



## Investor Briefing & Q1 2015 Performance

April 2015





EQUITY CENTRE



**MACROECONOMIC ENVIRONMENT**



# Economic Review



## **GDP growth remains robust, supported by strong credit growth and a dynamic investment environment making Kenya catch up with the fastest growing economies in East Africa**

- The economy expanded by over 5.4% in 2014, reflecting strong activity in construction, manufacturing and retail trade.
- Growth in 2015 expected to be 6.0% reflecting falling oil prices and bigger infrastructure investments

## **Inflation**

- Annual inflation rate rose to 6.3% in March of 2015, from 5.6% reported in the previous month mainly due to increase in food cost.
- Compared to March 2014, food prices increased 10.96%, the strongest growth since October of 2013. The rate is forecast to remain between 6-7% for the first half of the year.

## **Foreign exchange rate**

- The exchange rate of the Kenya Shilling against the US Dollar has witnessed an upward pressure over the last few months. This is mainly a reflection of a strong US Dollar in the global market coupled with an elevated but seasonal demand for foreign exchange from the local corporate sector.
- The Central Bank has closely monitored developments in the foreign exchange market and continue to use appropriate monetary policy instruments to minimize volatility of the Kenya shilling exchange. Central Bank has overtime declared that it has adequate foreign exchange reserves in excess of 4.5 months of imports to cushion the exchange rate against these short-term shocks and volatility.

*Source: World bank report March 2015 and IMF country report Feb 2015*



# Economic Review (Cont'd)



## Monetary Policy Unchanged in February 2015

- Central Bank of Kenya maintained the benchmark interest rate unchanged at 8.5% as at February 26th 2015 meeting arguing current policy stances continues to deliver the desired price stability. The rate has remained unchanged since May 2013.

## Strong private inflows and the proceeds from Kenya's international bond placements lifted international reserve cover

- Gross international reserves stood at US\$ 8.0 billion (4½ months of prospective imports) at end Dec 2014.
- The current account deficit remains high, reflecting strong capital-goods imports, though mitigated by the decline in oil prices

## Energy Reforms - Increasing Supply, Lowering Costs, and Expanding Access

- Reforms introduced eliminated energy subsidies and contributed to increased access to electricity
- However, generation capacity has not kept pace with demand, hence the government has embarked on an ambitious program to overcome this gap.
- The authorities aim at increasing electricity generation capacity by 5000 by 2016.
- This is to be achieved through a combination of public investments in government utilities and independent private sector participation via PPPs in renewable and traditional energy sources
- This expanded capacity will increase supply and reduce Kenya's vulnerability to weather-related shocks.

*Source: World bank report March 2015 and IMF country report Feb 2015*



# Economic Review (Cont'd)



## **The Standard Gauge Railway (SGR) project constitutes a key initiative**

- The construction of a new Standard Gauge Railway (SGR) between Mombasa and Nairobi started in Oct 2014. The 600km project constitutes the first phase of a much larger regional project (that will eventually link Mombasa - Nairobi - Kampala - Kigali) aimed at closing significant gaps in rail transport infrastructure in the EAC and involves investments of about US\$4 billion (6% of GDP) during 2014-18.
- The project is expected to result in both shorter freight delivery time, greater efficiency and lower transportation costs, boosting regional trade.
- At its peak in 2015/16, it is expected to create jobs for about 30,000 local workers.
- The authorities expect a significant increase in freight rail traffic from the SGR, sufficient to ensure its economic viability

*Source: IMF country report Feb 2015*



# Macro-Economic Outlook



**Under baseline projections, GDP growth is expected to pick up, inflation to converge towards the mid-point of CBK's target range, public debt to remain sustainable, and the reserve cover to stay at a comfortable level**

## **GDP growth**

- Expected to accelerate in 2015 and average about 7 percent over the medium term. This reflects a faster scaling up of public investments in infrastructure, including a frontloading of the SGR project.
- Strong medium-term growth is also predicated on rising private investment, helped by an improved business environment, the expansion of financial inclusion, and deeper regional integration.
- The baseline growth takes into account the recent decline in oil prices and weakness in tourism reflecting security concerns.

## **Inflation**

- Projected to gradually converge towards the middle of the CBK band, under the assumption of declining international oil prices and prudent monetary policies.

## **Public debt**

- Expected to remain sustainable with low risk of external debt distress even after incorporating the projected surge in infrastructure project financing (including SGR).

## **The reserve buffer**

- Expected to remain at comfortable levels. Gross reserves are projected to stay close to 4½ months of prospective imports in the medium term despite higher imports

*Source: IMF country report Feb 2015*



# Macro-economic Indicators



|   | KENYA  | UGANDA  | RWANDA  | TANZANIA |
|---|--------|---------|---------|----------|
| Current Account to GDP                  | -8.20% | -12.40% | -10.20% | -10.10%  |
| FX Rate (USD/Local currency)            | 92.34  | 2979.71 | 712.41  | 1796.67  |
| Private Sector Credit Growth            | 21.80% | 11.00%  | 19.60%  | 13.70%   |
| Real GDP Growth<br>(IMF 2014 Estimates) | 5.50%  | 3.01%   | 7.80%   | 6.80%    |
| GDP USD Bn                              | 55.24  | 21.48   | 7.45    | 33.23    |



# Rates

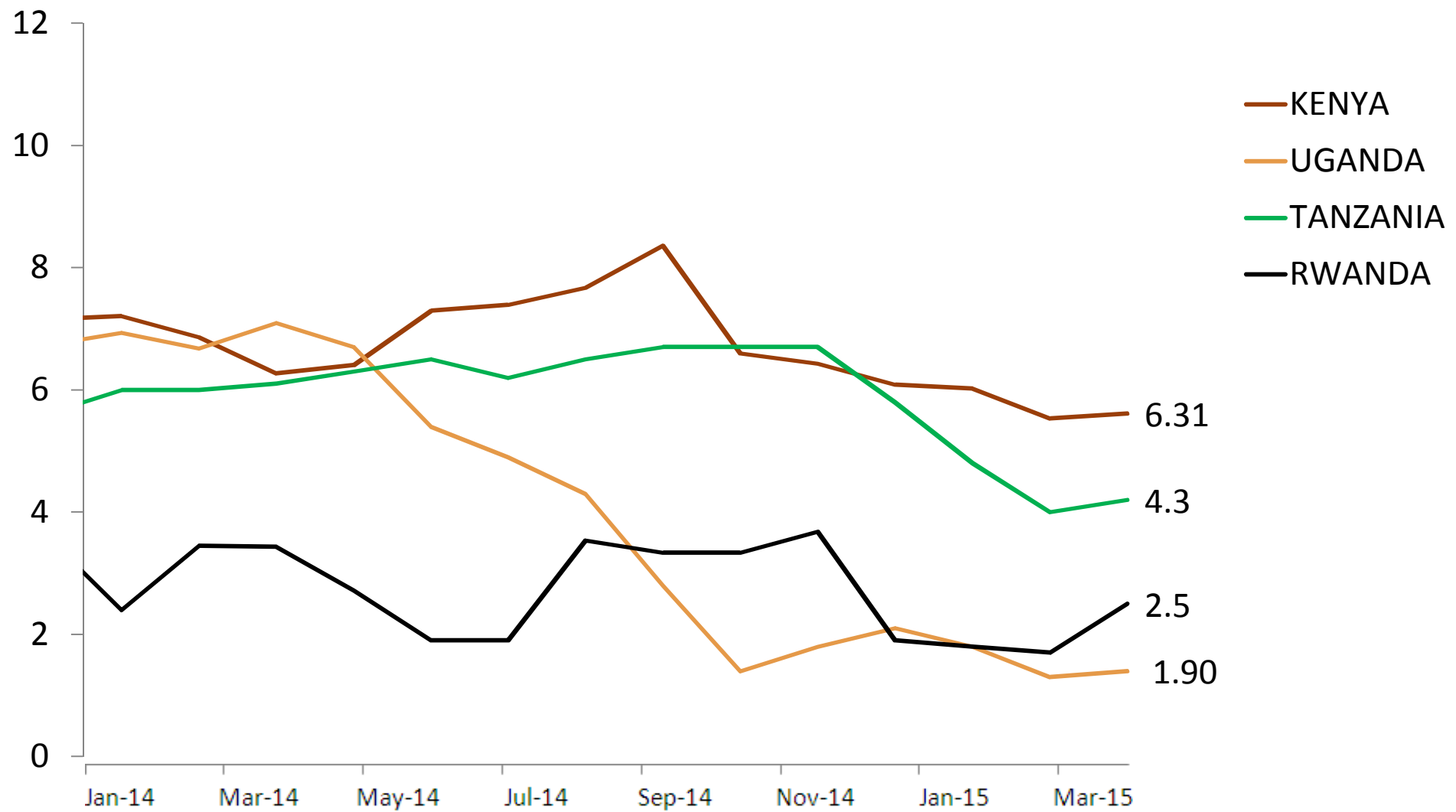


|                   | KENYA  | UGANDA | TANZANIA | RWANDA |
|-------------------|--------|--------|----------|--------|
| 91 Days T. Bill   | 8.422  | 12.496 | 8.52     | 3.744  |
| 182 Days T. Bill  | 10.248 | 14.784 | 11.45    | 4.770  |
| 364 Days T. Bill  | 10.564 | 15.879 | 11.90    | 5.404  |
| Central Bank Rate | 8.50   | 12.00  | 12.00    | 6.50   |
| Inflation (CPI)   | 6.31   | 1.90   | 4.30     | 2.50   |
| Interbank Rate    | 8.2515 | 11.68  | 3.14     | 4.118  |





# Inflation





EQUITY CENTRE



**Update on Strategic Initiatives**



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# Continuous Growth in Agency Banking



Equity has invested in growing Agency Banking...

...which has led to a steady increase in the transactions at agents overtaking Branch and ATM

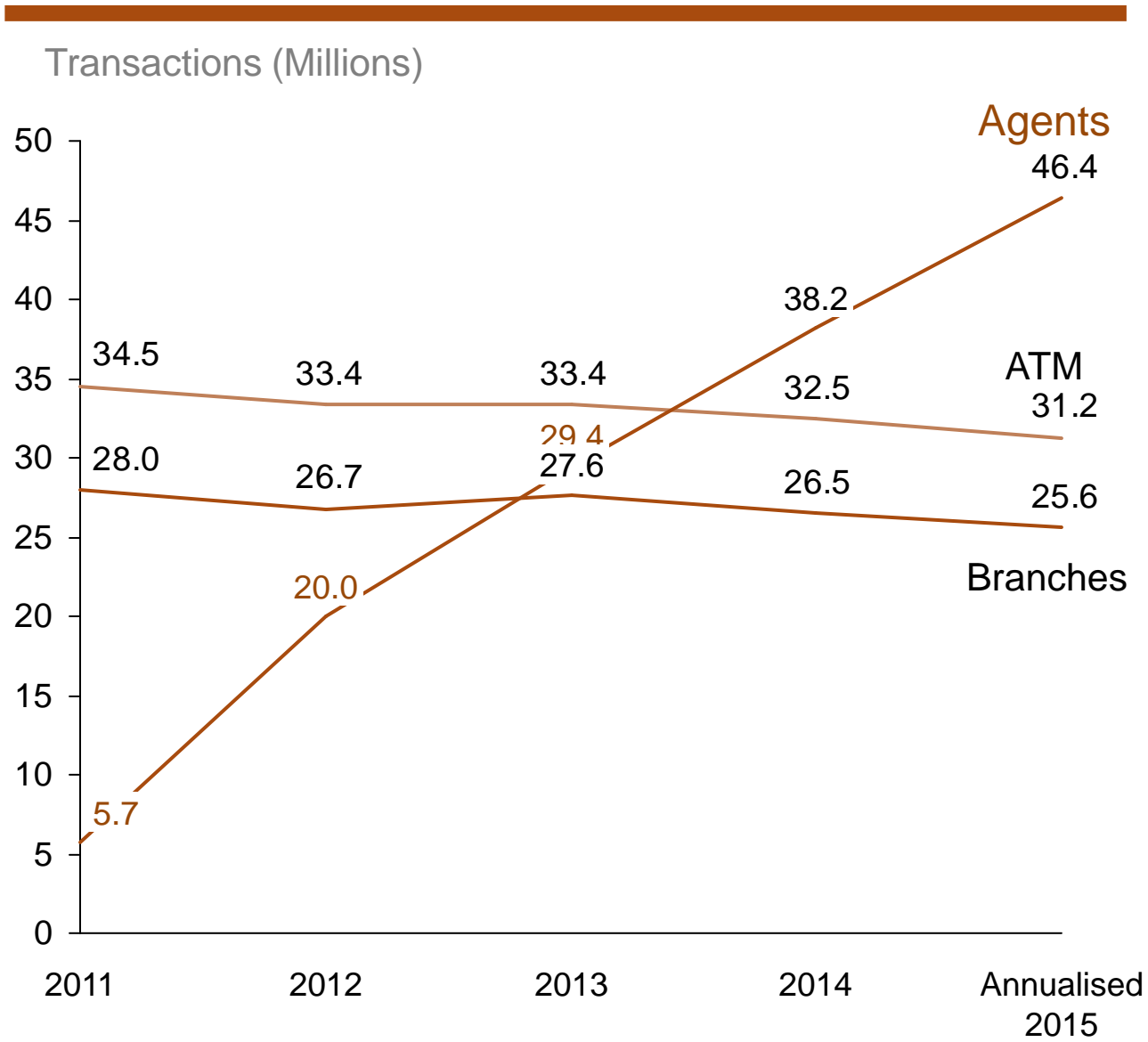
Number of agents increased to **19,336 agents. 60% growth y/y**

Model has accelerated **financial inclusion** and **access to banking services**

**Variable cost model:** leverage on 3rd party infrastructure and cash flows

Currently doing **account opening origination, cash deposit and withdrawal, balance enquiries** but with potential to increase product offering to include insurance sales, air ticket sales, loan origination and telecom services

