%	38%	39%	0.4%	0.3%
PAT	0.87	0.65	0.08	0.11	1.7	44.3	45.5	3.7%	3.2%
YoY Growth	33%	391%	-8%	-54%	53%	30%	32%	0.5%	0.1%
RoAE	37.4%	128.5%	21.2%	36.3%	52.0%	28.4%	26.5%		
RoAA	4.6%	33.0%	14.0%	14.1%	7.8%	4.0%	4.5%		

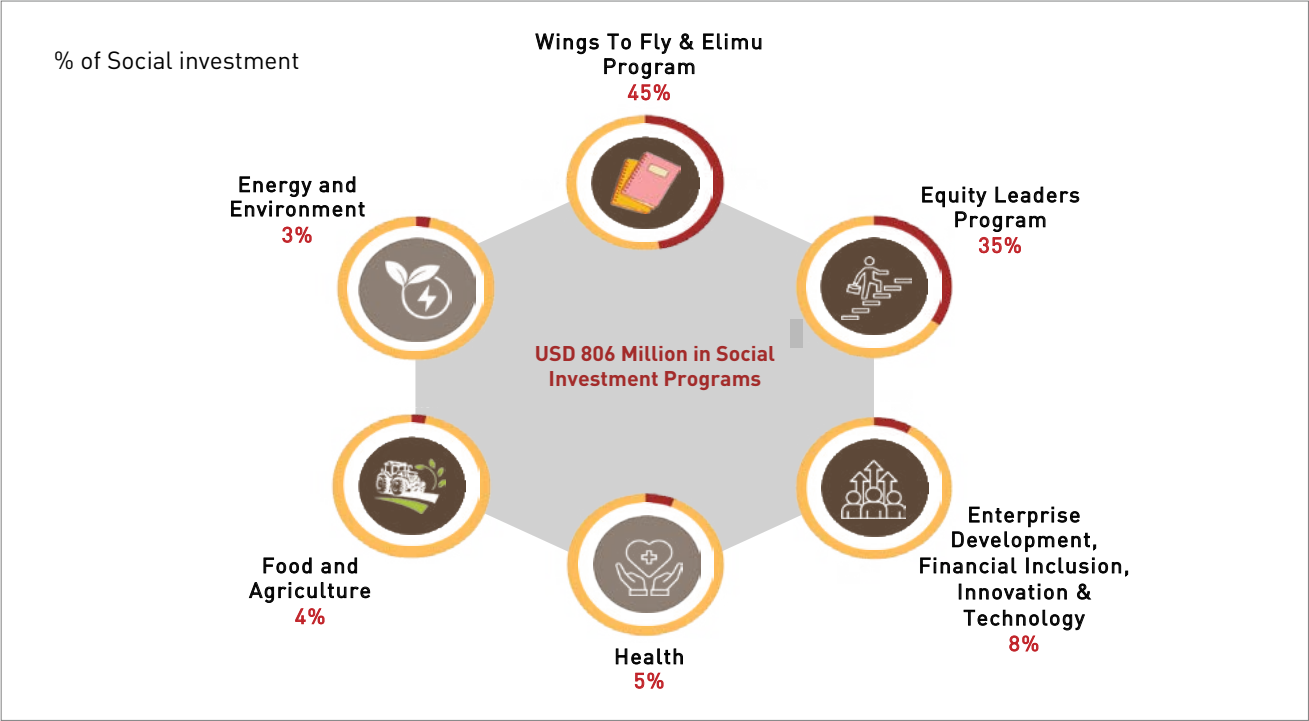
*Non-banking totals and non-banking contributions are computed before intercompany eliminations



Equity Group Foundation

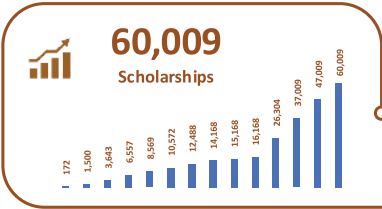
Impact Investment and Sustainability

Impact & Social Investment Programs



Impact Investment and Sustainability

Impact & Social Investment Programs



2025 Wings to Fly Graduates

- 97% secondary school completion
- 82% attained university entry grades

Equity Leaders Program + TVET

- 35,353 University Scholars
- 1,236 Global Scholars
- 10,505 Paid Internships
- 4,039 TVET Scholars

3.8M
Farmers impacted

602,442
Farmers and MSMAEs trained

2,495,441
Women and Youth Trained in Financial Education

6M
Individuals Reached with Social Protection Programs

USD 1.4B
Disbursed via Cash Transfers

48.7 million
Trees planted

587,094
Clean energy products distributed

1,027,335
MSMEs Trained in Entrepreneurship

USD 3.6B
Disbursed under the ED/FI Program in all the Subsidiaries

USD 806M
Cumulative Total Funds Raised for Programs

156
Outpatient Medical Centers

5,333,208
Cumulative Patient Visits to Equity Afya Medical Centers

Global University Admissions

Amplifying impact through global Collaborations



Opportunities and Plans

Talent Pipeline Development: Deliver workforce-ready youth equipped with in-demand skills for Africa's fastest-growing sectors including technology, finance, and manufacturing.

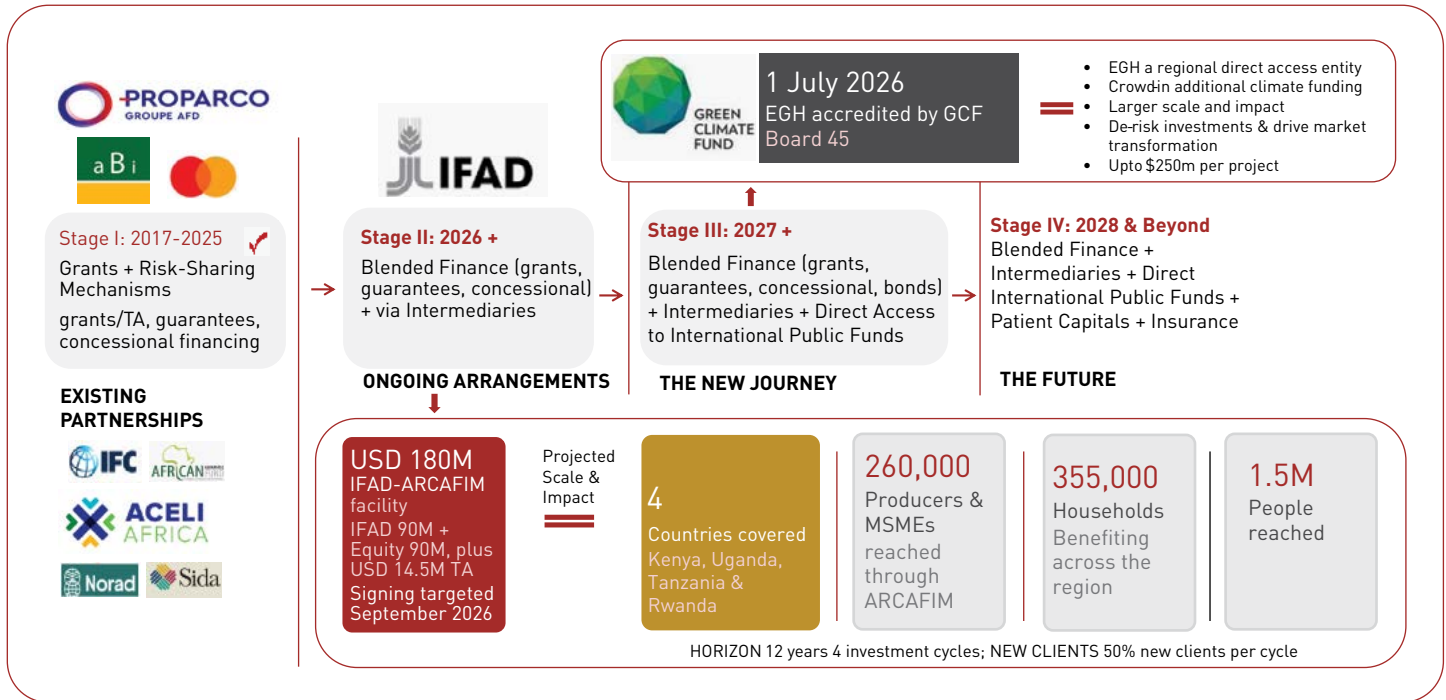
Industry Partnerships: Partner with industry leaders to co-invest in youth training programs across fintech, ICT, and entrepreneurship - creating shared value and sustainable talent pipelines.