**Transactions are real time-online**



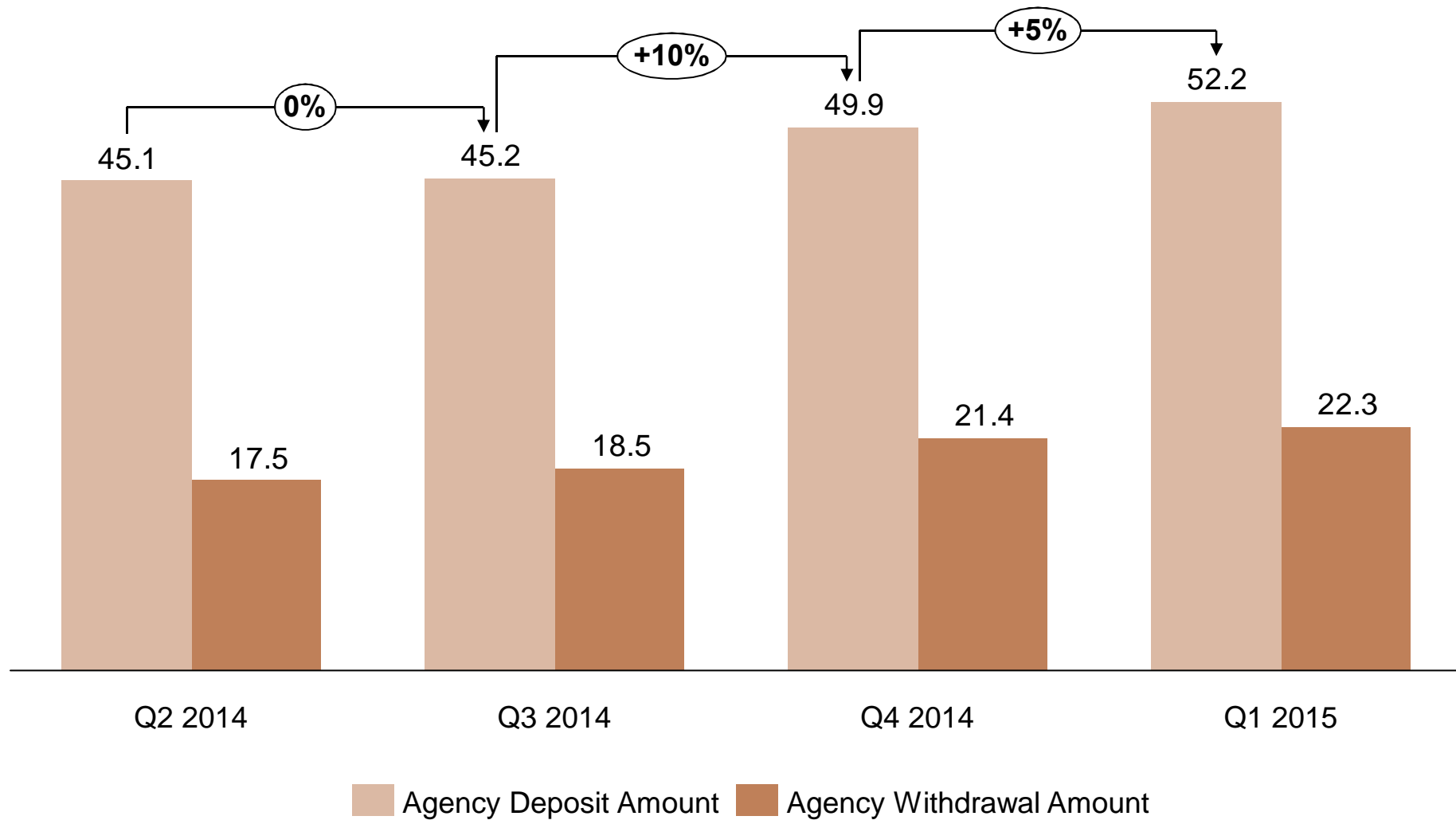


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# Continuous Growth in Agency Banking Cont'd...



In KES Billion



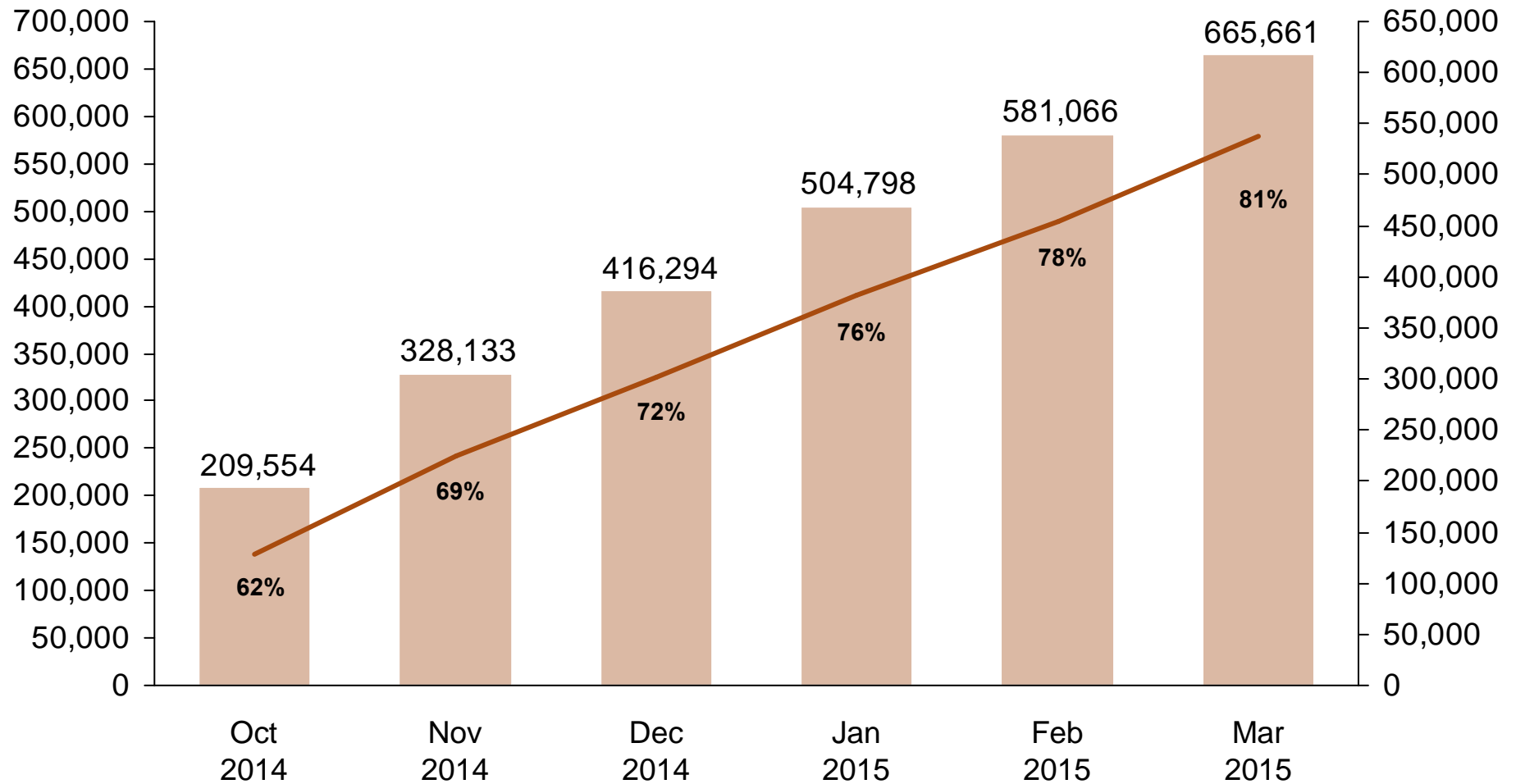


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# We are ramping up Equitel – Cumulative Activations



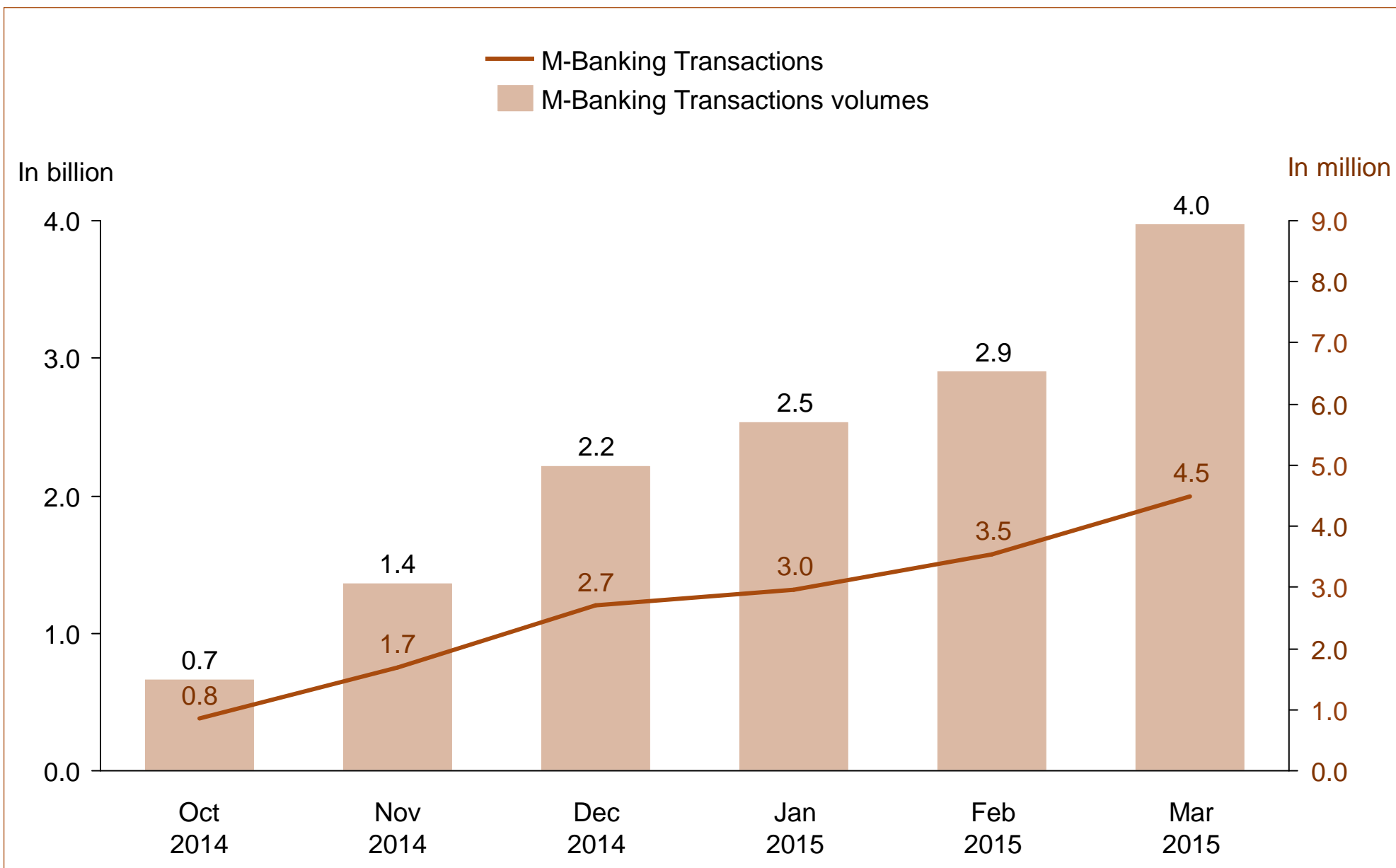
— M-Banking  
■ Telephony





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# Equitel: M-Banking Activity Level





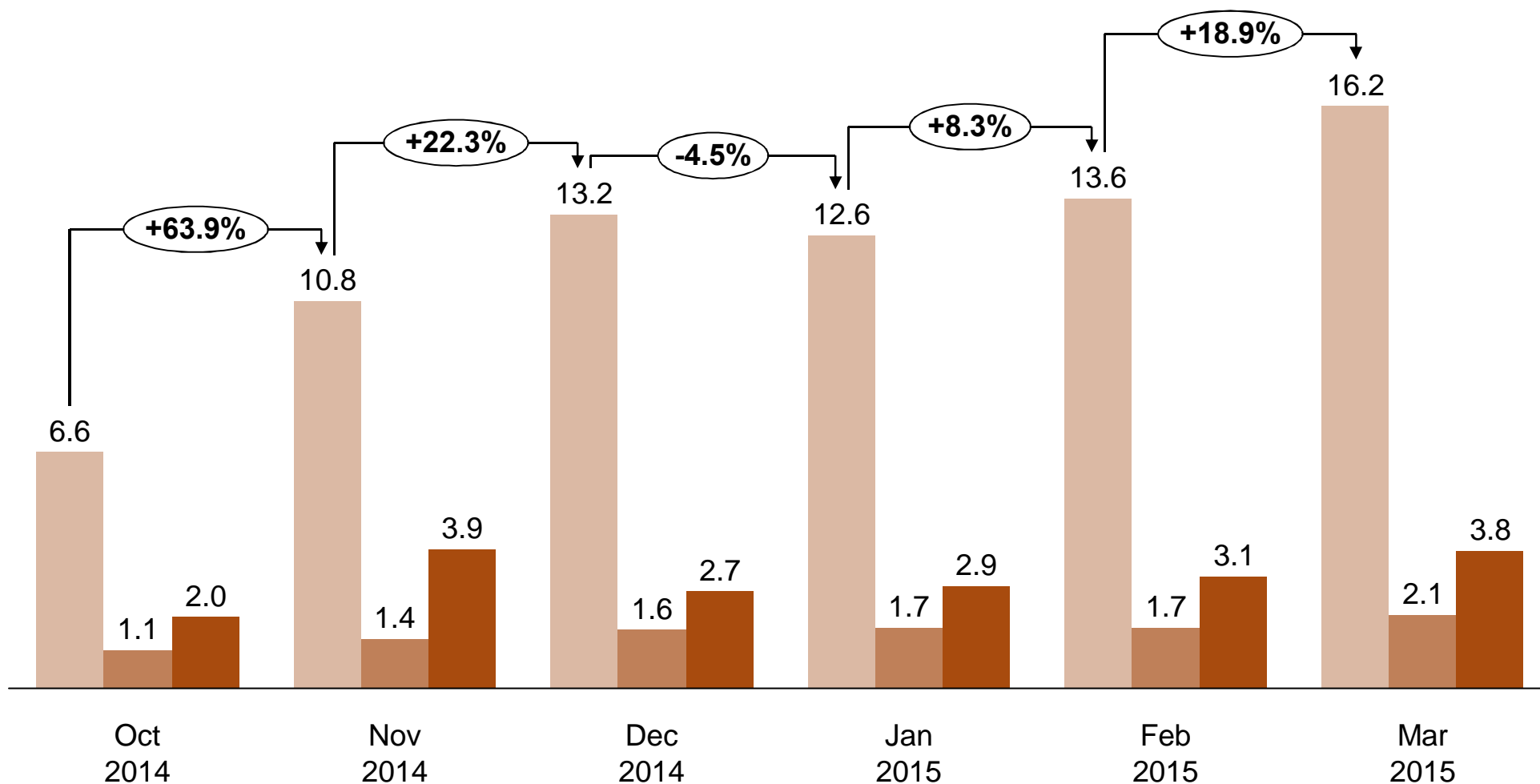
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# Equitel: Telephony Activity Level