Donor Alignment & Impact: Continued alignment with UN Sustainable Development Goals 4, 8, and 9 -delivering measurable outcomes in education, decent work, and innovation. Amplifying impact through collaborative relationships with diverse partners including international donors, and industry leaders.

Admissions to Ivy League Institutions	Number
Harvard University	52
University of Pennsylvania	41
Yale University	33
Princeton University	36
Cornell University	25
Dartmouth College	21
Brown University	17
Columbia University	21
Total	246

Sustainable Finance Partnership Pathways for Scale and Impact

Funding diversification: Grants, Risk-Sharing mechanism and Concessional Financing



Nature and Climate Focus through Strategic Partnerships

Partners mobilize third-party capital into emerging, underserved markets

DRC: Climate-First Economy



>\$23 Trillion

NATURAL ASSET VALUE OF
THE CONGO BASIN FORESTS

- EGH / Equity BCDC-strategic financial, technical & supervisory partner
- Unlocking untapped natural assets

NORAD FINE-Blue & Circular Economy



NOK 50M

BLENDED RISK-SHARING
FACILITY

- KES 975.3M deployed across 1,359 loans in Year 2
- Over 90% of loans issued are below KES 1M, primarily supporting early-stage and growth-stage enterprises

ANCA-Exploring Nature Finance



Billions

DSI REVENUE-SHARING
POTENTIAL

- Advancing Digital Sequence Information (DSI) for nature finance
- Africa holds a vast share of the world's biodiversity assets

Blended-finance partners absorb risk and crowd in capital - expanding the market at a lower cost of risk

Strategic Partnerships Validating the Business Model

Banking Partners



Risk Share Partners

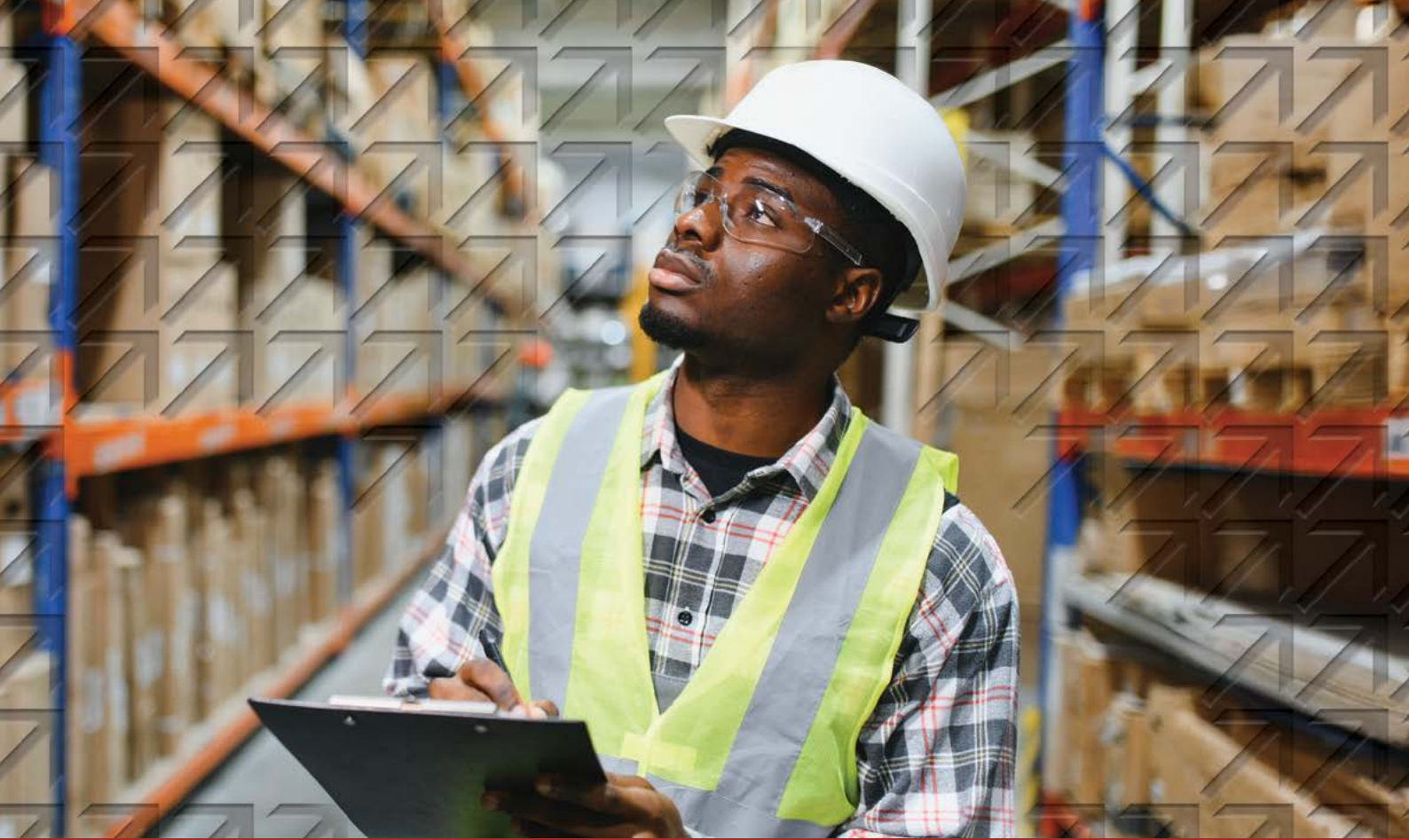


EGF Funding Partners



EGF Implementing Partners





Overall Group Performance

Balance Sheet

(Figures in Kes Billions)

	H1 2025	FY 2025	H1 2026	YoY Growth	YTD Growth	H1 2026 Constant Currency	Constant Currency YoY Growth
Assets							
Cash & Cash Equivalents	311.2	389.4	403.6	30%	4%	405.3	30%
Government Securities	540.9	577.8	643.2	19%	11%	644.5	19%
Net Loans	825.1	882.5	981.0	19%	11%	983.2	19%
Other Assets	121.7	121.3	127.7	5%	5%	128.0	5%
Total Assets	1,798.9	1,971.0	2,155.5	20%	9%	2,161.0	20%
Liabilities & Capital							
Deposits	1,309.3	1,443.5	1,589.4	21%	10%	1,593.1	22%
Borrowed Funds	113.6	96.4	88.0	-23%	-9%	88.5	-22%
Other Liabilities	99.9	105.0	127.8	28%	22%	128.1	28%
Shareholders' Funds	276.1	326.1	350.3	27%	7%	351.3	27%
Total Liabilities & Capital	1,798.9	1,971.0	2,155.5	20%	9%	2,161.0	20%

Income Statement

(Figures in Kes Billions)

	H1 2025	H1 2026	YoY Growth	H1 2026 Constant Currency	Constant Currency YoY Growth
Interest Income	84.3	91.2	8%	91.5	8%
Interest Expense	25.0	21.9	-12%	22.0	-12%
Net Interest Income	59.3	69.3	17%	69.5	17%
Non-Funded Income	40.9	55.6	36%	55.7	36%
Total Income	100.2	124.9	25%	125.2	25%
Loan Loss Provision	6.9	6.5	-6%	6.5	-6%
Staff Costs	17.6	23.8	35%	23.9	36%
Other Operating Expenses	34.2	36.8	8%	36.9	8%
Total Costs	58.7	67.1	14%	67.3	15%
Profit Before Tax	41.5	57.8	39%	57.9	40%
Tax	6.9	12.3	78%	12.3	78%
Profit After Tax	34.6	45.5	32%	45.6	32%
Profit Attributable to the Shareholders	33.3	43.8	32%	43.9	32%
Earnings Per Share (Kes)	8.82	11.61	32%	11.64	32%

Group Performance Highlights H1 2026

Customer Deposits (Kes)

1.59Tn

▲ 21%

Total Income (Kes)

124.9Bn

▲ 25%

Efficiency Ratios

NIM 8.1% ▼ -0.2%

CIR 48.6% ▼ 3.1%

Net Loans (Kes)

981.0Bn

▲ 19%

Profit Before Tax (Kes)

57.8Bn

▲ 39%

Asset Quality Ratios

NPL 9.5% ▼ 4.2%

COR 1.4% ▼ 0.3%

Total Assets (Kes)