Number of Calls    Data Volume(MBs)    Number of SMS

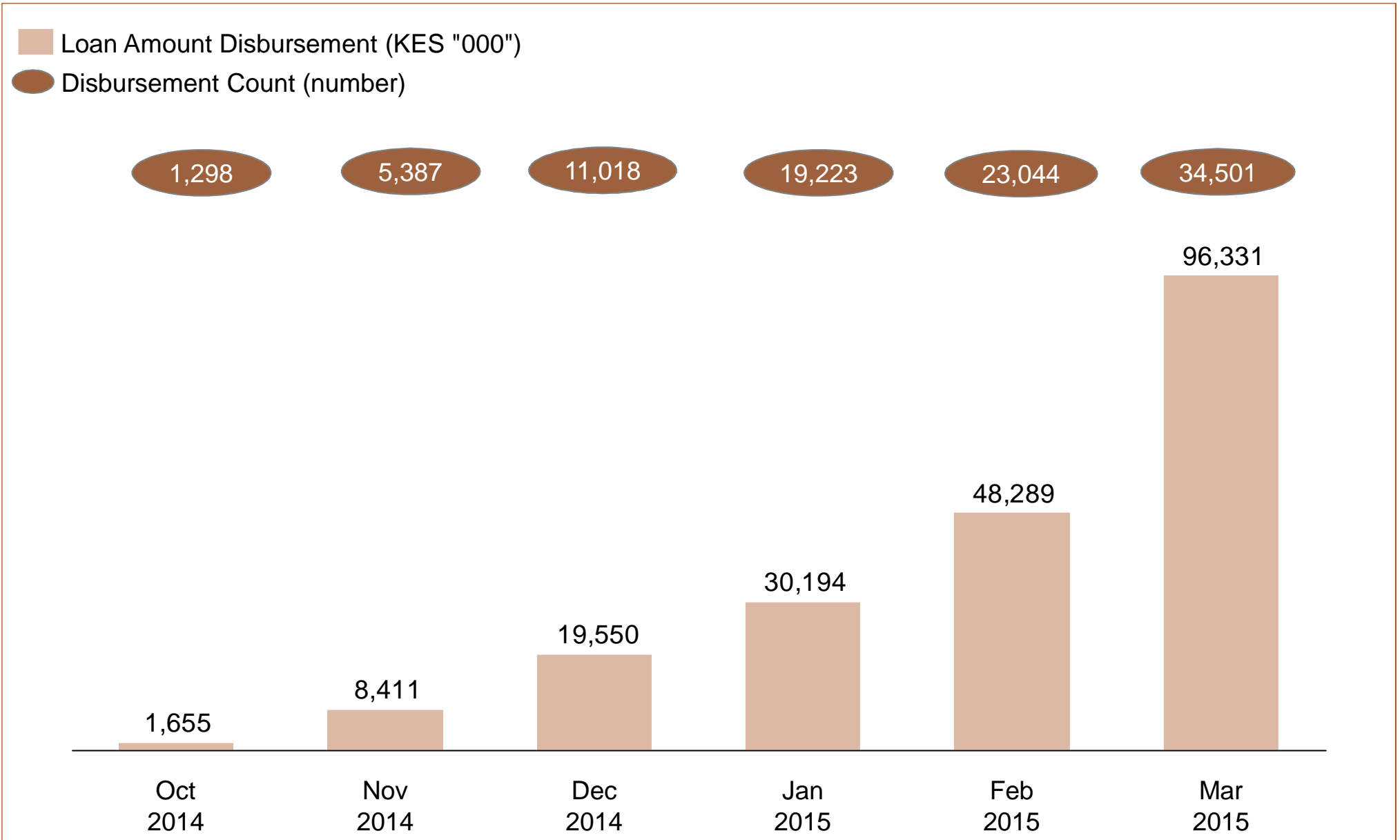
In million





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# Equitel: Loan Disbursements



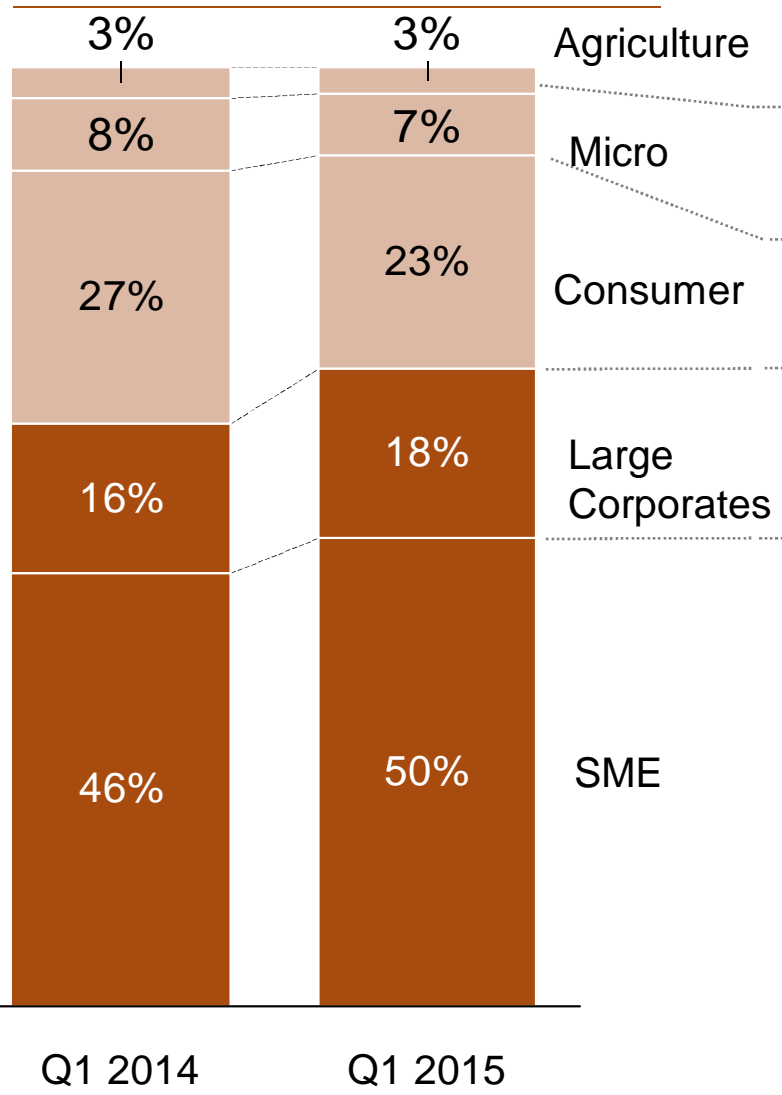




## ② We have focused on supporting SME's & Corporates

### Share of loan book by segment

Percent



### Details

Still a core area of our lending focus

Still a core area but improving macroeconomic environment driving evolution of micro enterprises into SMEs

Consumer remains a core area but contribution now a reduced portion of the loan book

Focusing on value chain & clusters within large enterprises

- Enhancing delivery by hinging on **Value Chains and Clusters**
- Tap our competitive advantage: core strengths, human capital, heavily capitalized bank, newly implemented IT systems, regional distribution network, diversified country risk, brand deepening and strengthening market share
- **Gain from the reposition of the economy:** SME and supply chain strategy focused enhancement of quality assets given the improved macro environment

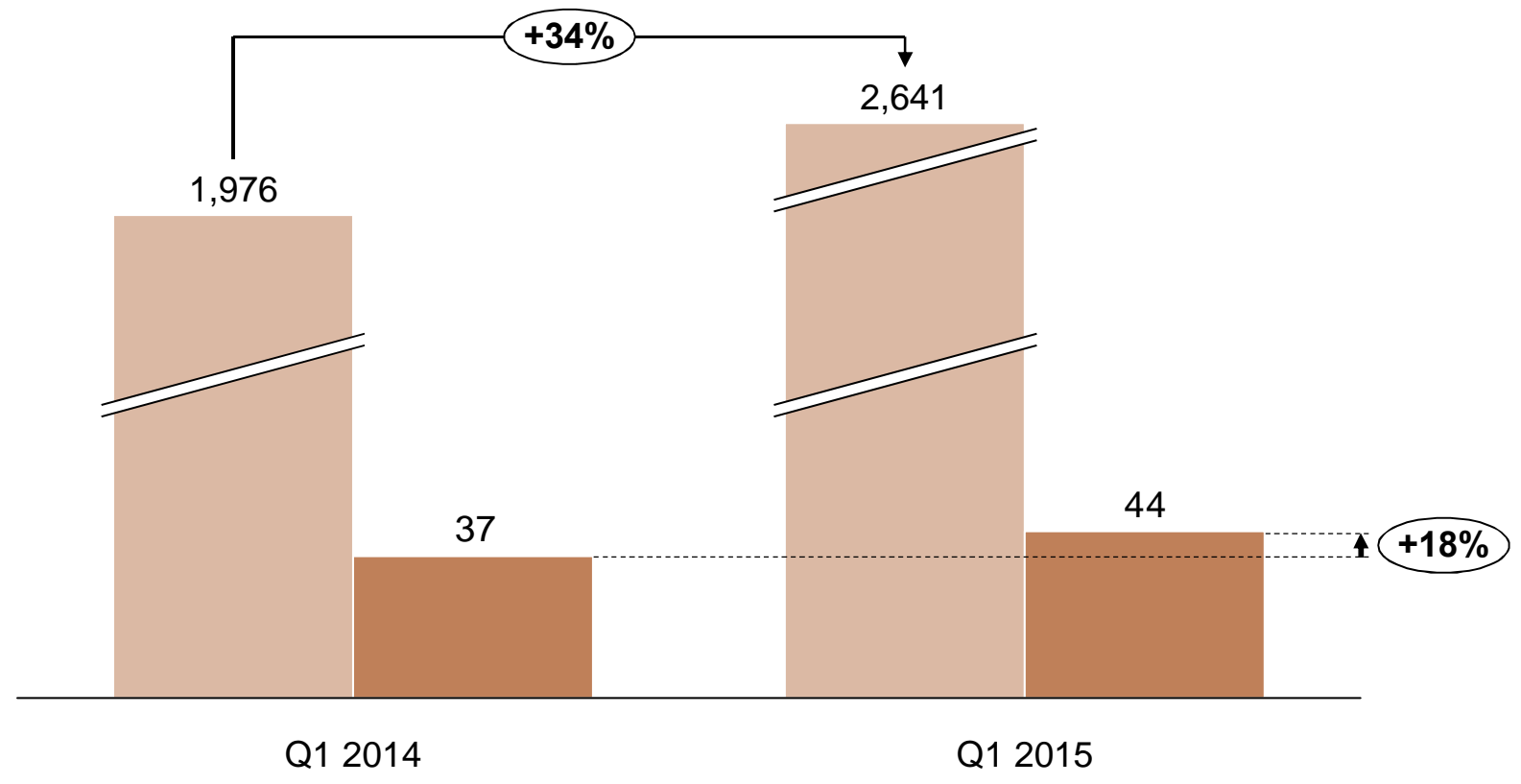


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# Diaspora Remittances



■ Volume (Kes Million)  
■ Commission (Kes Million)





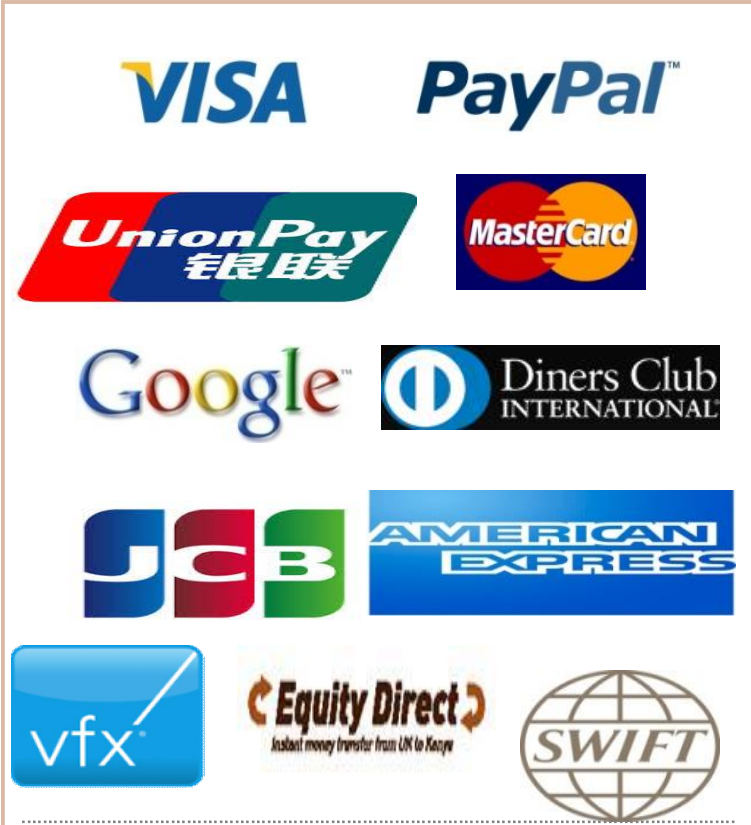
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# We are building on our momentum in Payment Processing and Merchants...



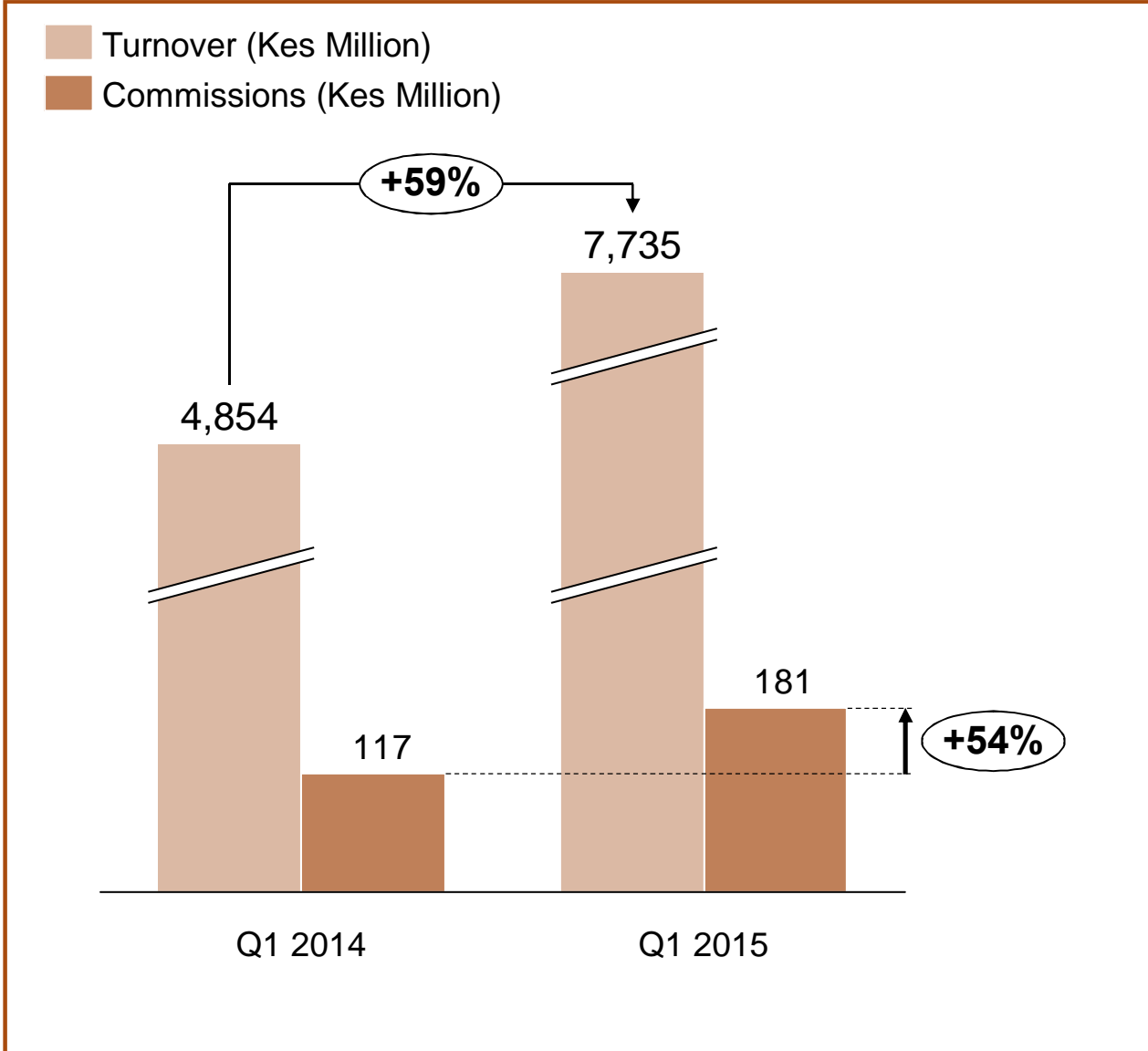
We have partnered with key payment companies...