2.16Tn

▲ 20%

Profit After Tax (Kes)

45.5Bn

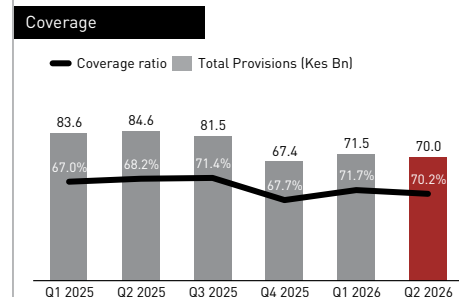
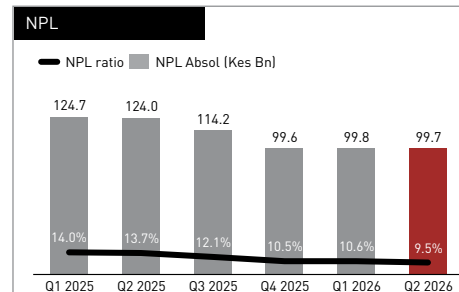
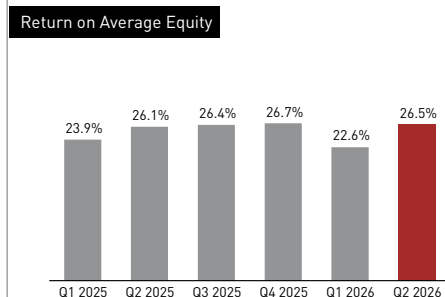
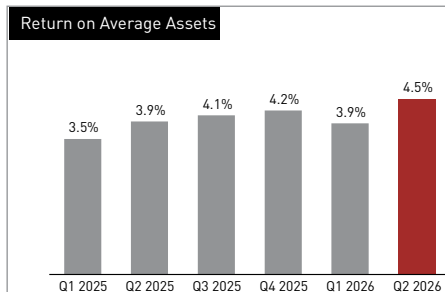
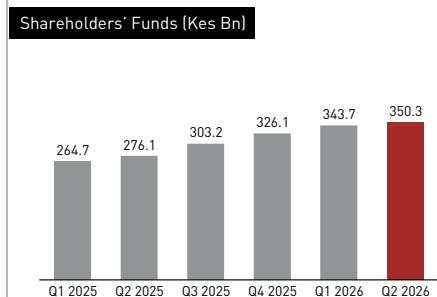
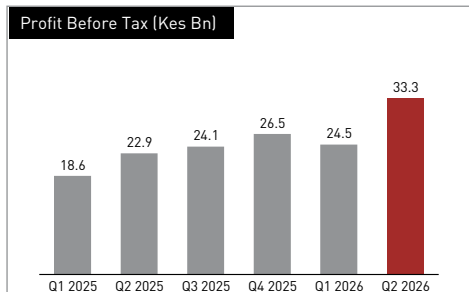
▲ 32%

Profitability Ratios

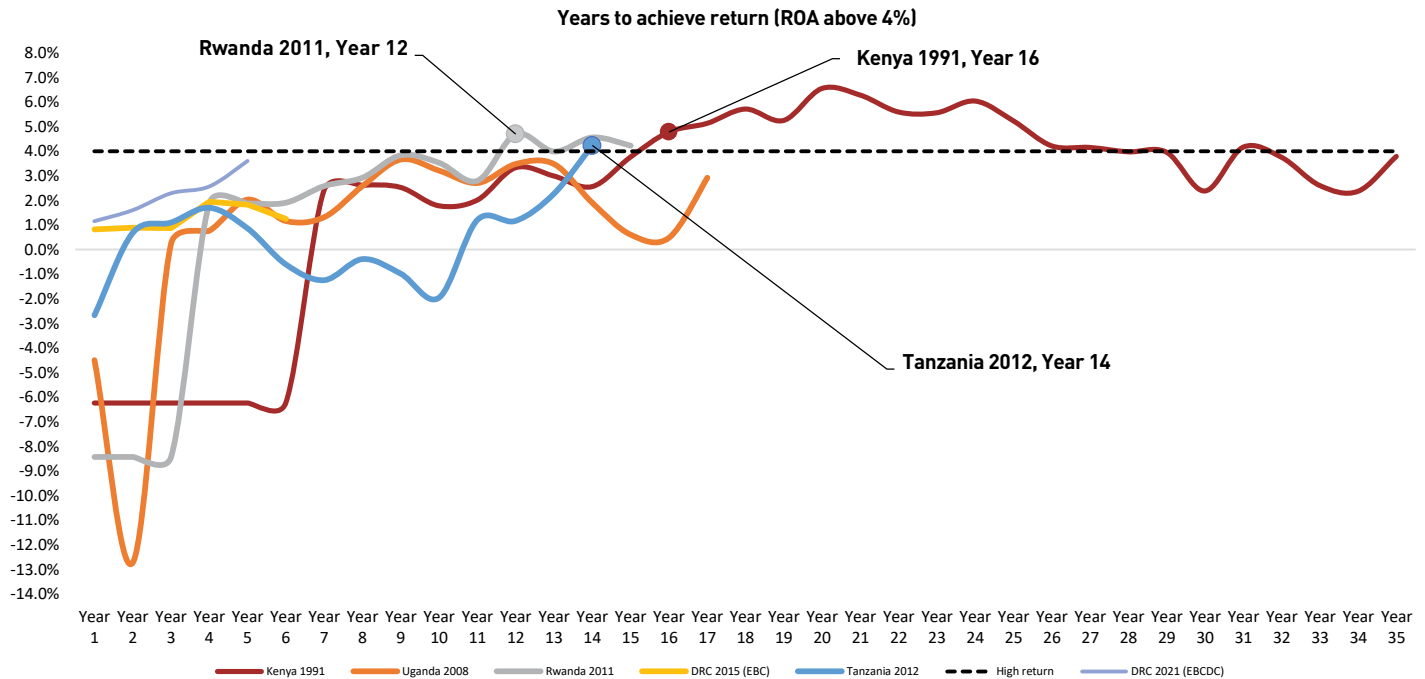
ROAE 26.5% ▲ 0.4%

ROAA 4.5% ▲ 0.6%

Group Efficiency and Returns Trend



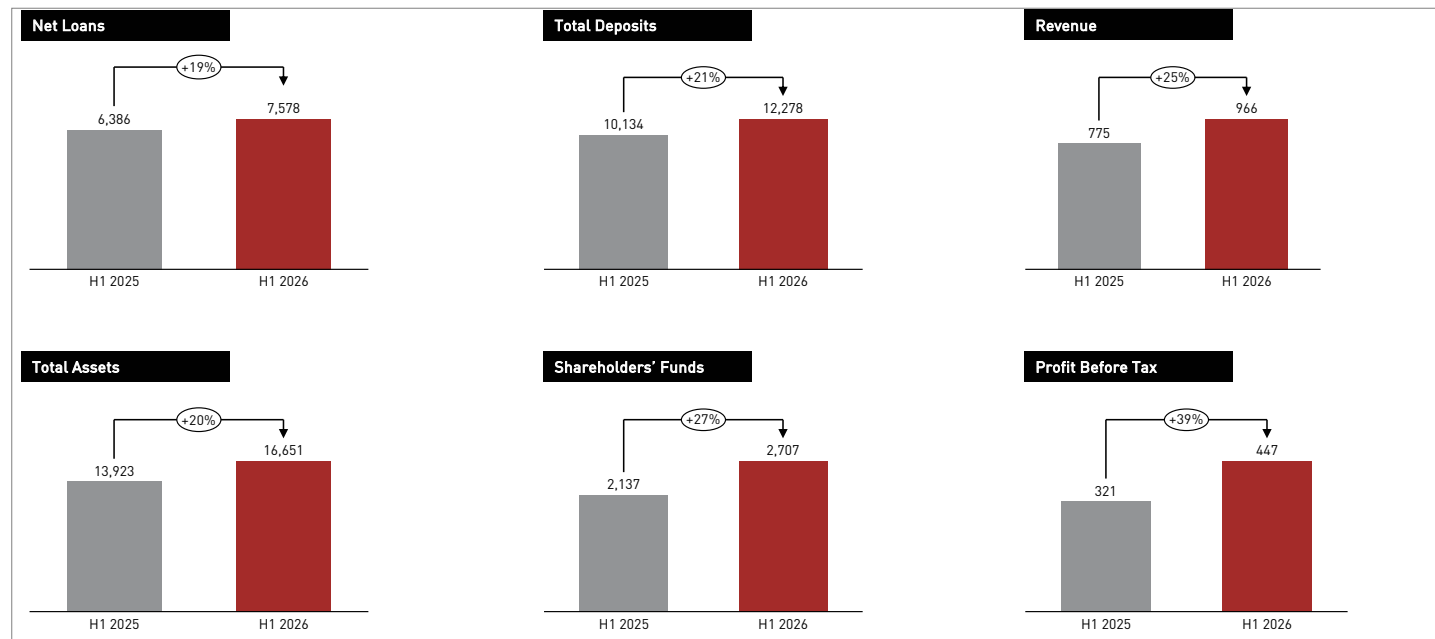
Success reflected by reduction in time period to transition into high returning subsidiaries



Financial Ratios

	EBKL		EBCDC		GROUP	
	H1 2025	H1 2026	H1 2025	H1 2026	H1 2025	H1 2026
Profitability						
Yield on Loans	13.1%	13.9%	10.0%	9.4%	12.3%	12.1%
Yield on Government Securities	11.3%	10.6%	13.0%	10.7%	11.6%	10.8%
Yield on Interest Earning Assets	11.8%	11.6%	8.7%	7.5%	11.8%	10.9%
Cost of Deposits	4.0%	2.7%	1.6%	1.6%	3.1%	2.2%
Cost of Funds	4.3%	3.0%	1.6%	1.7%	3.5%	2.8%
Net Interest Margin	7.5%	8.6%	7.1%	5.8%	8.3%	8.1%
NFI Mix	34.3%	34.2%	48.0%	56.9%	40.8%	44.5%
Cost to Income Ratio with Provisions	56.4%	51.9%	62.7%	57.4%	58.5%	53.8%
Cost to Income Ratio without Provisions	48.3%	44.7%	56.4%	53.8%	51.7%	48.6%
RoAE	28.1%	34.7%	23.5%	22.4%	26.1%	26.5%
RoAA	3.9%	4.8%	3.1%	3.1%	3.9%	4.5%
Asset Quality						
NPL	20.0%	15.1%	7.1%	4.9%	13.7%	9.5%
NPL Coverage	60%	62%	89%	94%	68%	70%
Cost of Risk	1.9%	2.1%	1.5%	0.9%	1.7%	1.4%
Leverage						
Loan / Deposit Ratio	56%	49%	61%	54%	63%	62%
Capital Adequacy Ratios						
Core Capital to Risk Weighted Assets	16.5%	14.6%	14.6%	13.3%	16.5%	17.3%
Total Capital to Risk Weighted Assets	18.5%	16.8%	16.2%	14.8%	18.1%	18.7%
Liquidity						
Liquidity ratio	70.9%	86.0%	120.1%	141.2%	58.5%	60.9%

Equity Group Financials in USD Millions



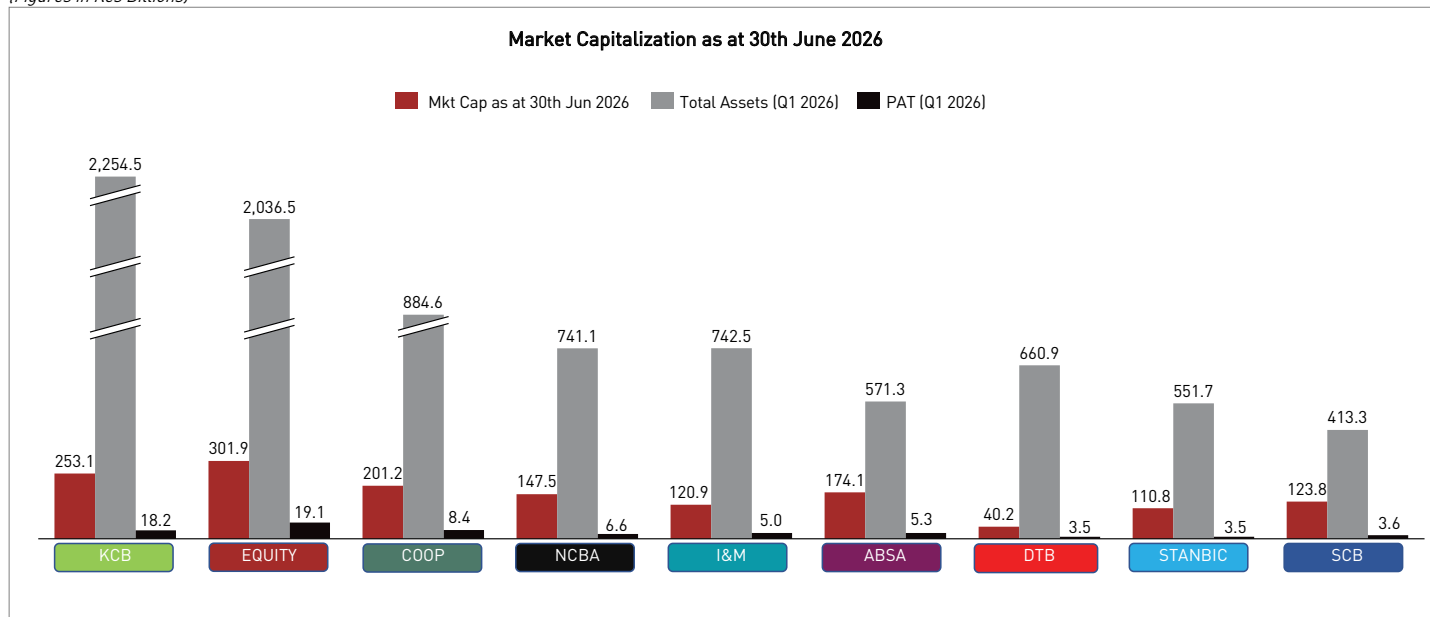
Figures are translated using period-average exchange rates for P&L and closing rates for the balance sheet

2026 Guidance vs. Actual - Group

	2026 Guidance	H1 2026 Actual
Loan Growth	8% - 12.5%	18.9%
Deposit Growth	8% - 10%	21.4%
Net Interest Margin	8.3% - 9.0%	8.1%
Non-Funded Income Mix	40% - 45%	44.5%
Cost to Income Ratio	46% - 49%	48.6%
Return on Average Equity	25% - 30%	26.5%
Return on Average Assets	3.5% - 4.0%	4.5%
Cost of Risk	1.25% - 1.8%	1.4%
NPL	7% - 9%	9.5%
Subsidiaries Contribution (Assets)	50% - 55%	53.4%
Subsidiaries Contribution (PBT)	45% - 50%	49.3%

Industry Positioning by Market Cap, Assets and Profitability

(Figures in Kes Billions)



Market Capitalization Source: Business Daily July 01, 2026



Appendices – Awards and Accolades

Brand Finance[®]

- Strongest African Banking Brand (2026)
- Most valuable brand in East and Central Africa (2024 & 2026)
- Most valuable brand in Kenya (2024, 2025 & 2026)
- 2nd strongest banking brand in the world (2024)
- Position 1 in Africa (2024)
- 10th most valuable banking brand in Africa (2024)



- Best Regional Bank East Africa (2025)



- Most Admired Financial Services Brand in Africa (2024)
- Most Admired Financial Services Brand in Kenya (2024 & 2025)

Global Ratings and Accolades (continued)

MOODY'S

- Equity Bank Credit Rating**
2025, 2021, 2017
- National rating: Caa1
 - Global Rating: Baa3.ke/KE-3
 - Rating outlook: Positive same as the sovereign rating

EUROMONEY AWARDS

- Best Bank for Sustainable Finance (2024)
- Best Bank for Corporate Responsibility in Africa (2022, 2023 & 2024)
- Best Bank for Corporate Responsibility in Kenya (2022, 2023 & 2024)
- Overall Best Bank in Kenya (2023 & 2024)
- Best Bank for SMEs in Kenya (2023, 2024 & 2026)
- Best Bank in DRC (2023)
- Best Bank for Digital Solutions (2023)
- Africa's Best Bank for SMEs (2021)
- Excellence in Leadership in Africa (2020)

The Banker TOP 1000 WORLD BANKS

2024

- Position 19 in Africa
- Position 1 in East Africa
- Position 9 on liquidity
- Position 3 on soundness (Capital Assets to Assets ratio)