...which has allowed us to grow our number of transactions and commissions



Equity is leading in **Acquiring and Issuing**

**Best in class payment channel** services work well with merchants





KES %Billion+(unless otherwise noted)

|  | <b>Business drivers</b>   | <b>Q1 2014</b> | <b>Q1 2015</b> | <b>Growth</b> |
|--|---------------------------|----------------|----------------|---------------|
| <b>Banking Subsidiaries:</b><br>- Uganda<br>- S. Sudan<br>- Tanzania<br>- Rwanda | <b>Customers</b> (number) | 1,074,420      | 1,273,171      | 18%           |
|  | <b>Deposits</b>           | 36.9           | 58.6           | 59%           |
|  | <b>Loan Book</b>          | 20.1           | 29.3           | 46%           |
|  | <b>PBT</b>                | 0.48           | 0.59           | 23%           |
|  | <b>Total Assets</b>       | 50.7           | 77.2           | 52%           |
| <b>Non-Banking Subsidiaries:</b>   | <b>PBT</b>                | 0.17           | 0.25           | 47%           |



# 6 ... with tangible and scalable impact to date



## GRADUATING CLASS



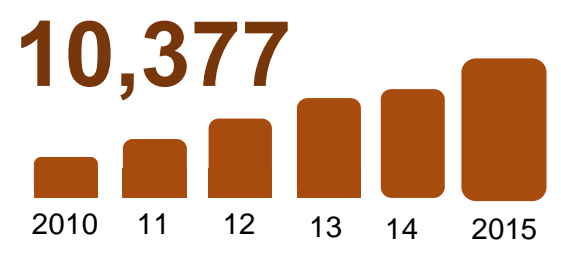
|                                  | 2013 | 2014 |
|----------------------------------|------|------|
| Completion                       | 98%  | 98%  |
| Achieved university entry grades | 94%  | 92%  |
| Achieved A-grade                 | 34%  | 45%  |



YOUTH EMPOWERMENT THROUGH LOANS IN PARTNERSHIP WITH GOVERNMENT YOUTH FUND;

**KES 12** billion in loans to youth

## TOTAL WINGS TO FLY SCHOLARS



## WOMEN & YOUTH

**1,260,486**



Kenyan women and youth completed the financial literacy training in financial knowledge for Africa (FiKA) programme.

**11,500**

Entrepreneurs trained



**500,000** Subsistence farmers converted to agri-businesses



## University Scholars

**2,673** SCHOLARS

Of which over 200 are placed in top global universities including **Harvard, Stanford, Princeton and LSE**