2023

- Position 20 in Africa
- Position 1 in East Africa
- Position 3 on overall performance
- Position 5 on growth
- Position 2 on profitability
- Position 3 on return on assets
- Position 2 on soundness (Capital Assets to Assets ratio)
- Position 19 in Africa
- Position 9 on liquidity



African Business Leadership Awards

- Lifetime Achievement Award 2023 - Dr. James Mwangi
- African CEO of the Year 2020 - Dr. James Mwangi



Equity Bank Credit Rating

- Long Term Rating: AA-
- Short Term Rating: A1+
- Rating Outlook: Stable



- Best Regional Bank East Africa, 2025
- Best Regional Bank – East Africa, 2021
- Socially Responsible Bank in Africa, 2020
- African Bank of the Year, 2018
- African Banker of the Year (Dr. James Mwangi), 2018
- Best Retail Bank in Africa, 2017



- Visa Top Acquiring Award 2021
- Visa E-Commerce (Acquiring) Award 2021



- 3 Dr. James Mwangi recognized among 80 Most Reputable Bank CEOs in Africa, 2021



- Honoree 2020 Oslo Business for Peace Award – Dr. James Mwangi

Bloomberg

- Dr. James Mwangi, named to the 3rd Annual 2019 Bloomberg 50 list



- 2023 SME Financier of the Year – Africa – Platinum
- 2023 Product Innovation of the Year – Platinum
- 2023 Women Financier of the Year – Honorable mention
- 2022 Best Financier for Women Entrepreneurs – Platinum
- 2022 SME Financier of the Year – Africa – Silver
- 2022 Product Innovation of the Year – Honorable Mention



- Best Trade Finance Bank in Kenya 2023

THE BANKER

- Bank of the Year – DRC 2020
- Bank of the Year – Rwanda 2020 & 2021
- Bank of the Year – South Sudan 2019, 2020, & 2021
- Bank of the Year – Kenya 2019
- Bank of the Year – Kenya 2022



EQUITY GROUP HOLDINGS PLC RECOGNIZED AS A SUPERBRAND IN EAST AFRICA

Equity Group Managing Director and CEO, Dr. James Mwangi (Right) receives the certificate of recognition from Superbrands East Africa Project Director Jawad Jaffer (Left).

Equity Group Holdings Plc has been recognized as a Superbrand in East Africa (2024-2026), a distinction that affirms the Group's commitment to quality, reliability, and excellence in the financial services sector. Equity was the first bank in Kenya to receive this recognition in 2007 and the only bank to have received it four times in East Africa. Equity's inclusion in Superbrands East Africa Volume 9 comes at a pivotal time as the Bank continues to strengthen its presence across East and Central Africa as a regional brand serving the unique needs of its customers across diverse territories.



FREEDOM OF THE CITY OF LONDON

Dr. James Mwangi, Equity Group Holdings Managing Director and CEO with Lord Jonathan Marland, Chair of the Commonwealth Enterprise and Investment Council (right) and Lord Hugo Swire, Deputy Chair of the Commonwealth Enterprise and Investment Council (left). Dr. Mwangi was conferred the Freedom of the City of London, a prestigious honor recognizing his exceptional work in promoting inclusivity and creating equitable communities. The award dates back to the 12th century and has been conferred upon only a select couple of hundred individuals like Nelson Mandela, Dwight D. Eisenhower, Benjamin Franklin, Winston Churchill, Margaret Thatcher, Lee Kuan Yew and Archbishop Desmond Tutu.

UNHCR VISIONARY AWARD

Equity Group Foundation Executive Chairman Dr. James Mwangi received the United Nations High Commissioner for Refugees, UNHCR Visionary Award for his bold leadership and pioneering efforts in financial inclusion for displaced communities across Africa.



2026 National Banking Awards and Accolades

INDIVIDUAL

CEO of the Year – Dr. James Mwangi (6 Years Running)

BRAND

1. Best Bank in Sustainable Corporate Social Responsibility – Winner (8 years running)
2. Best Bank in Tier 1 – 1st Runners Up (Winner – 9 years running)
3. The Bank With The Lowest Tariff – Unplaced in 2026 (Winner – 6 years running)
4. Overall Best Bank in Kenya – Winner in 2026 (Winner – 12 years running)
5. The Most Customer-Centric Bank – Unplaced in 2026 (Winner – 5 years running)

FRANCHISE SEGMENT

1. Best Bank in Agency Banking – Unplaced in 2026 (Winner – 8 years running)
2. Best Commercial Bank in Microfinance – Winner (9 years running)
3. Best Bank in Product Innovation (Fanikisha) – Winner
4. Best Bank in SME Banking – Unplaced in 2026 (Winner – 3 years running)
5. Best Bank in Retail Banking – Winner in 2026 (Winner – 6 years running)
6. Best Bank in Mobile Banking – Unplaced in 2026 (Winner – 3 years running)
7. Best Bank in Corporate Banking – Unplaced in 2026 (Winner – 2 years running)

PRODUCT

1. Best Bank in Asset Finance – Winner (9 years running)
2. Best Bank in Agriculture & Livestock Financing – Winner (6 years running)
3. Special Judges Awards for Product Innovation (EGF – NORAD Fine Project) – Winner (6 years running)
4. Best Bank in Trade Financing – 2nd Runners Up (4 years running)
5. Best Bank in Product Marketing – Unplaced in 2026 (Winner – 5 years running)

2026 National Insurance Awards and Accolades

**EQUITY
BANCASSURANCE
INTERMEDIARY LTD**

1. Risk Management Bancassurance Intermediary - Winner
2. Best Bancassurance Intermediary in Life Products - Winner
3. Most Customer-Centric Bancassurance Intermediary (EBIL) - 2nd Runner Up

**EQUITY LIFE
ASSURANCE
(KENYA) LTD**

1. Best Insurance Company in Enterprise Risk and Resilience - Winner
2. Most Customer-Centric Underwriter, Life - 2nd Runner Up
3. Life Insurer of the Year - 2nd Runner Up

**EQUITY HEALTH
INSURANCE
(KENYA) LTD**

1. Medical Underwriter of the Year, Personal - 2nd Runner Up



AKI
ASSOCIATION
OF KENYA INSURERS

EQUITY LIFE ASSURANCE (KENYA) LIMITED:

1st Runners Up, Company of the Year Award 2025
Winner, Best Loss Ratio 2025
Winner, Innovation 2025

THIS WIN BELONGS TO ALL OF US



Brand Value Ranking (KESm)

Top 25 most valuable Kenyan brands 1-25

2026 Rank	2025 Rank		Brand	Sector	2026 Brand Value	Brand Value Change	2025 Brand Value	2026 Brand Rating
1	1	=	Equity Bank	Banking	73,871	+3.6%	71,280	AAA+
2	3	▲	Kenya Commercial Bank	Banking	59,732	+9.1%	54,752	AAA+
3	2	▼	Safaricom	Telecoms	55,718	-4.5%	58,323	AAA
4	4	=	M-pesa	Commercial Services	33,777	+9.5%	30,843	AAA
5	5	=	Co-Operative Bank of Kenya	Banking	26,941	+3.8%	25,957	AA+
6	6	=	NCBA	Banking	19,722	-4.1%	20,556	A+
7	7	=	Kenya Power & Lighting Ltd	Utilities	16,663	+0.3%	16,609	AAA
8	8	=	Tusker	Beers	11,115	+15.7%	9,606	AAA+
9	9	=	I&M	Banking	8,889	+14.1%	7,788	A
10	12	▲	Diamond Trust Bank	Banking	6,189	+20.7%	5,129	BBB
11	10	▼	Kenya Airways	Airlines	🔒	🔒	🔒	🔒
12	11	▼	Britam	Insurance	🔒	🔒	🔒	🔒
13	13	=	KenGen	Utilities	🔒	🔒	🔒	🔒
14	16	▲	CIC Insurance Group	Insurance	🔒	🔒	🔒	🔒
15	15	=	Jubilee Holdings	Insurance	🔒	🔒	🔒	🔒
16	14	▼	White Cap	Beers	🔒	🔒	🔒	🔒
17	17	=	Crown Paints Kenya	Paints	🔒	🔒	🔒	🔒
18	18	=	Serena Hotels	Hotels	🔒	🔒	🔒	🔒
19	20	▲	Sasini	Soft Drinks	🔒	🔒	🔒	🔒
20	21	▲	Unga Group LTD	Food	🔒	🔒	🔒	🔒
21	22	▲	APA Insurance	Insurance	🔒	🔒	🔒	🔒
22	23	▲	Nation Media Group	Media	🔒	🔒	🔒	🔒
23	24	▲	GA Life Assurance	Insurance	🔒	🔒	🔒	🔒
24	-	▲	Centum	Banking	🔒	🔒	🔒	🔒
25	-	New	Kenya Cane	Spirits	🔒	🔒	🔒	🔒

Advancing Digital Transformation for Africa's Next Economic Era

At the Inclusive FinTech Forum 2026 in Kigali, Equity Group Managing Director and CEO, Dr. James Mwangi, joined global leaders in a high-level panel on digital transformation and private investment. Alongside industry voices from Women's World Banking and MTN Fintech Group, the discussion explored how technology, digital public infrastructure, and private capital are reshaping Africa's financial ecosystem. Emphasis was placed on the shift toward technology-led financial services powered by digital identity, interoperable payment systems, and shared digital rails, expanding access while making financial services faster, more affordable, and more inclusive.