## TOTAL FUNDS SPENT ON PROGRAMS

**KES 1,123,847,885**

## EMPOWERING WOMEN THROUGH FANIKISHA

**KES 27** billion in loans to women





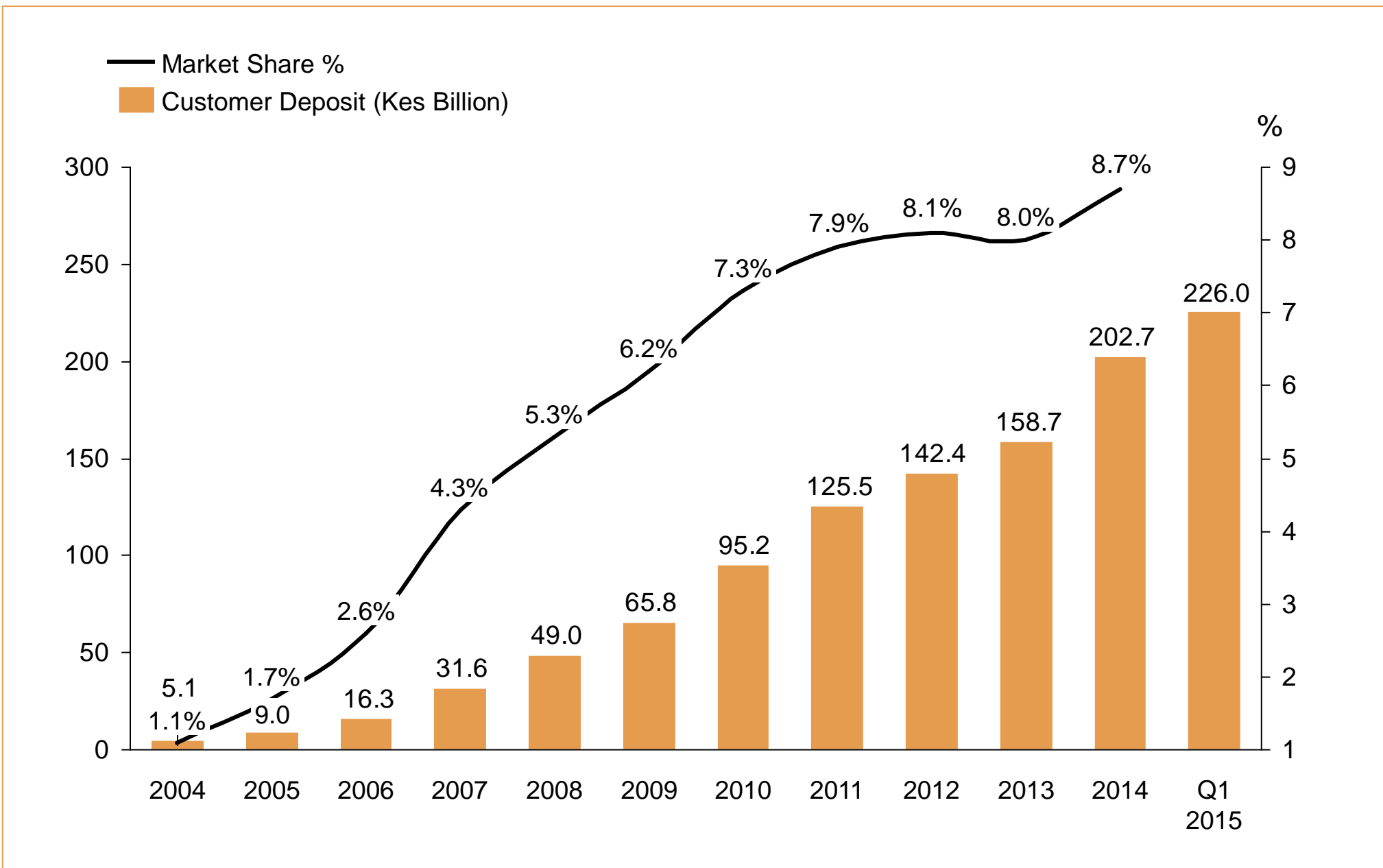
EQUITY CENTRE



## Financial Performance

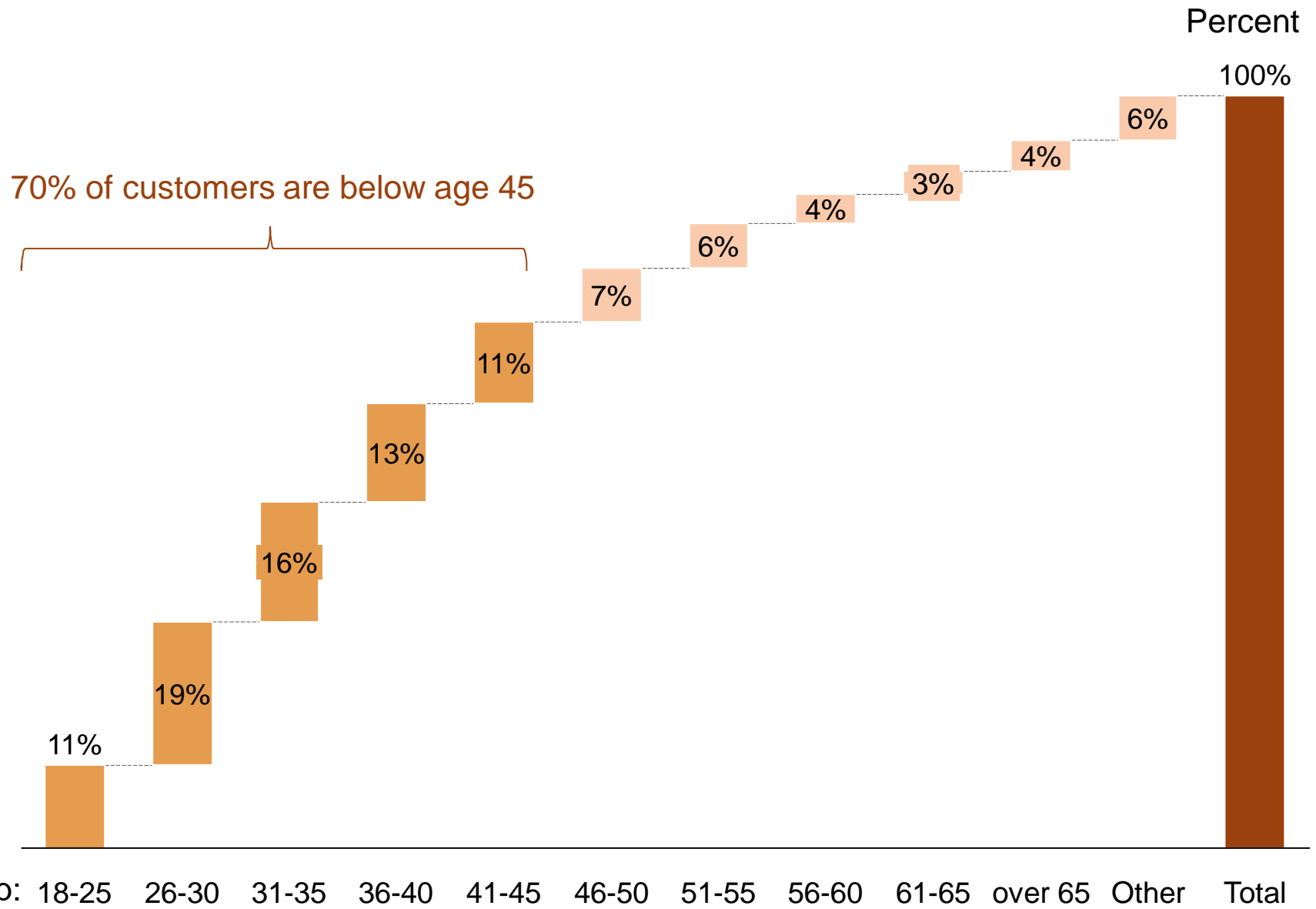


# Customer Deposits (Bank) and Market Share Growth





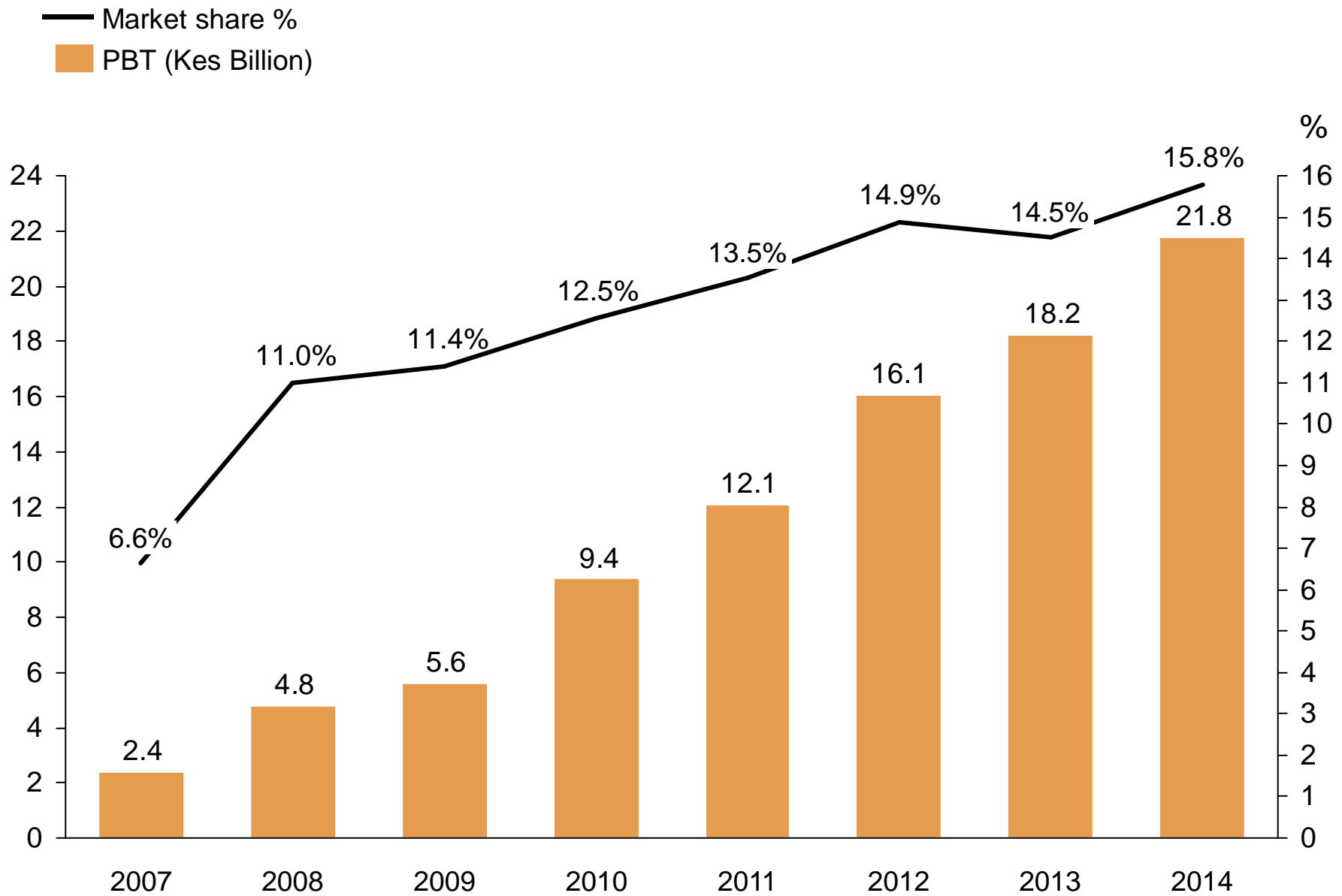
# Bank Customer – split by age group





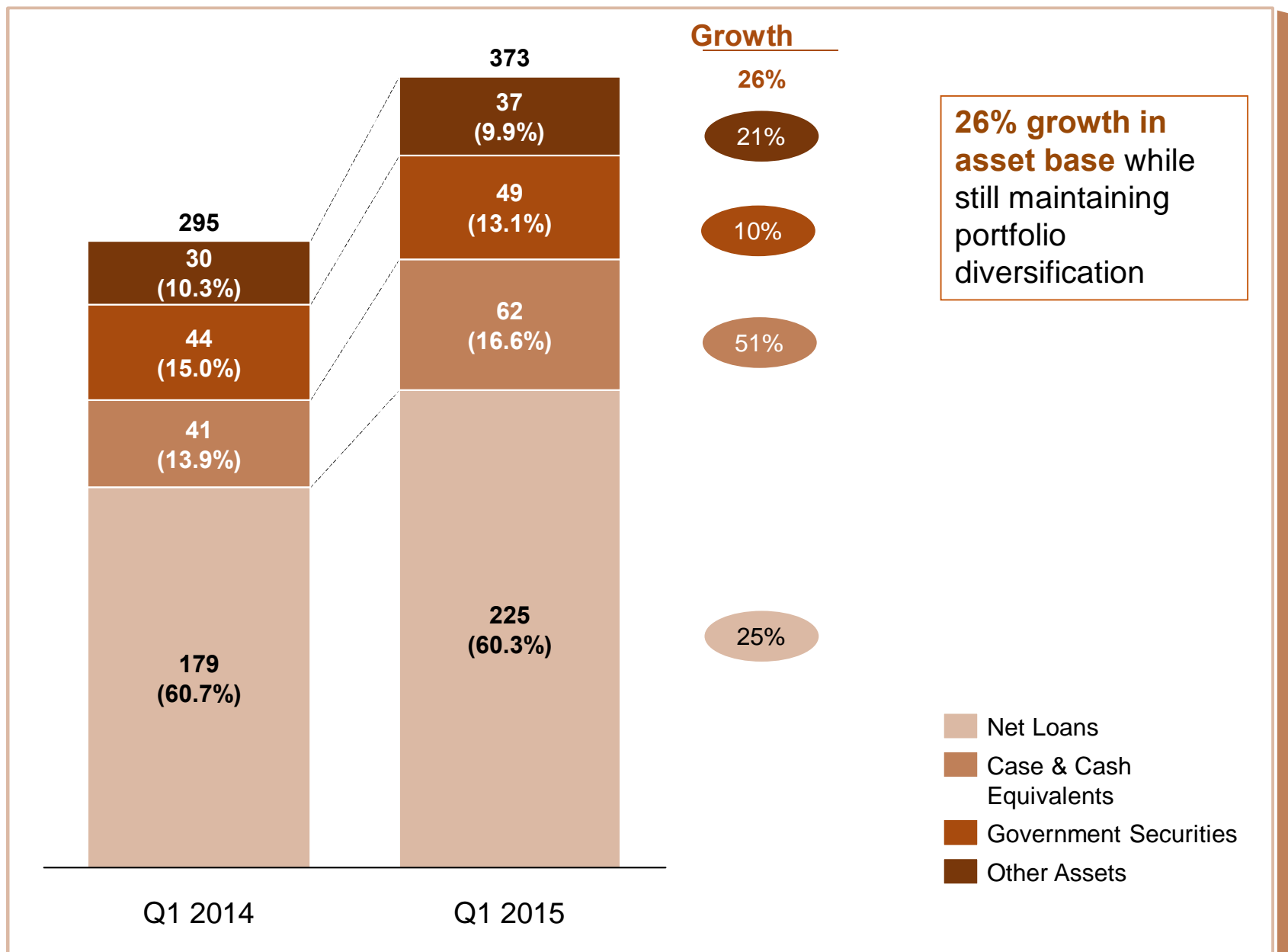


# Profitability (Bank) and Market share Growth





# And to increase Assets to KSH 373 Billion





# Gross Loan Growth vs. NPL Ratio

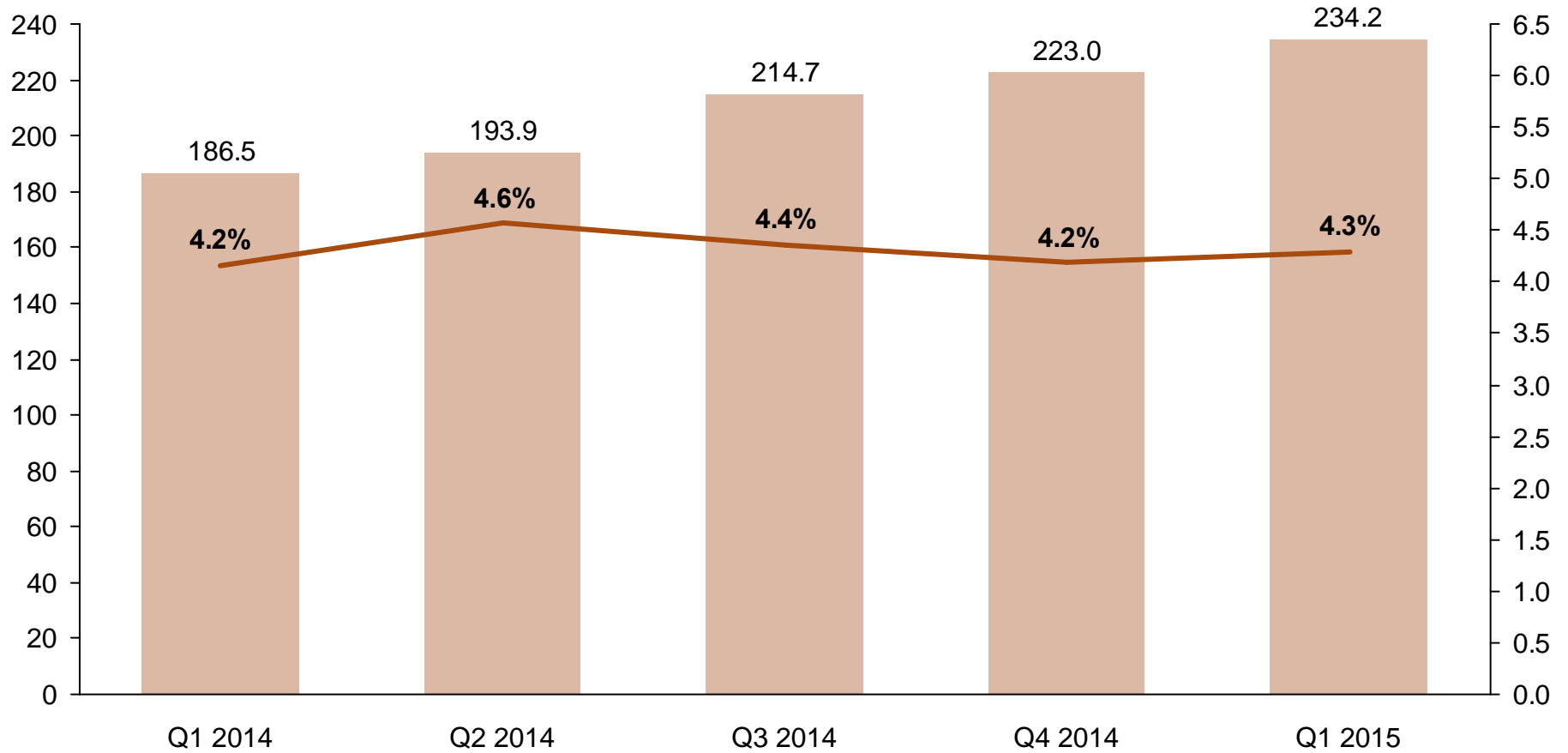


Consistently Growing the Loan Portfolio while at the same time maintaining high Quality

— NPL Ratio  
■ Loan (KES bn)

billion

%

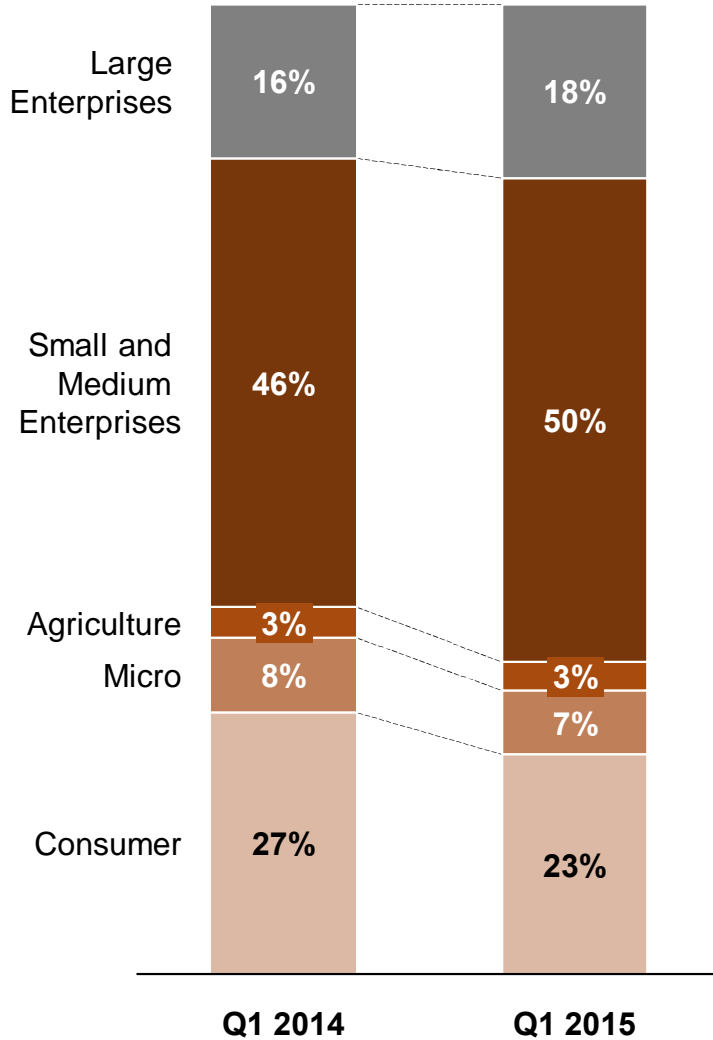




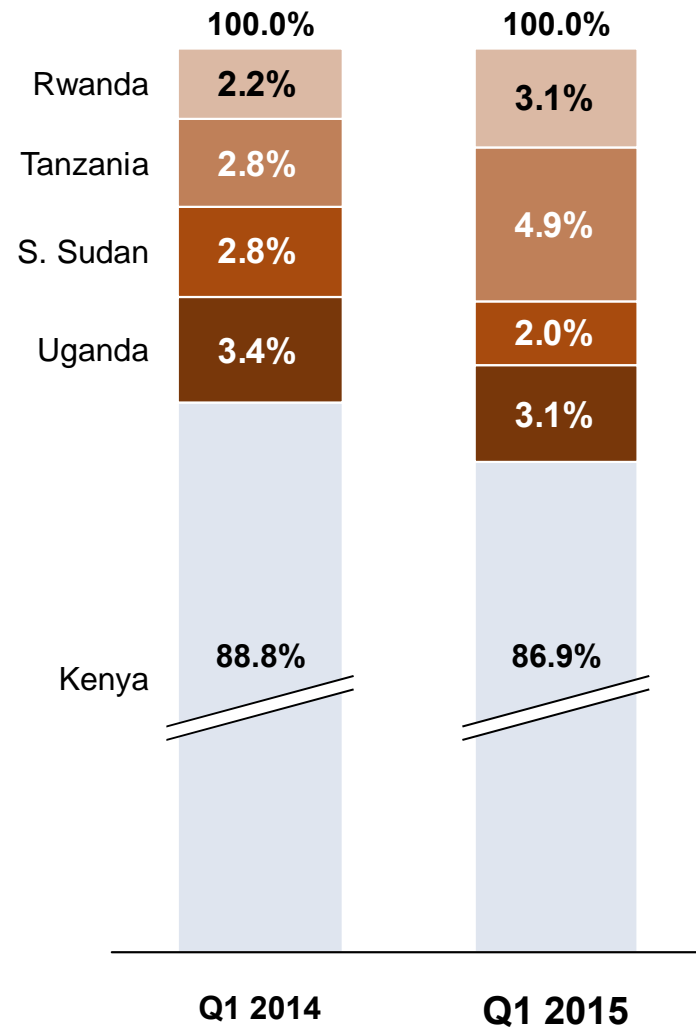
# Loan book by Segment and Entity



### Split across Segments



### Split across the entities within the Group



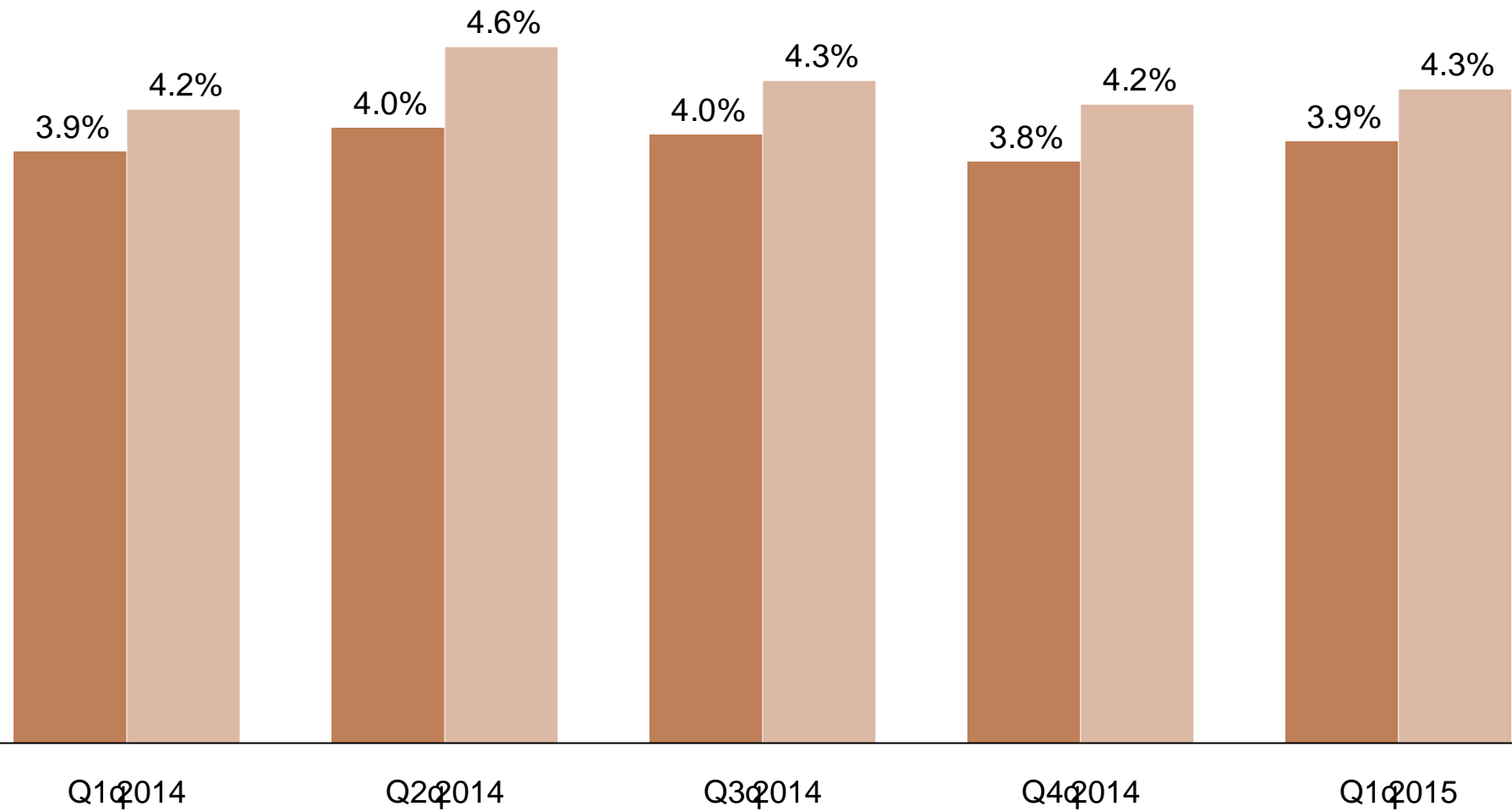


# Non-Performing Loans



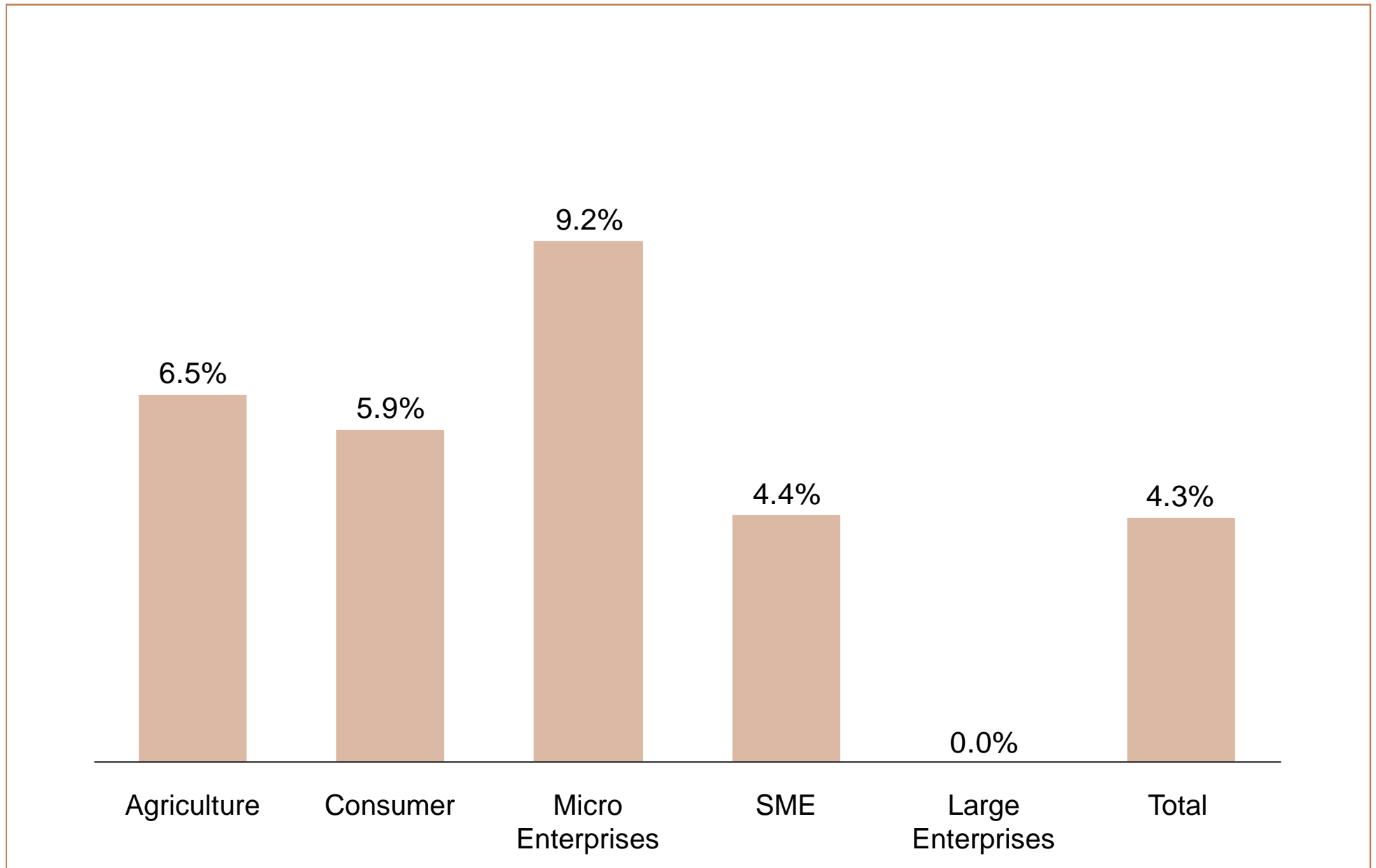
### NPL Trend Analysis

Kenya  
Group





# Non-Performing Loans - split per sector



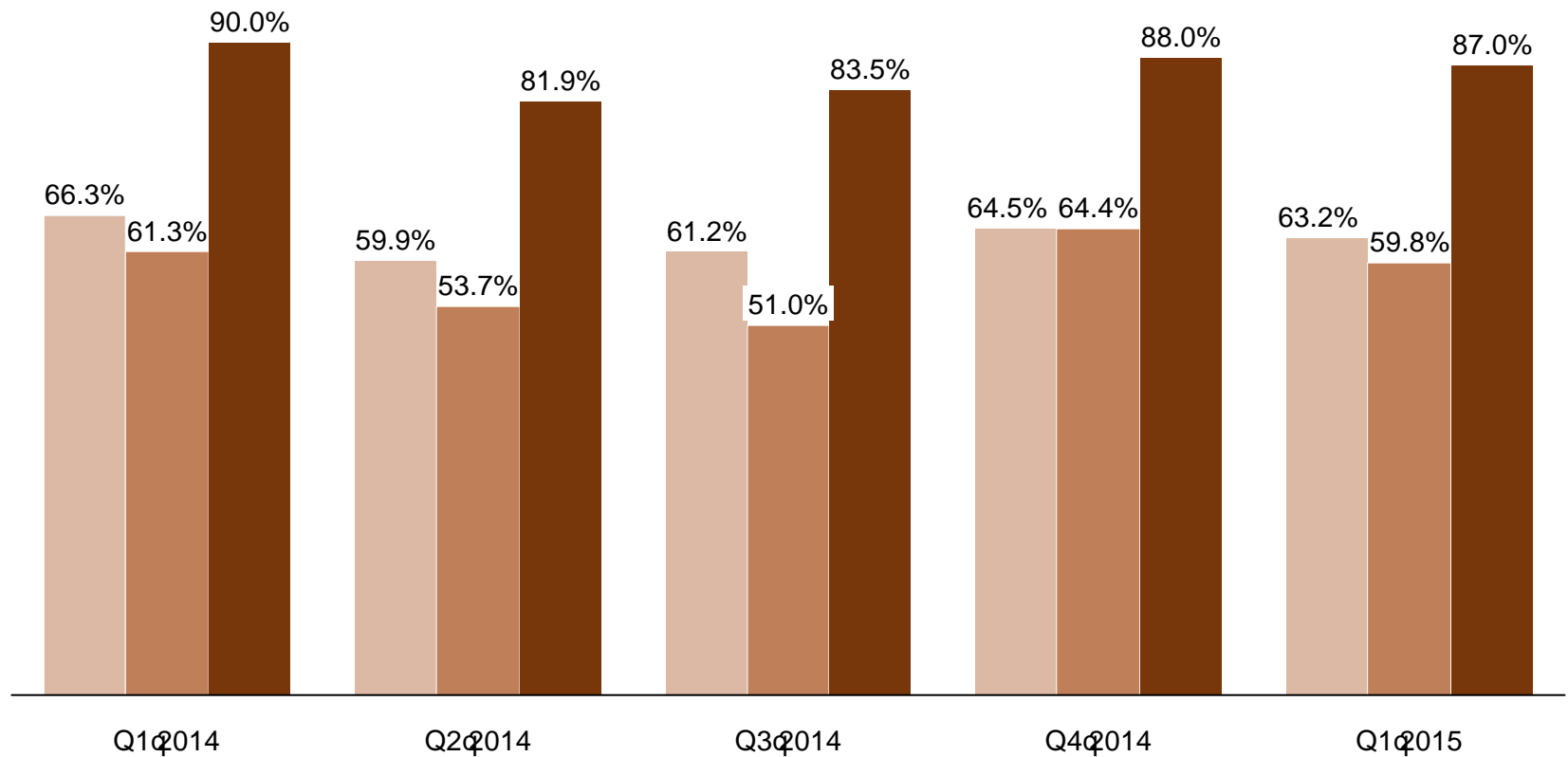


# Group Non-Performing Loans: Coverage Analysis



## Coverage Analysis

- CBK: (Spec. Prov. + Int. Susp) / Gross NPL
- IFRS: Impairment per IAS39 / Gross NPL
- (Gen. Prov. + Spec. Prov. + Int. Susp) / Gross NPL



Cost of Risk:

0.72%

0.58%

0.63%

0.83%

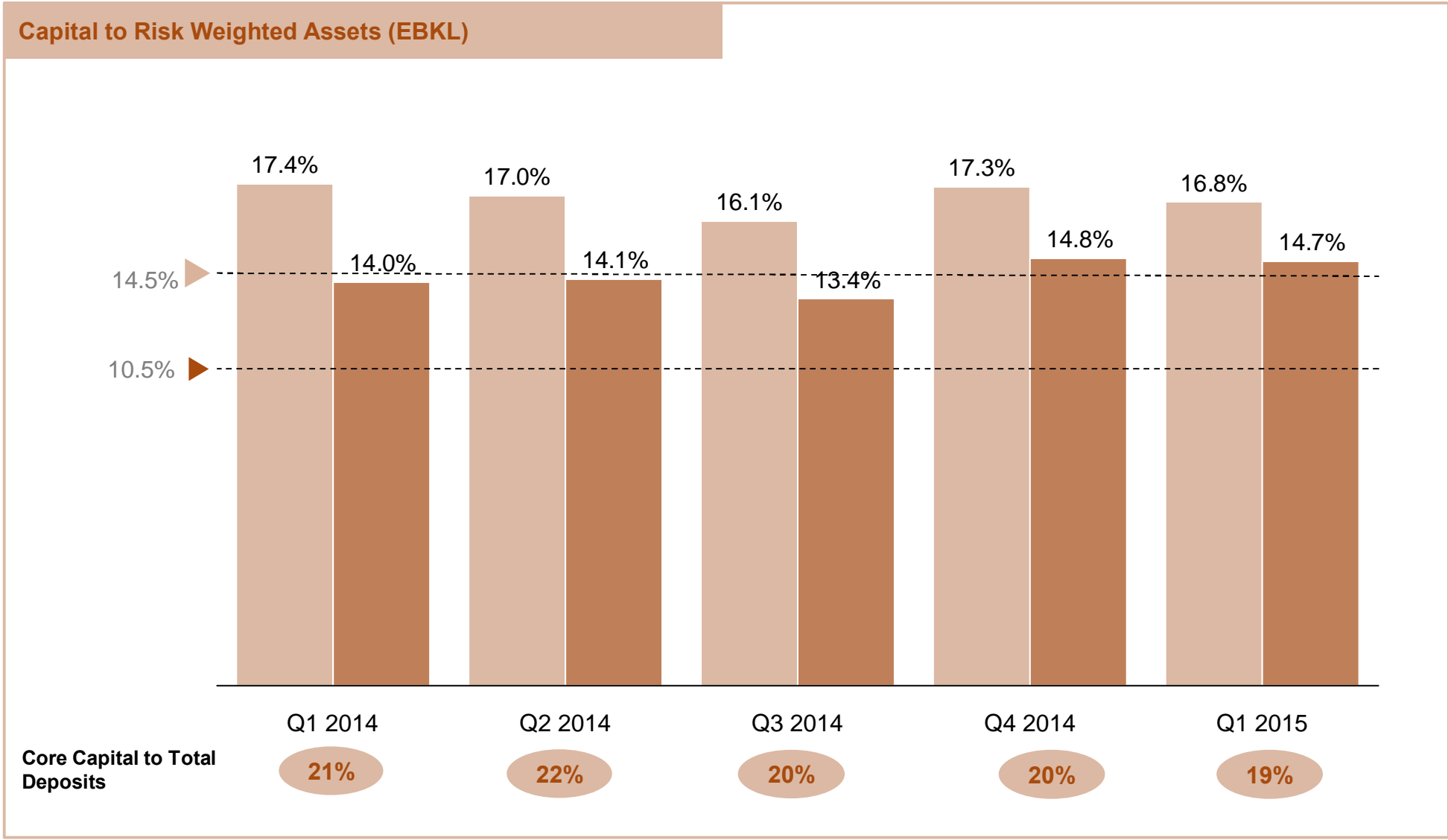
0.63%



# ... enabled by strong capital management



- Total Capital to TRWA
- Core Capital to TRWA
- ▶----- Regulatory minimum Total Capital to TRWA
- ▶----- Regulatory minimum Core Capital to TRWA