Purpose-Driven Leadership for Africa's Future

At the Rotary District 9214 Conference and Assembly 2026 in Uganda, Equity Group Managing Director and CEO, Dr. James Mwangi, called for bold leadership to shape Africa's future at a defining moment. He highlighted Equity's approach of integrating social impact into business, including investments in healthcare, education, financial literacy, and support for farmers and MSMEs.

He also underscored the Group's commitment to sustainability and inclusive growth through large-scale tree planting, clean energy initiatives, and ongoing reinvestment in communities, emphasizing that Africa's future will be shaped by the choices made today.





Macroeconomic Environment Indicator and Trends

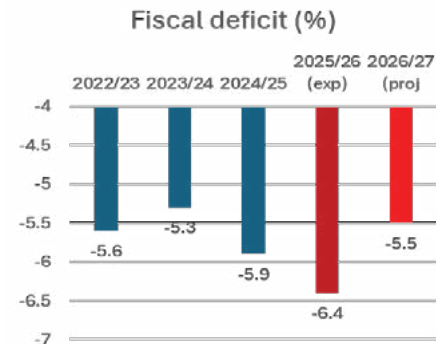
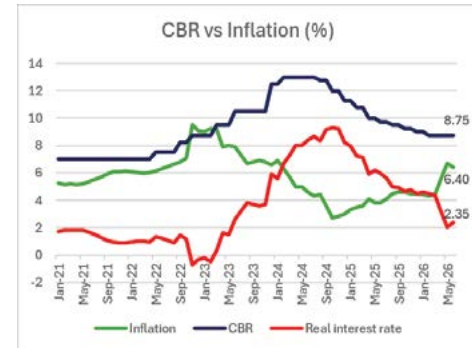
Kenya Country Economic Update

Risks and uncertainties dominate outlook

- **Economic growth:** Output expanded by 5.3% in Q1 up from 4.9% in Q1 in 2025. 2026 Growth forecast revised downwards from 5.3% to 4.9%. World Bank and IMF also revised growth forecast downwards to 4.3% and 4.4%. Slowdown reflects the effects of the war in the Middle East, economy has, so far, weathered the shock from the war better than feared. Outlook still drenched in risks and uncertainties (Middle East war, geopolitical tensions, climate related risks, political and fiscal risks).
- **Inflation:** YoY inflation had risen to a 30-month high in May (6.7%) but eased slightly to 6.4% in June. Upward pressure caused by higher fuel prices Inflation risk still elevated and expected to remain above 5% but below the desired ceiling of 7.5%.
- **Stable KES:** Stable at 129-130, supported by adequate FX reserves currently at \$14bn (6-months of import cover), reserves were down 10% since the start of the Middle East war but replenished by World Bank DPO support of \$750m.
- **Monetary policy:** CBK held CBR at 8.75%, second consecutive pause driven by the Middle East war and impact on fuel prices on inflation.
- **Private sector credit:** Up 9.3% YoY in May, highest YoY growth since Feb 2024, previously at 7.1% in April 2026. Current growth primarily driven by falling interest and increased optimism in the economy before the Middle East war.
- **Current account deficit:** Estimated at 2.6% of GDP in the 12 months to April 2026 from 1.7% over the same period in 2025 on higher trade deficit. Import bill up 8.5% while export receipts up 4.2%.

Fiscal policy – FY2026/27 Budget highlights

- Fiscal deficit for FY2026/27 estimated at 5.5% of GDP in the first budget.
- Fiscal spending in FY2026/27 projected to rise 12% to Sh4.8trn
- Development Sh809bn (17%) in FY2026/27 budget. Recurrent expenditure Sh2trn (43%), CFS Sh1.5trn (31%), county disbursements Sh420bn (9%).
- Ordinary revenue, to constitute 82% of treasury's revenue projected to rise 7% in comparison to Supplementary 1 of FY2025/26.
- Funded IMF programme unlikely in FY2026/27, could come in after elections.
- GoK pursuing other external financing options, Samurai bonds, sustainability bonds.

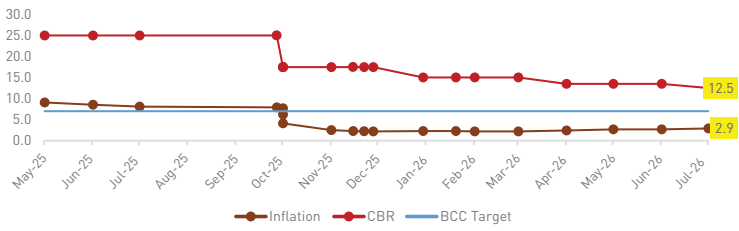


DRC Country Economic Update

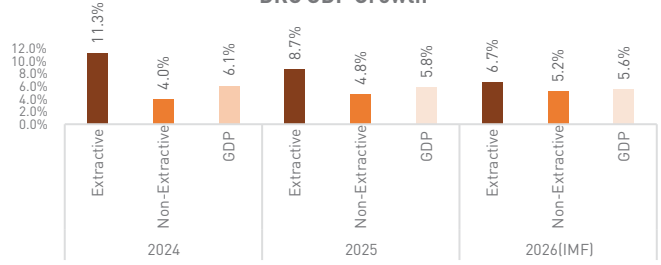
Resilient Macroeconomic Performance

- **Resilient growth:** the economy is expected to remain resilient, with real GDP growth projected at 5.6% in 2026, supported by continued strength in construction, services and agriculture, which are offsetting a moderation in mining sector growth.
- **Low inflation:** Inflation remained subdued during the first half of 2026, with YoY inflation being at 3% at the in July, well below the BCC's medium-term target of 7%. The favorable performance was supported by stable FX rate, favorable mineral export prices, agged effects of the BCC's previously restrictive monetary policy.
- **Exchange rate stability:** The CDF has remained broadly stable during H1 of 2026, reflecting prudent macroeconomic management, subdued inflation, and a strong external position.
- **Monetary policy:** The BCC has continued its easing cycle, cutting the CBR further to 12.5 in July 2026, supported by low inflation and FX stability. The BCC also introduced a new 252-day maturity for the BCC Bond, aimed at strengthening bank liquidity management.
- **Fiscal position:** The fiscal deficit widened from 2.1% of GDP in 2024 to an estimated 2.4% in 2025, reflecting lower revenues—particularly from conflict-affected regions—despite spending adjustments and increased external support. In 2026, the deficit is projected to further expand to 2.8% of GDP.
- **Ebola:** The outbreak continues to spread at a concerning pace, with confirmed cases now exceeding 2,000, remaining largely concentrated in eastern DRC where insecurity continues to hamper containment efforts.