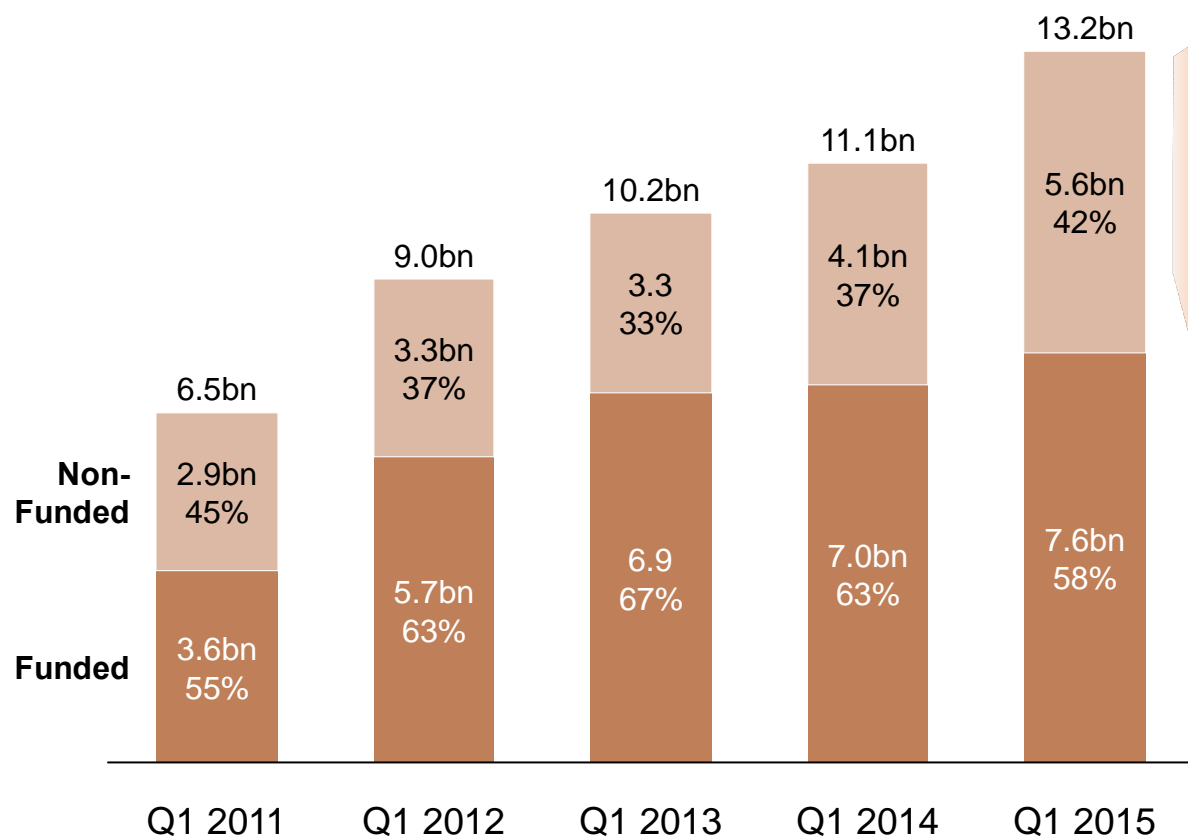




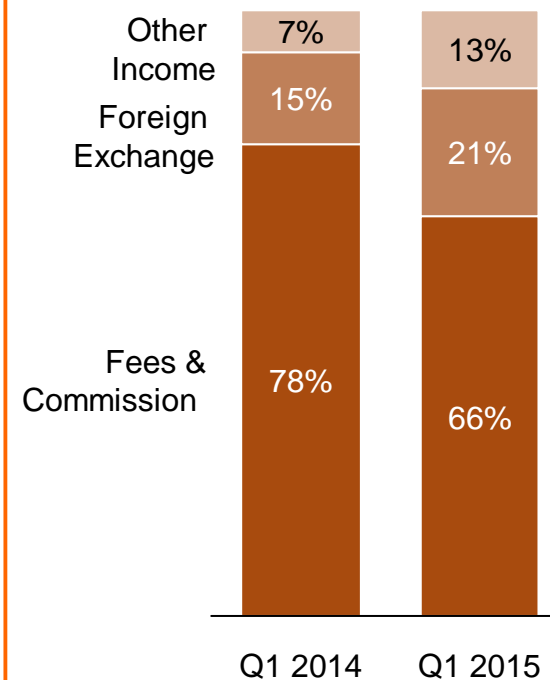


# Both funded and non-funded income are significant

## Funded and Non-funded Income



## Non Funded Income by Type



## Highlights

**Non Funded Income:** grew by 37% YoY due to growth in loan book and alternate business channels

**Funded Income:** Interest income grew by 13% YoY due to growth in loan book; Interest expenses grew by 36% YoY due to increase in borrowed funds and rise in customer deposits

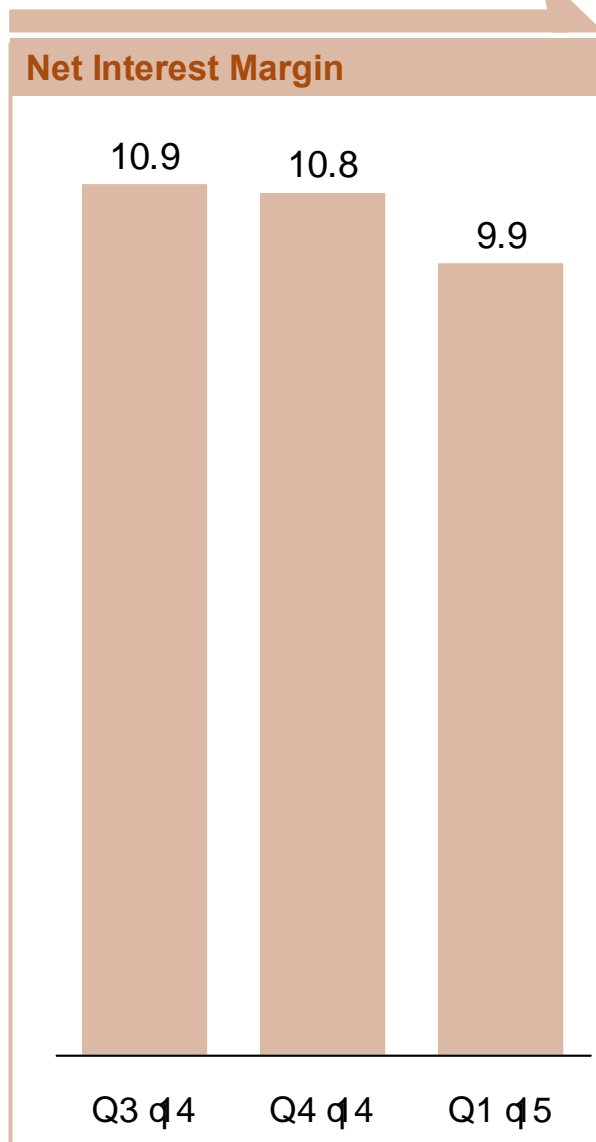


# Net interest margin has declined slightly, driven by a lower yield on interest ...

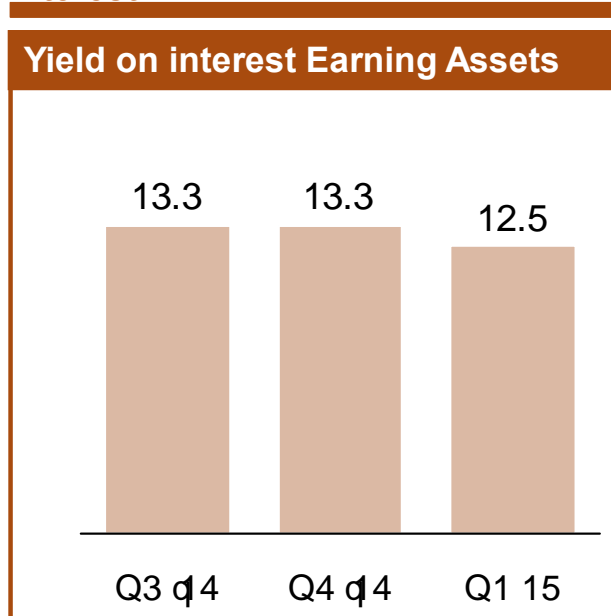


Percentage

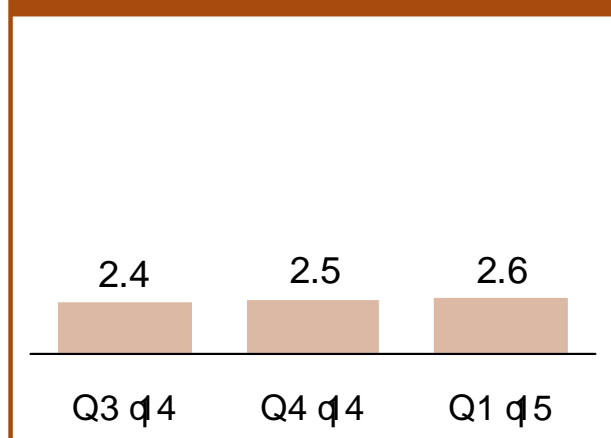
Net Interest Margin over time ...



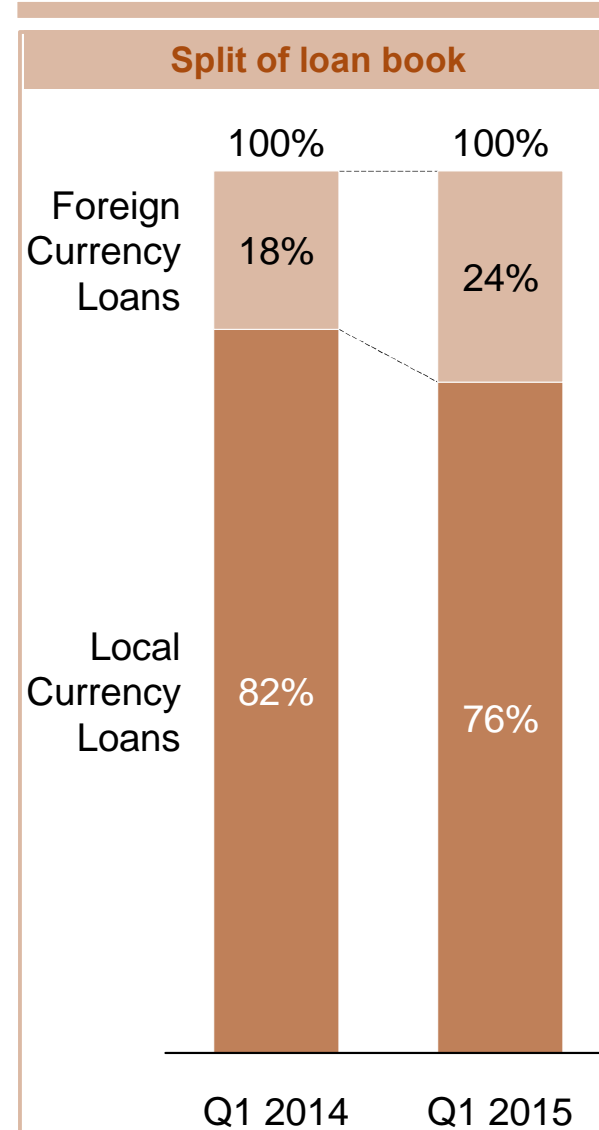
... driven by a decline in yield on interest



Cost of funds



... due to increase in foreign portion of loan book

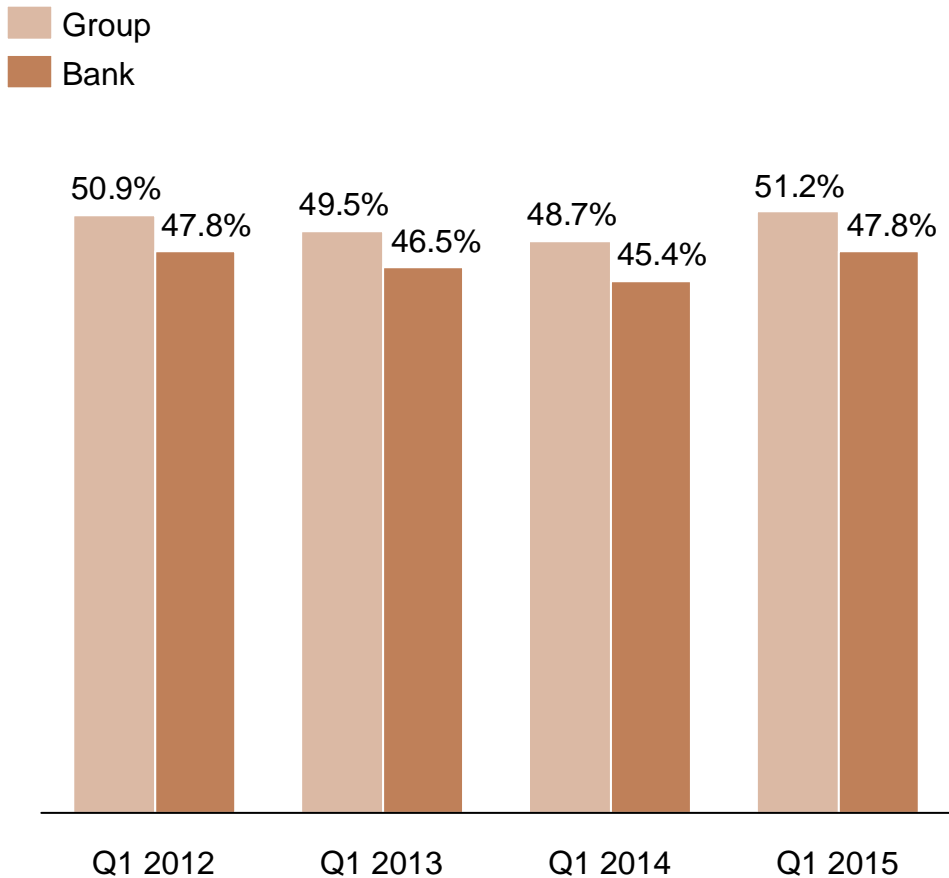




# ... PBT has grown at ~18% (CAGR)



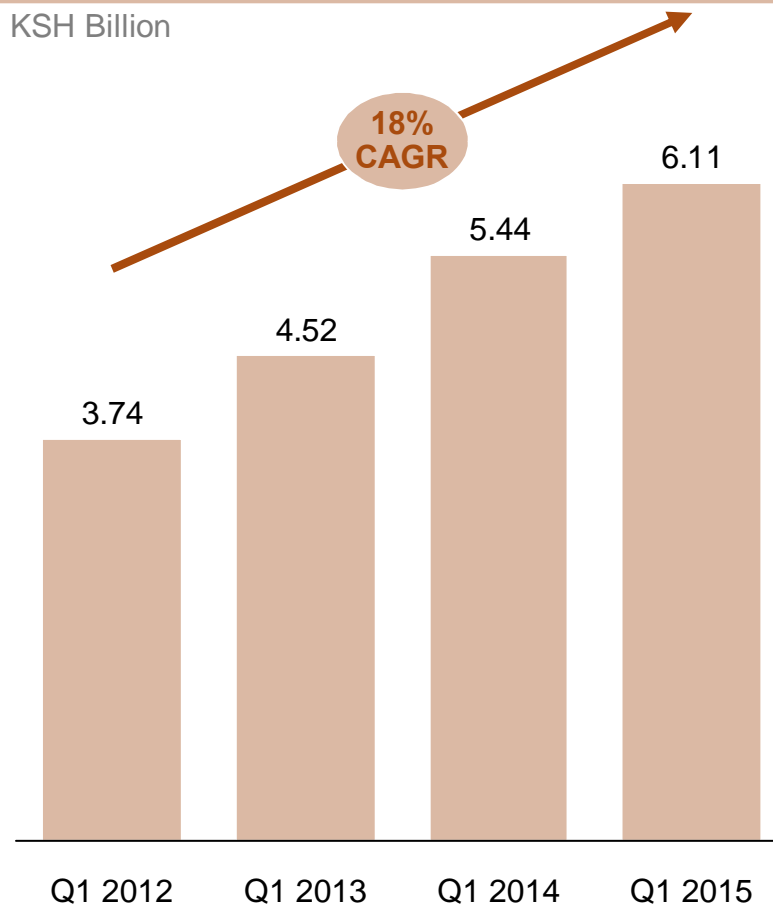
## Cost to Income Ratio Evolution



**Total Operating Income** up **19%** y/y .The growth is mainly attributed to increased diversification of income streams.  
**Operating expenses** up **24%** y/y due to expansion on IT capacity

## PBT evolution

KSH Billion



The **growth in Profit** is largely attributed to increased diversification of income streams including income from commissions and earnings from foreign exchange trading, diaspora remittances and Merchant Banking

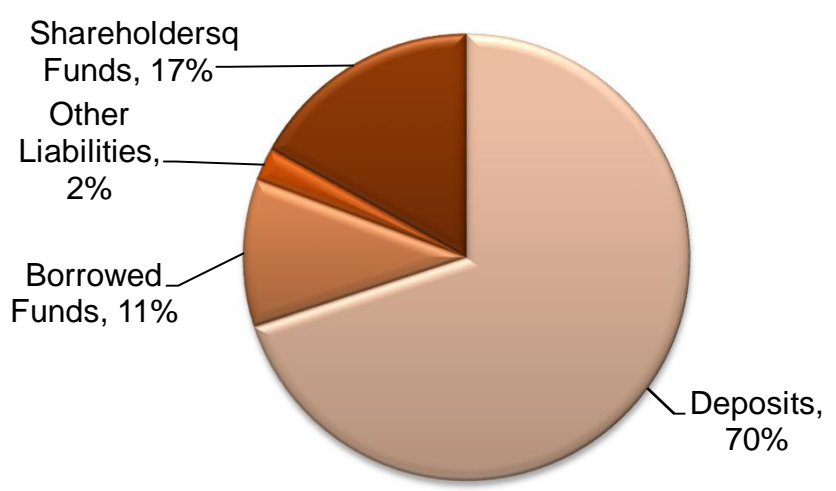


# Broad base liabilities & funding sources

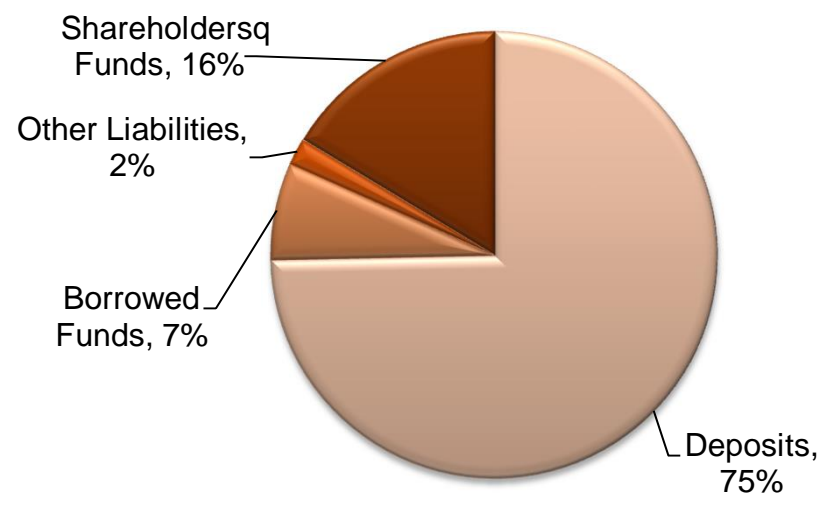
|  | Q1 2014       | Q1 2015       | Growth Y/Y |
|--|---------------|---------------|------------|
| Liabilities & Capital (Bn)             | KSH           | KSH           | %          |
| <b>Deposits</b>                        | 206.58        | 278.17        | 35%        |
| <b>Borrowed Funds</b>                  | 31.59         | 26.18         | (17)%      |
| <b>Other Liabilities</b>               | 7.01          | 7.26          | 4%         |
| <b>Shareholders' Funds</b>             | 50.08         | 60.92         | 22%        |
| <b>Total Liabilities &amp; Capital</b> | <b>295.26</b> | <b>372.53</b> | <b>26%</b> |

## Funding Distribution

Q1 2014



Q1 2015





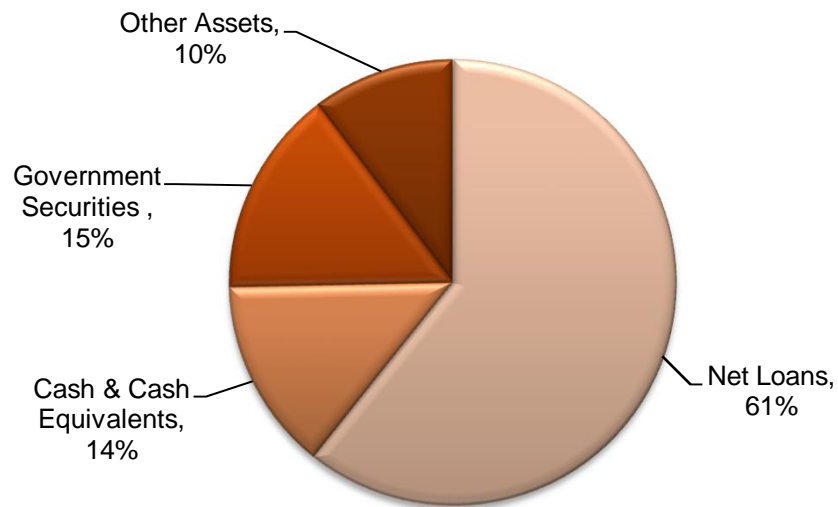
# Asset Portfolio & Distribution



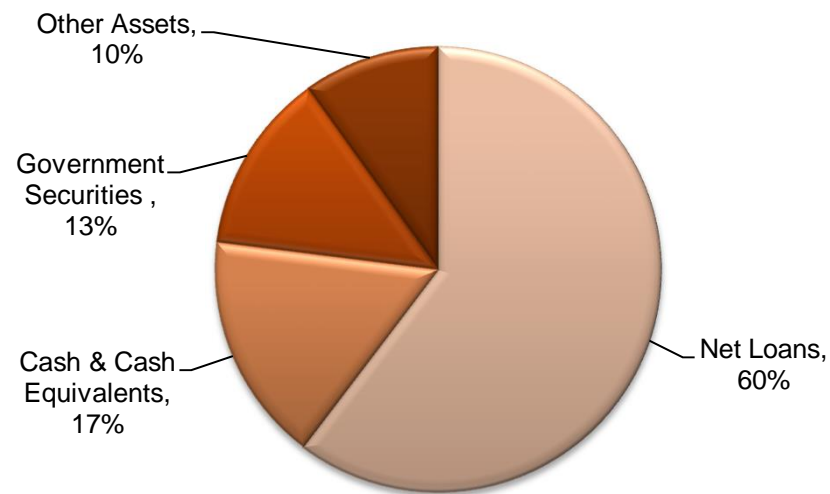
|                         | Q1 2014       | Q1 2015       | Growth Y/Y |
|-------------------------|---------------|---------------|------------|
| Assets (bn)             | KSH           | KSH           | %          |
| Net Loans               | 179.31        | 224.76        | 25%        |
| Cash & Cash Equivalents | 41.18         | 62.00         | 51%        |
| Government Securities   | 44.41         | 48.91         | 10%        |
| Other Assets            | 30.36         | 36.86         | 21%        |
| <b>Total Assets</b>     | <b>295.26</b> | <b>372.53</b> | <b>26%</b> |

## Asset Distribution

Q1 2014



Q1 2015





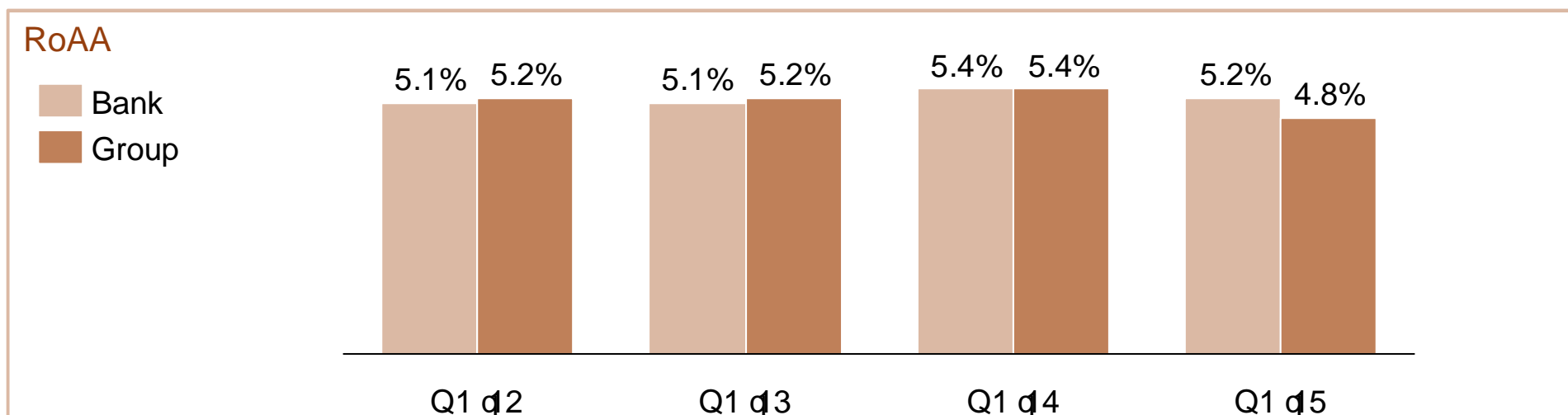
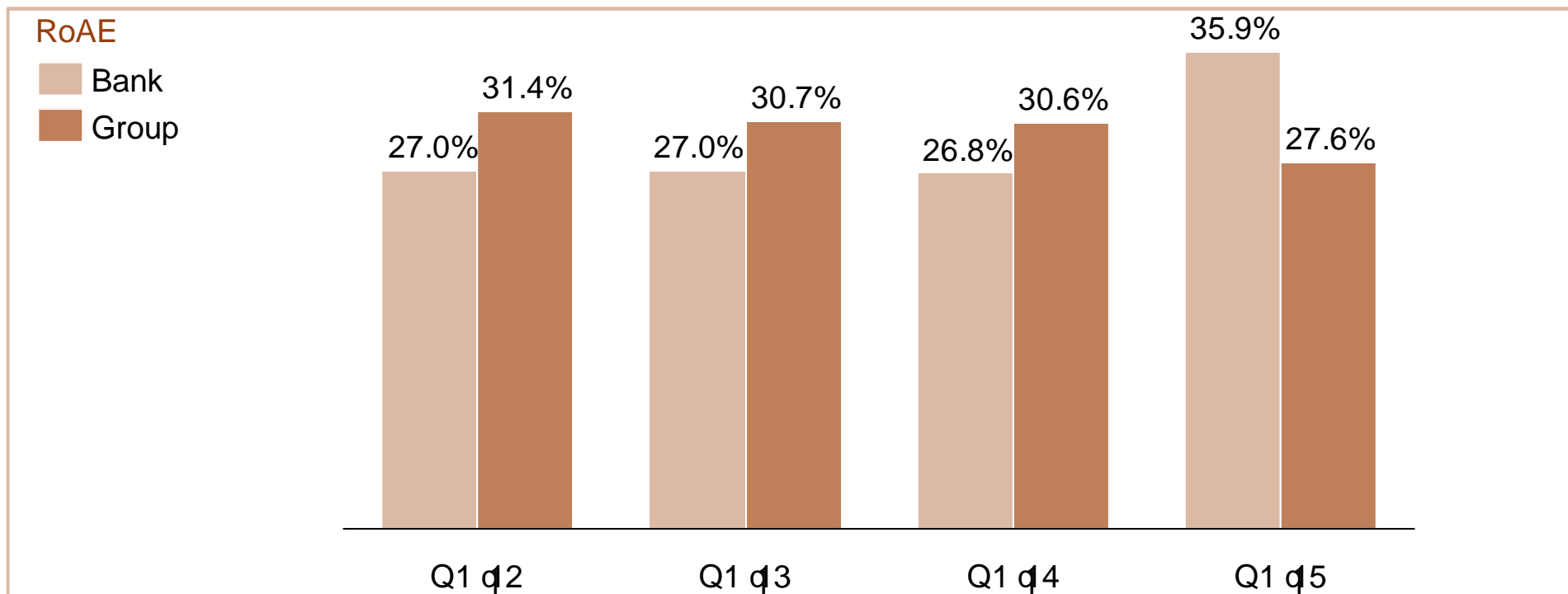
# Delivering 13% Growth in PBT for the Group



| <b>KES (Billion)</b>            | <b>Q1 2014</b> | <b>Q1 2015</b> | <b>Growth</b> |
|---------------------------------|----------------|----------------|---------------|
| <b>Interest Income</b>          | <b>8.42</b>    | <b>9.47</b>    | <b>13%</b>    |
| <b>Interest Expense</b>         | <b>(1.40)</b>  | <b>(1.85)</b>  | <b>32%</b>    |
| <b>Net Interest Income</b>      | <b>7.01</b>    | <b>7.62</b>    | <b>9%</b>     |
| <b>Non-Funded Income</b>        | <b>4.13</b>    | <b>5.62</b>    | <b>36%</b>    |
| <b>Total Income</b>             | <b>11.14</b>   | <b>13.24</b>   | <b>19%</b>    |
| <b>Loan Loss Provision</b>      | <b>(0.32)</b>  | <b>(0.35)</b>  | <b>9%</b>     |
| <b>Staff Costs</b>              | <b>(2.42)</b>  | <b>(2.48)</b>  | <b>2%</b>     |
| <b>Other Operating Expenses</b> | <b>(3.01)</b>  | <b>(4.30)</b>  | <b>43%</b>    |
| <b>Total Costs</b>              | <b>(5.74)</b>  | <b>(7.13)</b>  | <b>24%</b>    |
| <b>PBT</b>                      | <b>5.50</b>    | <b>6.11</b>    | <b>13%</b>    |
| <b>Tax</b>                      | <b>(1.57)</b>  | <b>(1.81)</b>  | <b>13%</b>    |
| <b>PAT</b>                      | <b>3.88</b>    | <b>4.30</b>    | <b>11%</b>    |



# RoAA and RoAE





# Positive Financial Ratios



|   | Kenya   | Kenya   | Group   | Group   |
|---|---------|---------|---------|---------|
|   | Q1 2014 | Q1 2015 | Q1 2014 | Q1 2015 |
| <b>Profitability</b>                            |         |         |         |         |
| <b>NIM</b>                                      | 12.4%   | 10.9%   | 11.6%   | 9.9%    |
| <b>Cost to Income Ratio (with provisions)</b>   | 48%     | 50%     | 52%     | 54%     |
| <b>Cost to Income Ratio (without provision)</b> | 45%     | 48%     | 49%     | 51%     |
| <b>RoAE</b>                                     | 26.8%   | 35.9%   | 30.5%   | 27.6%   |
| <b>RoAA</b>                                     | 5.4%    | 5.2%    | 5.4%    | 4.8%    |
| <b>Asset Quality</b>                            |         |         |         |         |
| <b>Cost of Risk</b>                             | 0.70%   | 0.46%   | 0.72%   | 0.63%   |
| <b>Liquidity / Leverage</b>                     |         |         |         |         |
| <b>Loan / Deposit Ratio</b>                     | 93.5%   | 86.5%   | 87.1%   | 80.8%   |
| <b>Capital Adequacy Ratios</b>                  |         |         |         |         |
| <b>Core Capital to Risk Weighted Assets</b>     | 14.0%   | 14.7%   |         |         |
| <b>Total Capital to Risk Weighted Assets</b>    | 17.4%   | 16.8%   |         |         |
| <b>Core Capital to Deposits Ratio</b>           | 21.4%   | 18.5%   |         |         |



# Equity has earned substantial accolades and recognition in 2014

## Equity's Awards and Recognition



**2014-Top Banking Brand in Kenya**



## Equity's Global Credit Rating



### Equity Bank Limited

#### Kenya Bank Analysis

| Security class | Rating scale | Rating                          | Rating outlook |
|----------------|--------------|---------------------------------|----------------|
| Long term      | National     | AA <sup>-</sup> <sub>(KE)</sub> | Stable         |
| Short term     | National     | A1 <sup>+</sup> <sub>(KE)</sub> |                |

## Equity's International Rankings



| EQUITY BANK        | Tier 1 Capital | Asset Size | Soundness Capital Asset Ratio | Capital Deployment Efficiency | Asset Deployment Efficiency |
|--------------------|----------------|------------|-------------------------------|-------------------------------|-----------------------------|
| <b>Global Rank</b> | 999            | 976        | 112                           | 8                             | 4                           |



# THANK YOU

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