Inflation & CBR



DRC GDP Growth

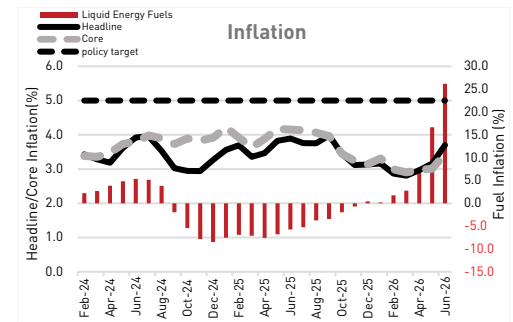
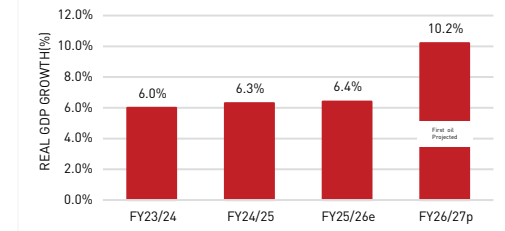


Uganda Country Economic Update

Oil-Led Growth Prospects Amid Global Headwinds

- Economic growth:** Estimated at 6.4% in FY2025/26, with Q1 2026 growth moderating to 5.8% YoY from 8.4% a year earlier, before accelerating to a projected 10.2% in FY2026/27 as oil production commences. Risks: Adverse weather, weaker external demand, higher input costs, geopolitical tensions, and a prolonged Ebola outbreak.
- Inflation:** YoY inflation remained well anchored at 3.7% in June (May: 3.2%), below the 5.0% target, with the temporary uptick driven by higher fuel prices. Inflation is expected to remain contained as global oil prices ease.
- Monetary policy:** Remained restrictive, with the CBR maintained at 9.75% (May 2026) and the CRR increased to 11.0% from 9.5%. The policy rate is expected to remain unchanged through H2 2026.
- Exchange rate:** The UGX demonstrated resilience, fully reversing its oil-driven depreciation with a 3.3% rebound in June after a 5.4% February–April decline, ending H1 2026 broadly stable at Shs3,665/US\$.
- Financial sector:** Lending rates remained high at 18.0% (May 2026), while NPLs declined to 3.0% and private sector credit growth rose to 12.2%, supported by stronger macroeconomic conditions and lower government borrowing.
- Fiscal Update :** The FY2026/27 Budget adopts an expansionary fiscal stance, with total expenditure increasing 16.6% to UGX 84.4trn. Domestic revenue is projected to rise 22.4% to UGX 46.0trn (15.9% of GDP), financing 54% of the budget. Recurrent spending will increase 16.5% to UGX 43.0trn, while development spending rises 20.9% to UGX 22.1trn. Borrowing is set to increase 10.3% to UGX 38.4trn, while debt service will exceed UGX 54.9trn, absorbing over 65% of the resource envelope and remaining the principal fiscal constraint.

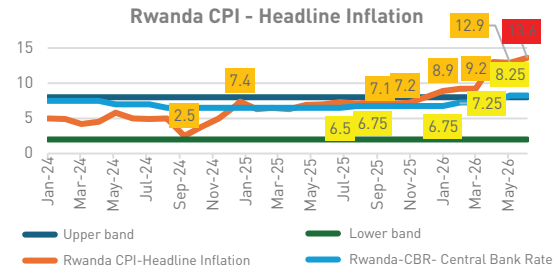
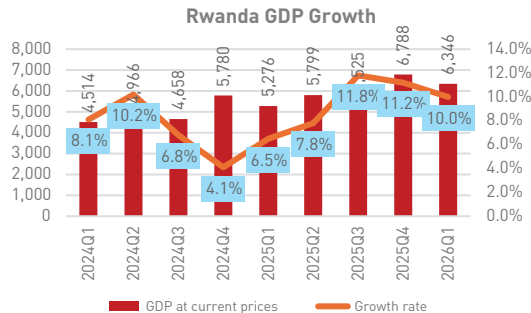
Growth set to accelerate to double digits on oil



Rwanda Country Economic Update

Resilient Growth Amid Rising Global Risks

- **Robust Growth:** Rwanda's economy expanded by **10% y/y in Q1 2026**, accelerating significantly from 6.5% in Q1 2025 and marking one of the strongest quarterly growth performances in recent years. Growth remains broad-based, supported by services, infrastructure investment, and regional trade, with GDP projected at 6.8–7.2% for 2026.
- **Elevated Inflation:** Rwanda's headline (urban) inflation remained elevated during H1 2026, rising from 8.9% y/y in January to 13.6% in June, up from 13% in April and 12.9% in May, remaining well above the National Bank of Rwanda's target range.
- **Exchange Rate:** The Rwandan franc remained on a gradual depreciation path during H1 2026, but exchange rate pressures continued to ease significantly. Year-on-year depreciation slowed from 5.3% in December 2025 to 2.6% in June 2026, down from 3.9% in February and 3.1% in March, highlighting a more stable foreign exchange environment.
- **Monetary Policy Tightening:** The NBR significantly tightened monetary policy during H1 2026 to address mounting inflationary pressures. Following a 50 bps increase in February, which raised the Central Bank Rate (CBR) to 7.25%, the MPC implemented a further 100 bps hike in May, bringing the policy rate to 8.25%.
- **Fiscal Update:** The Government of Rwanda approved a FY2026/27 budget of RWF 7.8 trillion, representing a 12.1% increase from the revised FY2025/26 budget of RWF 6.95 Tn. The expansion reflects the government's continued commitment to financing strategic development priorities under NST2 and Vision 2050, while strengthening economic resilience amid global uncertainties.
- Global geopolitical risks continue to dominate Rwanda's outlook, as renewed military strikes involving the US and Iran have intensified tensions across the Middle East and disrupted shipping through the Strait of Hormuz. The escalation has renewed upward pressure on global oil prices and freight costs, increasing the risk of higher fuel prices, transport costs, and imported inflation in Rwanda.



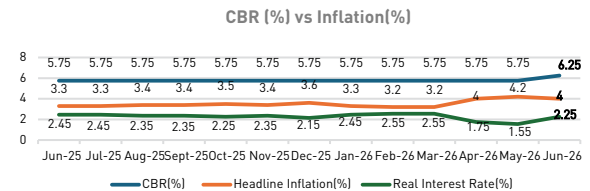
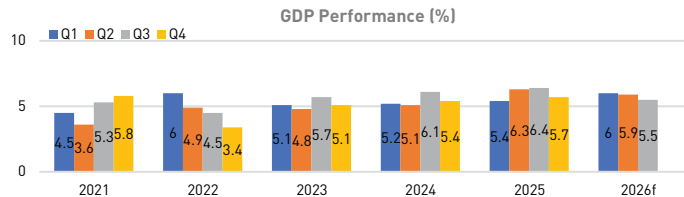
Tanzania Country Economic Update

Resilient Growth Amid Emerging Pressures

- **Economic growth:** Mainland Tanzania's economy expanded by 6.0% in Q1 2026, supported by agriculture, construction, mining and services. Growth is projected to moderate to 5.9% in Q2 and 5.5% in Q3, with full-year GDP growth expected to average 5.9% in 2026, in line with the IMF forecast.
- **Inflation:** Inflation eased to 4% in June 2026 from 4.2% in May, remaining within the BoT target range of 3-5%.
- **Exchange rate:** The TZS depreciated by 6.7% in H1 2026 but is expected to remain stable, supported by USD 6.0 bn in reserves (4.3 months of import cover).
- **Banking sector:** The sector remained resilient, with the NPL ratio at 2.9% in May 2026, below the regulatory threshold of 5%.
- **Monetary policy:** The MPC raised the CBR by 50 bps to 6.25% for Q3 2026 to contain inflationary pressures arising from higher energy and transport costs.
- **Foreign reserves:** Reserves increased by 5% since April 2026 to USD 6.0 bn, supported by tourism, exports, gold purchases and external financing.
- **Private sector credit:** Growth remained strong, averaging 24% in H1 2026, supported by accommodative liquidity conditions.
- **Current Account Deficit (CAD):** Widened slightly to 2.4% of GDP in the year to June 2026, from 2.2% in March 2026, reflecting elevated import demand and external pressures.

Fiscal policy – FY2026/27 Budget highlights

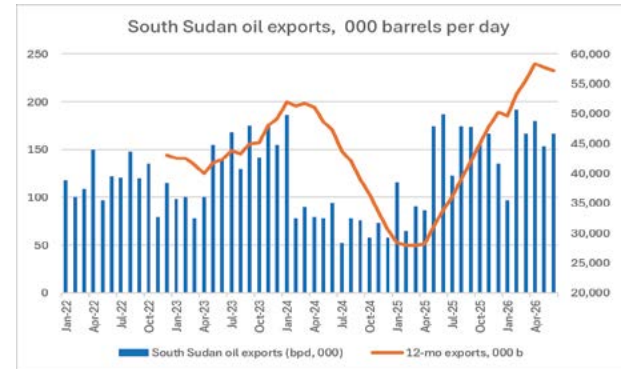
- **Budget size:** The budget increased by 10.3% to TZS 62.3 tn, driven by infrastructure and public-sector investment.
- **Recurrent expenditure:** Projected to rise by 6.5% to TZS 41.5 tn, reflecting higher wages, debt servicing and operational spending.
- **Domestic revenue:** Expected to increase by 14.2% to TZS 46.2 tn, supported by stronger tax collection and improved compliance.
- **Development expenditure:** Set to increase by 19.0% to TZS 20.8 tn, driven by infrastructure, human capital and climate resilience projects.
- **Fiscal deficit:** Projected at TZS 16.1 tn, remaining below the Government's ceiling of 3% of GDP and financed through a mix of domestic and external borrowing.



South Sudan Country Economic Update

It's all about oil exports

- Uncertainty on GDP Growth:** The IMF (April 2026) estimates GDP growth was +46% in 2025, the World Bank (Jan 2026) estimated it was -24% [presumably for the fiscal year ending June 2025]. Both forecast growth in 2026, at 4% (IMF) or 20% [World Bank in June, slashed from 49% previously, this could be 25/26 fiscal year]. The IMF figure says South Sudan was the fastest growing economy in the world last year but does not expect this to be repeated in 2026.
- Oil Exports:** Oil exports have remained fairly high in 2Q 26 at 167k/bpd. 12-month exports are now around the highest since at least 2022. We think oil export revenues may have doubled from \$2bn to \$4bn in the last 12-months and will peak above \$5bn in early 2027 even if oil drops to \$80 in 2H.
- Domestic fighting:** Rebels are in conflict with the Juba government.
- Inflation:** Official data was last released for May 2025. Based on our exchange rate estimates, we think inflation fell from a peak 331% in January 2025 to around 16% in June 2026. The parallel rate will determine if CPI ends the year at 10% or 40%.
- Exchange rate:** The official rate stabilized in 2025 after oil exports doubled to around 150k/bpd. However, the parallel rate surprisingly weakened since April from around 6,000/\$ to 6,600-7,000/\$ despite higher oil export revenues, from 26% above the official rate in March to 40% above in July according to the WFP or 46% according to Equity Bank South Sudan. There could be a lag between higher oil and currency, implying a stronger parallel SSP later in 2026.
- South Sudan remains in default:** Afreximbank has sued and won a court case to be repaid over \$0.5bn in principal and interest. The government has budgeted \$0.2bn for debt service this fiscal year 2025/26.
- U.N Report on Diversion of Oil Revenue:** The U.N Human Rights Council has indicated systemic misappropriation of significant amounts of oil revenue in South Sudan which is absorbed by a select elite.



Glossary

#	Acronym	#	Acronym	#	Acronym
1	ABSA	36	EBUL	73	Profit After Tax
2	AFDB	37	EGHL/EGH	74	Profit Before Tax
3	AGOA	38	EGIK	75	People's Bank of Zanzibar
4	AOA	39	EIB	76	PLC
5	APA	40	ELAK	77	PSI
6	API	41	ESOP	78	PWE
7	ASEAN	42	EXIM	79	ROAA
8	ATM	43	FDI	80	ROAE
9	BCC	44	FX	81	ROI
10	BK	45	FY	82	RWF
11	BOA	46	GA	83	SCB
12	BOU	47	GDP	84	SGR
13	BOT	48	GSM	85	SME
14	BPS	49	HF	86	SMS
15	BRITAM	50	HY	87	SS
16	CBK	51	ICEA	88	SSA
17	CBR	52	IFRS	89	SSP
18	CDF	53	ILO	90	STANBIC
19	CEO	54	IMF	91	TCB
20	CIC	55	IRA	92	TELCO
21	CIR	56	IPO	93	TISEZA
22	COOP	57	JUBILEE	94	TMB
23	CPI	58	KCB	95	TVET
24	CRDB	59	KENINDIA	96	TZS
25	DA	60	KES	97	UGANDA
26	DFCU	61	KESONIA	98	UGX
27	DRC	62	KNBS	99	UK
28	DTB	63	LACE	100	UNHCR
29	EAC	64	MSME	101	US/USA
30	EBCDC	65	OLD MUTUAL	102	USAID
31	EBIL	66	NBC	103	USD
32	EBKL	67	NCBA	104	USSD
33	EBRL	68	NIM	105	WEO
34	EBSS	69	NMB	106	WFP
35	EBSSL	70	NPL	107	YOY
36	EBTL	71	MOM		
		72	PAR		

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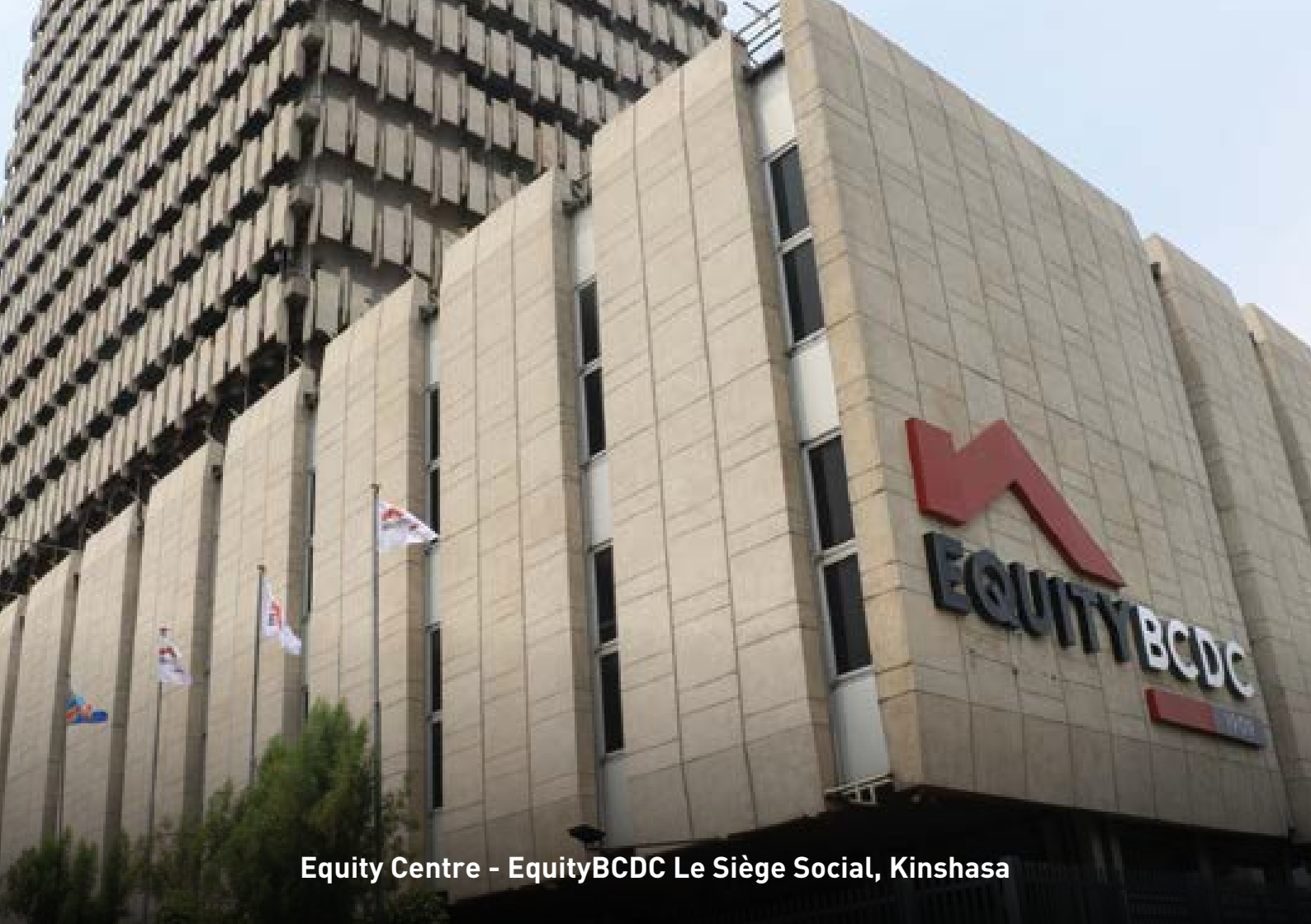
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